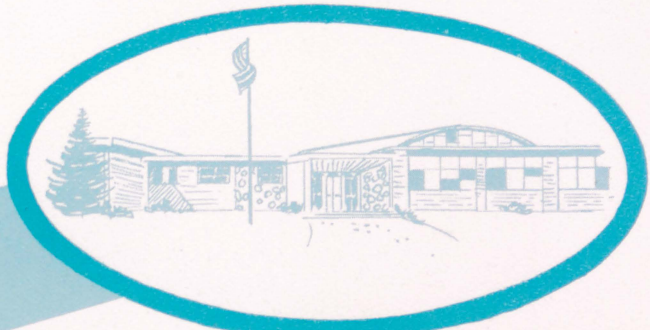


Annual Report Bangor, Maine 1963

1210-14

FISHING



SCHOOLS

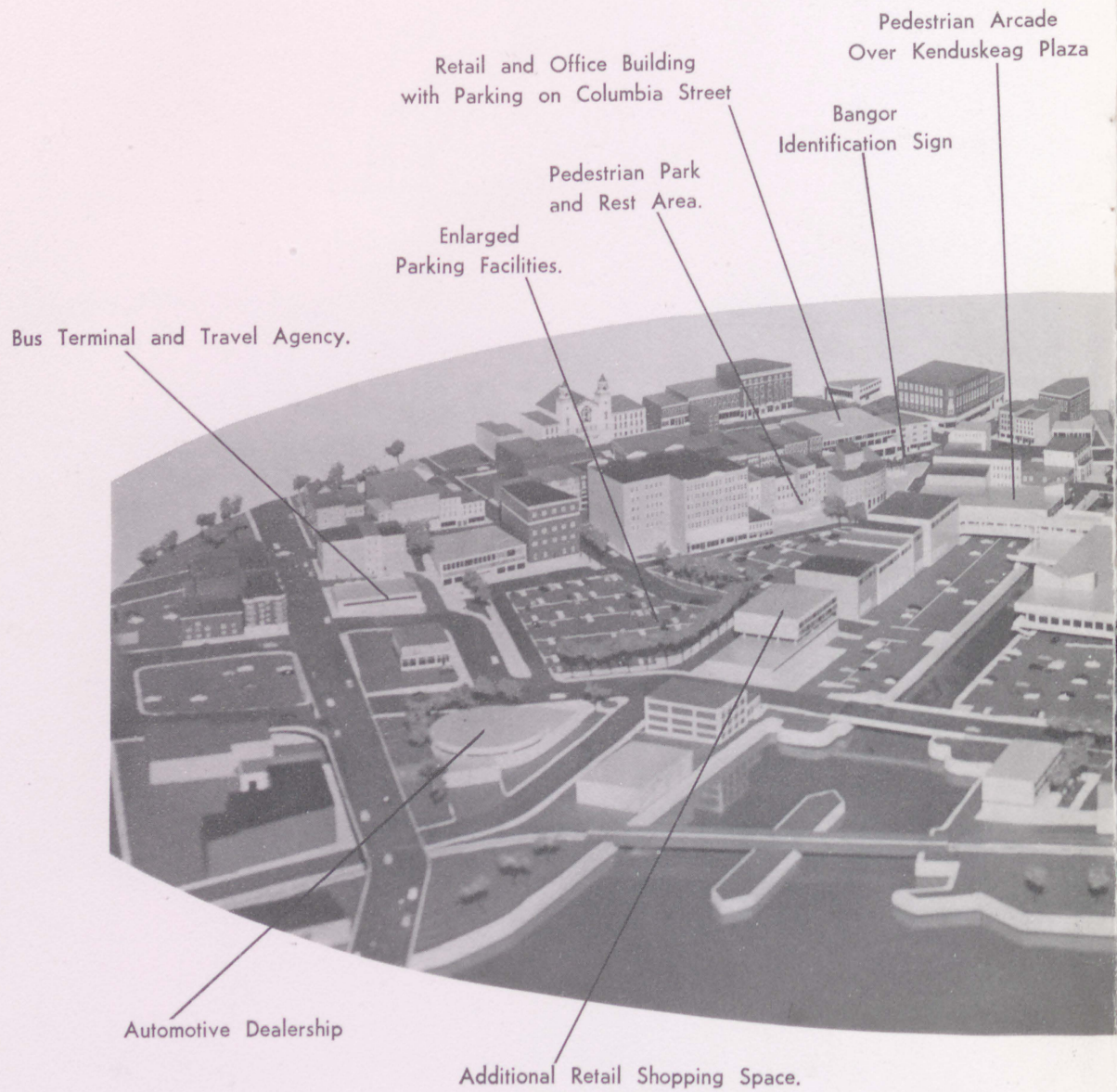


GOLF



INDUSTRIAL SITES

DOWNTOWN BANGOR TOMORROW . . .



Scale Model of Proposed

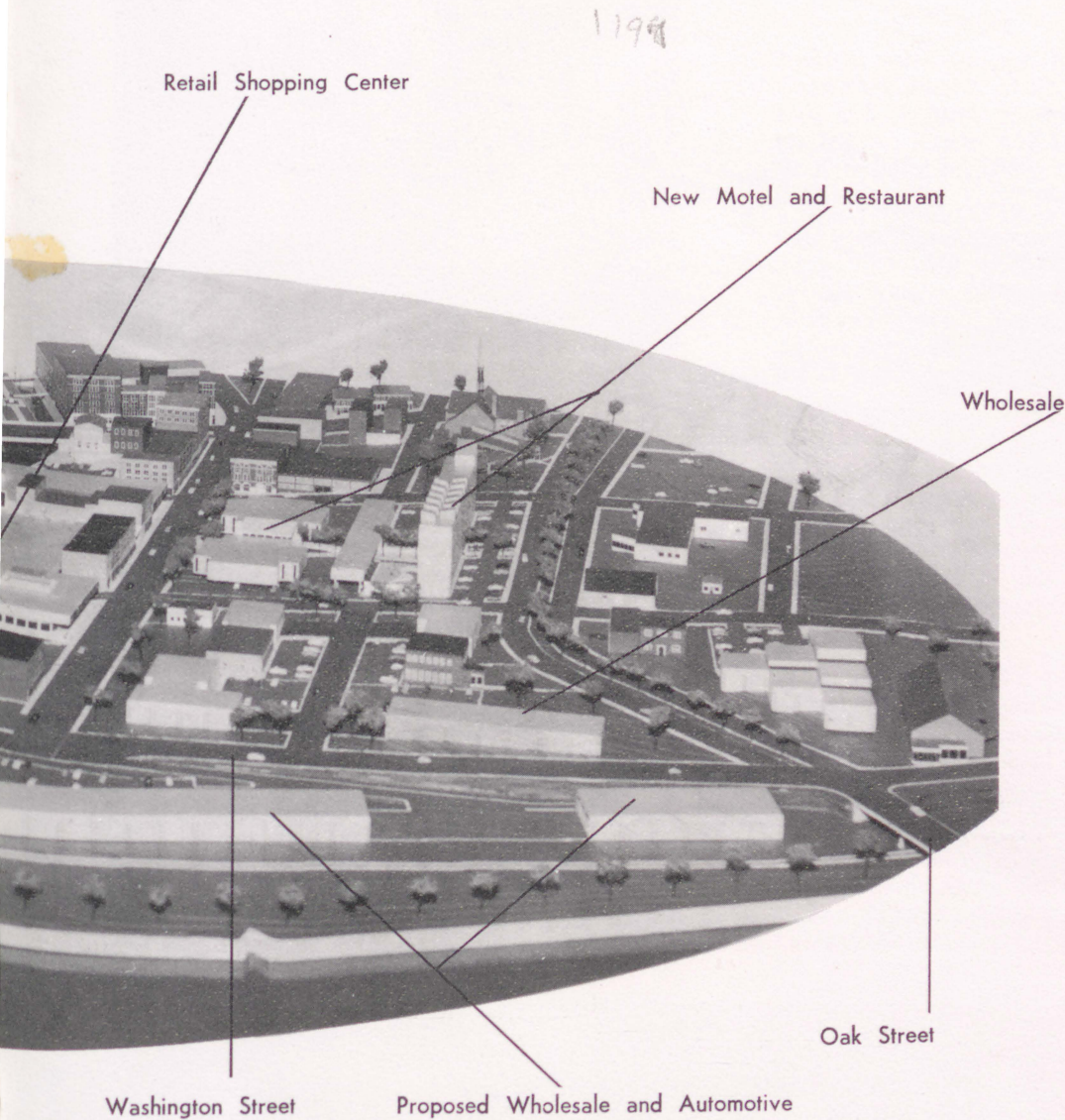


TABLE OF CONTENTS

	<i>Page</i>
City Council	2
City Manager's Report	3
City Clerk	4
Finance	5
Assessing	5
Treasury—Collection	6
Purchasing	7
Registration of Voters	8
Personnel	8
Legal	9
Engineering	9
Planning	11
Urban Renewal	12
Industrial Development	13
Police	14
Fire	15
Electrical	15
Building Inspection	16
Civil Defense	17
Health	20
Welfare	22
City Hospital	22
Recreation	23
Auditorium	25
Public Buildings	25
Public Works	26
Harbors and Wharves	27
Library	28
Education	29
Combined Fund Balance Sheet	30
1963 Municipal Budget	31
Comparative Statement of Revenue	32
Comparative Statement of Expenditures	33
Schedule of Outstanding Debt	34
Boards and Commissions	36

Downtown Urban Renewal Project

Bangor, the center of Maine—the Gateway to Maine's North Woods and Seashore Resorts

Edward I. Gross
Council Chairman



City of Bangor, Maine
CITY COUNCIL

January 10, 1964

To the Citizens of the City of Bangor:

This annual report of your city is submitted for the purpose of keeping you informed as to the city's accomplishments in 1963, its problems, and its future plans. An informed electorate creates better government, be it local or federal.

Your 1963 Council had many difficult decisions to make and positive action resulted. A contagious enthusiasm for sound improvement swept the Council and brought to the city progressive changes which were only dreams a few years ago. This enthusiasm, created by you, the voting public, must be kept alive so that the search for improvement will never cease.

Sincerely yours,

Edward I. Gross
Edward I. Gross
Chairman

1963 BANGOR CITY COUNCIL

Seated from left to right: Councilors Charles Higgins, Nicholas Brontas, Felix Ranlett, John Conti, Chairman Edward Gross, John Barry, Clifford Bailey, Joseph Dinsmore and Carl Delano.



REPORT OF THE CITY MANAGER



CITY MANAGER JOSEPH R. COUPAL, JR.

To the Honorable City Council and Citizens of Bangor

It is with sincere pleasure that I present to you the 1963 Annual Report for the City of Bangor. This report covers the 130th year of city government and the 31st year of operation under the Council - Manager plan.

I am pleased to be able to report that Bangor has just completed another year of sound fiscal progress.

As of December 31st, the city had an unappropriated surplus of \$805,335 and had General Fund Reserves of \$235,717.

Total outstanding debt at year's end amounted to \$7,413,000, of which \$3,480,314 was general debt, \$3,925,686 was school debt and \$7,000 Water District debt. (This is exclusive of the \$926,000 still outstanding for Recreation District debt on the new auditorium.)

During 1963, \$493,000 in long-term debt was amortized and \$400,000 in long-term indebtedness was obligated. Thus outstanding debt was decreased during the year by \$93,000.

The assessed valuation for the city for 1963, based on 90% of current value, was \$139,702,300. The tax rate for 1963 was \$30.20 per \$1,000, of which \$29.70 was for municipal operations and \$.50 for Recreation Debt.

The construction of the new High School on Broadway got under way early in the year and by December 31st the project was approximately two-thirds complete. This facility will be ready for occupancy early in the summer of 1964.

No. of Employees: 2

1963 Expenditures:

Operating: \$24,583.07

Outlay: 227.54

Bids were opened and contracts let on a Capehart Junior High School for 330 pupils and a Capehart Elementary School for 450 students. These will be ready for occupancy in February of 1965.

The Kenduskeag Stream Parking Plaza was completed and dedicated in July of 1963. This provides an additional 313 parking spaces in the center of the downtown business district. Twenty spaces were also added with the construction of the parking lot at the corner of High and Middle Streets.

The Stillwater Park Urban Renewal project has proceeded smoothly and rapidly. As of the end of the year, 103 parcels of land had either been acquired or were under option, 40 families have been successfully relocated and the construction of the public improvements in the form of streets and sewers has been started by the Public Works Department.

On the downtown project, the Urban Renewal Authority received an additional Federal Advance Planning Grant making the total \$150,000. Final plans were completed by the consultant and several meetings were held to inform the public as to the general outline of the downtown project.

A considerable amount of new highway and sidewalk construction was completed during the year including the State Aid project on Hancock Street to provide for the rotary traffic pattern; the widening of Broadway to four lanes from the Interstate System to School Street; the widening of Main Street from Sidney to Buck Street; the construction of the underpass on Perry Road to provide for the Route 1A interchange with Route 395; the construction of Bennett Street in the Industrial Park to service the new D & S Asphalt Corp.; the construction of the Central Street sidewalk including new curb and new lighting; and 22,000 feet of residential sidewalk. In addition, the State and Federal government constructed the Ohio, Davis, Griffin Road complex providing access to Dow Air Force Base from the Capehart area; Hogan Road from State Street to Mount Hope Avenue; the old Bangor-Brewer Bridge with the wider right turn off the bridge onto the new one-way traffic pattern; and the completion of the Interstate section between Newport and Bangor.

The most significant development in the provision of sewage facilities in the city during the year was the approval by the Housing and Home Finance Agency of a \$28,000 Advance Planning Grant for a study of the city's interceptor and treatment system. The major sewer construction in the city was that section of the interceptor which runs in the Kenduskeag Stream parking project between State and Washington Streets. In addition, the Sixteenth Street sewer was completely rebuilt and miscellaneous extensions were constructed on Hillside Avenue, Essex Street, Grand View Avenue and in the new Sunset Avenue sub-division.

The city also received an HHFA Advance Planning Grant of \$8,000 to conduct a study of incinerator needs in the city. The firm of Metcalf and Eddy was engaged to do both the sewer and incinerator studies.

Construction of a new golf course was authorized on the site of the old City Farm property and by the end of the year the first nine holes had been completed and the second nine holes were about 30% complete. The contract for the construction of the west side swimming pool was awarded in October and by year's end was about 10% complete.

Looking ahead to 1964, the major activity in the city will be with reference to the downtown Urban Renewal project. If adopted, the project will get into execution sometime late in 1964. This program provides for the complete redevelopment of downtown Bangor into a modern shopping and commercial center at no additional cost to the city. Bangor's 25% share of the cost has already been paid for in the form of the Kenduskeag Stream parking project.

In the Stillwater Park project, by the end of 1964, the execution phase should be about two-thirds completed.

The construction of the new Federal Building in the Abbott Square Annex park-

ing area will generate several problems requiring municipal decision. These include the solution to traffic and parking problems, as well as a decision as to the use of the old Post Office.

Major highway construction projects in the city should include the completion of Perry Road through the Industrial Park to Route 1A, the State construction of Union Street from the Interstate overpass to Davis Road and the beginning of the construction of Relocated Route 1A around Hampden to intersect Route 395. While not within the City of Bangor, the completion of the Interstate System between Fairfield and Newport will have an important effect upon travel into the City of Bangor from the metropolitan areas to the south and west.

The new golf course should be completed about the middle of 1964 and the new swimming pool should be in operation in time for the 1964 swimming season.

Morse's Bridge should be reconstructed during 1964 by the State Highway Commission.

Results of the sewer incinerator study will be available during the year and will require decisions by the City Council as to action that should be taken to solve these problems.

Progress in any community is a direct result of the active cooperation and support of the citizens as reflected in the actions of their City Council and administration. It is primarily through the efforts of the citizens that Bangor continues to be a better place in which to live, work and play. Such progress also requires a trained, capable and dedicated staff of department heads and employees which the City of Bangor is most fortunate to have, and whose help and co-operation are gratefully acknowledged.

Respectfully submitted,
JOSEPH R. COUPAL, JR.

CITY CLERK

JAY E. ALLEY
City Clerk

No. of Employees:	5½
1963 Expenditures:	
Operating	\$24,863.62
Outlay	728.39



The City Council, at the 24 regular meetings held during the year, considered 259 orders, ordinances and resolves in addition to many licenses and permits.

Two elections were held during the year; the regular Municipal on October 14, at which 3751 votes were cast, and the Special State election on November 5 at which 1595 persons voted.

Vital statistics and recordings processed during the past four years are as follows:

	1960	1961	1962	1963
Births	2,787	2,902	2,902	2,676
Deaths	779	831	883	876
Marriages	415	415	386	443
Recordings	6,024	5,475	5,454	5,625

On December 23rd, the City Council authorized the change of Ward 2 polling place from Valentine School to the New Municipal Auditorium, Dutton Street.

The City Council, on March 11th, adopted an ordinance entitled "Licensing and Control of Dogs." On July 1st a License Control Officer was employed by the City Clerk's Department to enforce this new licensing ordinance.

Any person interested in obtaining a copy of the City's laws regulating licenses may receive one by contacting this office.

FINANCE

JAY E. ALLEY
City Auditor

No. of Employees: 51½

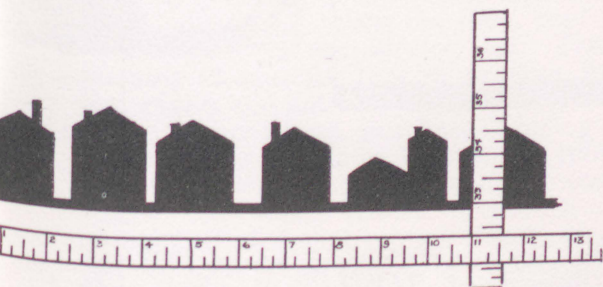
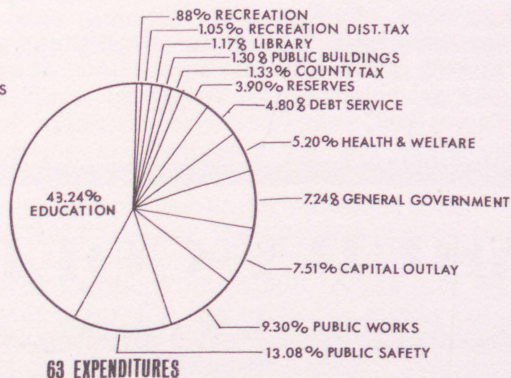
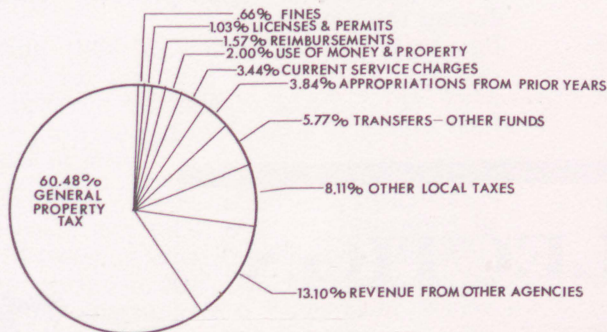
1963 Expenditures:

Operating: \$58,049.11

Outlay: 9,999.06

One of the functions of this department is to operate and maintain the central accounting system for the City. This includes accounting for all revenues and expenditures, appropriations, trust funds, and all financial accounts and transactions.

A complete financial report for the year 1963 is available at the City Auditor's office, Room 21, City Hall; summaries are included at the end of this report.



The function of the Assessing Department is the discovery, recording and equitable assessment of all Real and Personal Estates and Polls as they existed on April 1st. The

ASSESSING

HAZEN EMERY, *Chairman*
Board of Assessors

No. of Employees: 7

1963 Expenditures:

Operating: \$38,387.00

Outlay: 909.78

City Council concurrently orders the required sum of money for the City Budget and these two factors generate the required tax rate.

COMPARATIVE VALUATIONS FOR 1962 AND 1963

	1962	1963
<i>Real Estate</i>		
Land	\$22,055,100	\$ 22,166,000
Buildings	92,585,000	92,154,500
Total	\$114,640,100	\$114,320,500
<i>Personal Estate</i>		
Inventories	\$ 18,045,800	\$ 17,697,800
Machinery and Equipment	6,990,800	7,004,100
Livestock	116,900	125,400
Trailers	274,500	554,500
Total	\$ 25,428,000	\$ 25,381,800
<i>Taxable Estates</i>	\$140,068,100	\$139,702,300
<i>Exempt Real Estate</i>	\$121,752,400	\$125,834,400

The 1963 valuation totaled \$139,702,300, and the City Council ordered \$4,210,148 raised from taxes, resulting in a tax rate of \$30.20 per \$1,000 valuation.

The policy of current value review resulted in the revaluation of a major portion of downtown property. This review indicated that both physical and economic obsolescence have been increasing steadily since

the 1957 revaluation and that a loss in value of about two thirds of a million dollars was evident. New taxable construction was very slight and the 1963 building value indicated a loss of \$430,500.

The assessors abated \$26,383.63 and raised by supplemental appropriation \$2,169.64 during the year.

TREASURY-COLLECTION

RALPH L. WAYMOUTH

City Treasurer

No. of Employees: 5

1963 Expenditures:

Operating	\$26,742.47
Outlay	756.25



The City of Bangor began the year 1963 with a cash balance of \$805,894.48. During the year the Collection Department received \$22,893,080.24 and disbursed amounts totaling \$22,852,009.47. At the end of the year the city had a cash balance of \$846,965.25.

The City collected 93.5% of its 1963 tax commitment of \$4,222,128.85. This left \$278,239.66 of unpaid current year taxes on December 31st. A total of 16,182 receipts were issued for tax payments.

Parking meter revenue for the year totaled \$61,335.13 from on-street meters and \$38,372.40 from off-street meters. (A detailed breakdown of these receipts is shown in the Police Department report.)

Motor vehicle excise taxes continued to show an increase in both money collected and the number of receipts issued. The City received \$303,850.95 on 17,106 receipts issued for 1963. This is an increase of \$13,850.70 and 226 receipts over the year 1962.

Bonded indebtedness of the city decreased from \$7,506,000 on January 1st to \$7,413,000 on December 31st.

A public improvement bond issue was sold in the amount of \$400,000 dated September 1st. These are 20 year bonds sold at an interest rate of 3% with a premium of \$3,160.00.

The City sold Tax Anticipation notes in the amount of \$2,000,000 on March 5th payable October 7th, at a discount rate of 1.63% or \$19,560.01. This was .04% less than the 1962 rate paid on our tax anticipation notes.

Temporary investments were made from the surplus money of the High School and Kenduskeag Stream bonds in U. S. Government bills, and earnings received during the year totaled \$92,132.78.



PURCHASING

V. E. KANE

Purchasing Agent

No. of Employees: 2

1963 Expenditures:

Operating	\$10,921.71
Outlay	250.00

During 1963, this department issued and processed for payment a total of 11,656 purchase orders. Of this number, 1,735 were regular purchase orders and 9,921 were field purchase orders.

Sealed bids were solicited on 74 purchases where costs ran to over \$500. Included in these 74 items, 9 were for construction projects amounting to \$287,040, two were for insurance coverages, one a renewal of Workmen's Compensation, and the other, a contract for automotive fleet insurance; 20 to renew contracts for annual requirements of commodities such as gasoline, motor and fuel oils, tars, asphalts, coal, milk, insecticides, lamp bulbs, tires, tubes, fire hose, road salt, bottled gas, laundry service, etc. The remaining 43 were for repairs, supplies, printing, radios and automotive equipment.

Major equipment purchased during the year included one Snow Loader and Blower, 5 Police Cruisers, one staff car, one station wagon, four dump trucks, one truck with bituminous distributor, one truck chassis and cab with aerial bucket, one utility Scout, two material spreaders and one air compressor.

Sales of used city property conducted through the year included street lighting transformers, cable, batteries, kitchen sinks and cabinets, school chairs and desks,

amounting to approximately \$1,800. A salvage contract at the city dump produced a revenue of \$1,001 for the year, an increase of approximately \$250 over last year's figure; a new contract for the city's vehicle towing business was entered into for a three-year period beginning January, 1964. This is the first time the city has contracted for the towing service, which brings in an annual payment of \$1,690 to the city by the contractor for the exclusive rights to all of the towing of motor vehicles from the streets of the City of Bangor.



BANGOR'S NEW POLICE CRUISERS

REGISTRATION OF VOTERS

LENA G. LANTZ, *Chairman*

No. of Employees: 3

1963 Expenditures:

Operating \$10,804.64

Outlay 153.62



During 1963, there were 355 new voters registered. Of these, 150 were Republicans, 139 Democrats and 66 Independents. 471 names were removed from the official voting list.

A corrected voting list was printed in the spring and supplements were added before the October and November elections.

Mrs. Lena G. Lantz was appointed Chairman of the Board in April.

65 voters certificates and 50 true copies of original registrations were issued.

At the end of the year there were 15,583 registered voters in the City of Bangor compared with 15,699 at the end of 1962.

PERSONNEL

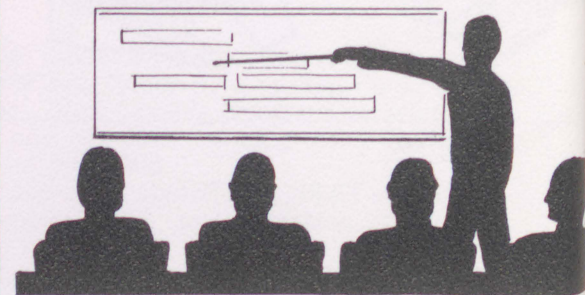
BLANCHE N. ROGERS

Personnel Clerk

No. of Employees: 1

1963 Expenditures:

\$6,088.68



During the year, personnel records were maintained for an average of 370 permanent and 71 temporary employees.

Fifty-six new permanent employees were hired during the year, 45 permanent employees resigned and 7 retired. Twenty-nine permanent employees were promoted and there were 556 pay increases during the year.

The Classification and Compensation Plan of the City of Bangor was amended by adding the new positions of Personnel Director, Mechanical Engineer, Pro Greenskeeper, Golf Course Maintenance Supervisor, Assistant City Treasurer-Collector, Urban Renewal Rehabilitation Officer, License Control Officer, Swimming Pools Director and Swimming Pool Supervisor, and deleting the classifications of Tax Agent and Swimming Pool Director.

The Compensation Plan was also amended on January 1, 1963 to provide a 4½% increase for all positions except departmental positions and nursing classes which received

a two-step increase. This was based on an analysis of current pay ranges and comparable governmental services and local private industries.

Ten employees participated in in-service training courses which included: F. B. I. Retraining Course, Poland Spring; Seminar for Police Training Directors, Wakefield, Massachusetts; Firearms Instructors' School, Wakefield, Massachusetts; F. B. I. sponsored Fingerprint School, Augusta; New York School of Social Work, Columbia University, New York City; Maine Assessors' Appraisal School, Bowdoin College, Brunswick; Government Course and Economics Course, University of Maine, Orono.

Major division or department head appointments during the year included: James A. Rosenberg, Recreation Director; William M. Shook, Director of Public Health; Harold L. Thurlow, Urban Renewal Director; John G. Field, Assistant City Treasurer-Collector; John J. Shaw, License Control Officer and Wesley L. Wright, High School Resident Engineer.

Many members of the staff were elected to offices in their various professional organizations. James A. Rosenberg was elected President and Judy A. Coryell Secretary-Treasurer of the Maine Recreation Association. Harry E. Percival, Jr. was elected Chairman of the Membership Committee of the Institute of Electrical and Electronics Engineers, Maine Section. Hazen C. Emery was appointed to the Publications Committee of the International Association of Assessing Officers. Peter R. D'Errico was elected President of the Industrial Development Council of Maine. Carl G. McLaughlin was re-elected to the Electrical Examining Board of the State of Maine. Helen L. Swett was elected Vice-President of the Bangor-Brewer Social Service Club and District Director of the Maine Welfare Directors' Association. Harold L. Thurlow was appointed to the Executive Committee of the State of Maine Urban Renewal Association.

The Third Annual Employees' Banquet was held in May with one hundred and twenty-five employees and guests attending. The Most Valuable Municipal Employee Award was presented to Mrs. Madaline G. Leathers of the Engineering Department. Service Awards were presented to two employees with forty years of service, one with thirty-five years of service, two with thirty years of service and three with twenty-five years of service. Certificates of Service were presented to five employees with twenty years of service and ten employees with fifteen years of service. The Public Works Department, in departmental competition for the year 1962, received the first Traffic Safety Award.

A new Physical Fitness program was instituted at the Police Department which requires that all new recruits meet minimum physical fitness standards annually as established by the Police Department and the YMCA.

LEGAL

ABRAHAM J. STERN

City Solicitor

No. of Employees: 1

1963 Expenditures: \$7,893.20

During 1963, the City Solicitor drafted all ordinances, orders and resolves requested of him by the many departments of the city, and by individual councilors for presentation to the City Council. The department also drafted various contracts, deeds, leases, easements and other agreements.

The department brought suits for delinquent taxes, for monies due the Welfare Department and for damage to city property.

The City Solicitor rendered numerous legal opinions throughout the year for the Council, the City Manager and other departments of the city.

ENGINEERING

JOHN T. FRAWLEY

City Engineer

No. of Employees: 12

1963 Expenditures:
Operating \$55,948.93
Outlay 2,066.98

The past year has found the Engineering Department involved in the largest city im-

provement program undertaken in many years.

The most notable project which was completed and put into operation last year is the Kenduskeag Plaza. This facility not only provides parking for 313 cars, but also beautifies the Kenduskeag Stream area between State Street and Washington Street, and represents a prime focal point for the initiation of a downtown urban renewal program. Constructed by Cianchette Bros. of Pittsfield at a cost of \$1,507,350, the project was completed a month ahead of schedule. The facility was dedicated to the memory of the late James L. MacLeod, former City Engineer.

The largest single program initiated during 1963, which involved the full-time work of half of the engineering staff, was the Stillwater Park Urban Renewal project. Contracted by the local Urban Renewal agency, the department conducted field surveys, prepared plans, laid out and provided inspection for the start of construction of approximately \$190,000 worth of new storm and sanitary sewers, roadways, and sidewalks in this area.

The regular city program of roadway and sewer expansions also received the attention of the department, including the extension of four sewers and the replacement of one existing sewer, the construction of one new roadway and the reconstruction of five exist-roadways. The most notable roadway reconstruction project was the widening of Broadway to a four-lane highway northerly from Interstate 195 to School Street at a cost of approximately \$95,000.

The Engineering Department also laid out and supervised the construction of a municipal golf course, and prepared plans and provided layout and supervision of construction of a new swimming pool. Assistance was also provided for other departmental improvements, including the installation of a draft hood at the City Hospital, and the construction of a portable floor, the installation of an induced draft fan and the replacement of the boiler fire-box at the new municipal auditorium.

Four new streets were laid out and accepted and two were discontinued. Street lines were re-established on many existing streets, and numerous reports were filed for



the acquisition of easements and additional rights-of-way.

Plans were started for several future projects, including the continuation of Broadway widening, the continuation of Perry Road to Odlin Road, a clubhouse and a maintenance building for the municipal golf course, and an additional section of the Stillwater Park Urban Renewal program.

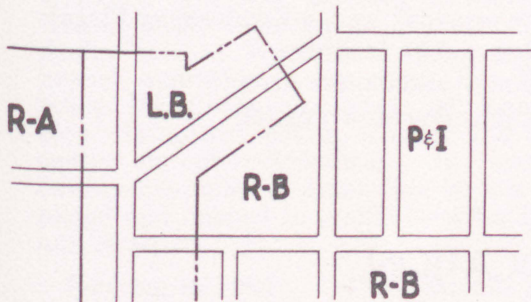
Projects awarded to private contractors during the year included: municipal golf course, municipal swimming pool, portable floor for auditorium, box culvert on Broadway, Central Street sidewalk, renovating fire box boiler at the auditorium, Sunset Avenue sewer, and a draft hood at the City Hospital.

Projects undertaken by the Public Works Department during the year included: Sixteenth Street sewer rebuilt between Union Street and Ohio Street, Hillside Avenue sewer, Dartmouth Street storm sewer, Mt. Hope Avenue storm sewer, reconstruction of Broadway from northbound ramp of Interstate 95, reconstruction of Hancock Street from Patrick Street to Pine Street, Construction of Bennett Street, regrading of Somerset Street between Forest Avenue and Palm Street, widening of Main Street from Sidney Street to Dutton Street, excavation of underpass on Perry Road, completed High and Middle Street parking lot and the Essex Street sewer extension.

GENERAL STATISTICS

Area of Land in City	22,662 acres	
Area of Water in City	400 acres	
Total		23,062 acres
Total Area in All Parks		83.78 acres
	1962	1963
Total Streets	127.037 miles	127.272 miles
Interstate #95-4 lane divided	7.437 miles	8.998 miles
Industrial Spur #395-4 lane divided	1.980 miles	1.980 miles
Total Sidewalks	112.38 miles	116.09 miles
Total Sewers	88.764 miles	91.049 miles
Manholes	1,182	1,215
Catch Basins	1,844	1,892

	Permits Issued	
Street Opening Permits	192	210
Sewer Entry Permits	34	19
New House Numbers	152	37
New Driveway Permits	15	31



PLANNING

No. of Employees:	31½
1963 Expenditures:	
Operating	\$43,259.40
Outlay	358.71

The year 1963 marks the 15th year of operation of the City Planning Board—a council appointed, five member citizen group and two associate members. The Board functioned under the chairmanship of J. Arthur Stone, and the members were: G. Clifton Eames, Edwin P. Webster, Norman Minsky, Everett W. Gray, Walter H. Hersey, Associate Member and Howard L. Cousins, Jr., Associate Member.

Twelve meetings were held, and, together with routine work, the members gave considerable time and study to the following matters:

1. Six requests for change of zoning were considered—five were recommended to City Council for approval, and one was recommended for refusal.

2. The Board approved a ten-lot subdivision on Union Street.

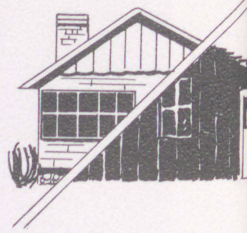
In December, Mr. Walter A. G. Snook, Planning Director resigned his post in order to accept a similar job with Halifax County, Nova Scotia and Mr. R. Lindsay Santimire was appointed Acting Director.

URBAN RENEWAL

HAROLD L. THURLOW

Urban Renewal Director

No. of Employees : 61½



Execution of the Stillwater Park project proceeded expeditiously during the year with a minimum of hardship upon the residents in the area. Sixty-two parcels were closed and 41 parcels were under option.

Forty families out of a 68 family workload were successfully relocated. Thirty families obtained sales housing and ten families moved into rental housing.

Work by the Public Works Department commenced on the construction of sewers and streets in the Dartmouth Street area and the City Engineering Department was designated by contract to provide all plans and supervise construction. The installation of streets, sewers, street lights, fire alarms, trees and park facilities is to be provided at an estimated cost of \$644,781.

On the downtown project, final plans were concluded for submission of Part I of an Application for Loan and Grant to the Housing and Home Finance Agency regional office. Subject to review and modification by the Federal Agency, the features of the downtown redevelopment will include:

1. The project area consisting of 52 acres of almost wholly commercial use involving 200 buildings and 300 businesses.
2. A downtown shopping center.
3. A new wholesale district.
4. Off Street Parking (in addition to parking now provided by the Kenduskeag Plaza).
5. New public facilities
6. A new automotive area
7. A new downtown motel.

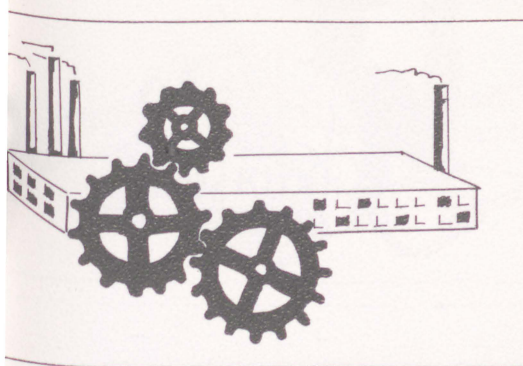
URBAN RENEWAL RELOCATION



THE PEOPLE WHO LIVED HERE . . .



NOW LIVE HERE!



INDUSTRIAL DEVELOPMENT

PETER D'ERRICO, *Director*

No. of Employees: 1½

1963 Expenditures: \$14,650.00

Economic development in the City of Bangor showed continued progress during 1963. The Jordan Meat Company completed its new modern meat packing facility located in the Industrial Park. The D & S Corporation constructed an emulsified asphalt plant on a site in the Hildreth Street Industrial Park area and was in production by the end of the year.

A Medical Arts Building was constructed and occupied by a staff of physicians. Grant's Dairy, Inc. began construction of a branch plant. This new building will be completed early in 1964. Cole's Express started construction of a new trucking facility on the Hogan Road Interchange of Interstate 95. Stultz Inc., of Westbrook, Maine located a branch operation in the city. The Timberlands Machinery Company, of Lancaster, New Hampshire set up a sales and service center on outer Broadway. In November, twenty-five miles of Interstate 95 were completed and opened to traffic between Bangor and Newport.

Looking to 1964 . . . The National Biscuit Company purchased a site for a new distribution warehouse and will begin construction in the spring. The St. Johnsburry Trucking Company purchased a six-acre site in the Industrial Park, and plans construction of a new terminal. Final plans have been made for the construction of a Howard Johnson Restaurant and Motor Lodge along the Interstate Highway. McDonald's, a drive-in restaurant chain, will construct a restaurant on Broadway. Construction of the new Federal Building will start in 1964. Further commercial development along Harlow Street is also planned to begin in 1964.

The section of Interstate 95 from Newport to Fairfield will be completed in 1964 linking Bangor with all major highways in the United States. Perry Road through the Industrial Park is planned through to the Odlin Road giving a service road through the entire Industrial Park area.



D & S CORP. NEW ASPHALT PLANT

Early in 1964, a labor market analysis of the Bangor area will be made to determine the availability of labor for prospective industry. An economic base study of the city is also being considered. The data obtained from these studies will be used to outline a long-range development program for the city.

During the year the department maintained close liaison with those firms located in the Downtown Urban Renewal project area. The department has also been in contact with companies interested in developing sites that will be made available in the project area.

With these and other projects underway, 1964 should prove to be Bangor's biggest growth year.

POLICE

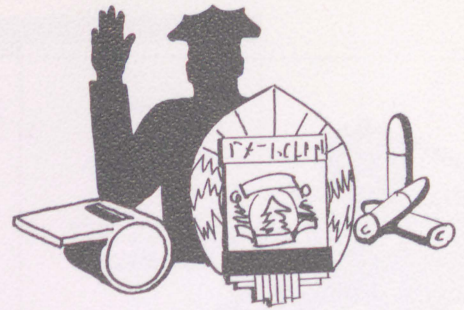
MAURICE SMALL

Police Chief

No. of Employees: 79

Operating \$338,721.25

Outlay 16,060.13



POLICE FIREARMS TRAINING

Bangor's Police Department, composed of 79 employees, is responsible for maintenance of law and order, protection of persons and property, prevention and detection of crime, control and regulation of traffic, and safety and service to the community.

Bangor's criminal offenses increased to 498 in 1963 from 435 in 1962. The reason for this increase was the fact that there were 53 more burglaries committed during the year. Value of property stolen also increased from \$15,155 in 1962 to \$19,504 in 1963. During the year, 56 automobiles were stolen and all but one was recovered.

During the year, 254 cases came to the attention of the juvenile division. Of these, 65 were referred to the Juvenile Court, including 16 traffic violation and 49 actual criminal offenses.

The traffic division recorded a total of 81,680 traffic violations during the year of which 79,716 were mostly non-hazardous parking violations. Of the total 1,964 hazardous traffic violations, 1,300 were for speeding and failing to stop at stop signs. There were two fatalities during the year. Drivers operating under the influence increased this year to 105 from 83 in 1962.

Captain Edward Short was appointed chairman of the Accident Review Board, comprised of representatives of the various city departments who evaluate all accidents involving city vehicles to determine whether

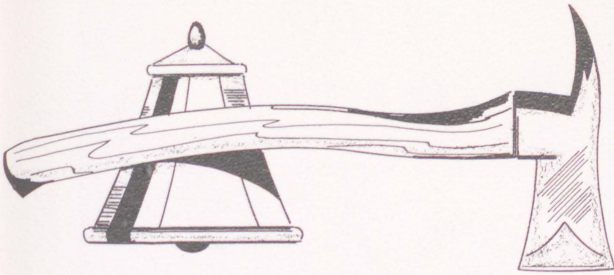
or not they were preventable by the city employees involved, to make city motor vehicle operators more aware of safe driving techniques and to maintain records for future use.

During the year, John Welch was appointed firearms instructor following his completion of a firearms instructors' training course sponsored by the Department of Justice and held at Wakefield, Massachusetts. New standards pertaining to firearms training are now being initiated.

During 1963, there were 75,806 fifty cent tickets issued and 3,481 two dollar tickets issued, 6,708 more at fifty cents and 22 less at two dollars than were issued in 1962. At the end of 1962 there was an inventory of 7,734 unpaid tickets and at the end of 1963 there was an inventory of 9,648. Twenty-four warrants were issued for non-payment of alleged violations and all respondents appeared before the Maine District Court.

Parking meter revenues were as follows:

On-Street Meters	\$61,335.13
Off-Street	
Union Park Lot	2,543.40
Columbia Street Lot	836.50
Atler Hotel Lot	1,331.10
Abbott Square	9,042.50
Abbott Square Annex	7,591.10
Haymarket Square	9,990.00
Kenduskeag Stream	7,037.80
Total Off-Street	38,372.40



FIRE

PAUL CLARK

Fire Chief

1963 Expenditures:

No. of Employees: 81

Operating \$461,167.06

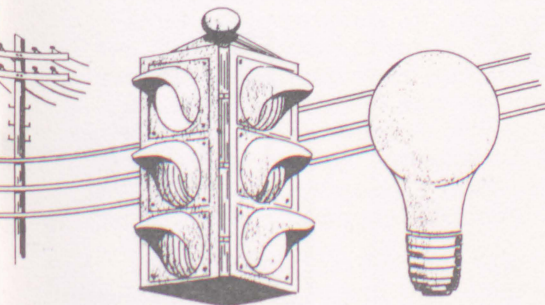
Outlay 1,952.21

The Bangor Fire Department during 1963 answered 709 alarms, which was 2 more than in 1962. Fire losses for the year totaled \$212,769 compared to \$417,000 for the previous year. There were no deaths from fires in Bangor during the year. There was one, 2 alarm fire in 1963 at the Olympia Theater building next to the Central Fire Station.

Of the 209 alarms, 20 were actual building fires and 272 were minor fires within buildings but not actually building fires. There were 218 miscellaneous fires and 199 calls for other than fires. These included 92 automatic sprinkler alarms, 14 smoke scares, 88 false alarms and 5 accidental alarms.

The department completed 4,951 property inspections and reinspections in 1963 as compared with 3,480 in 1962. Special emphasis was given to hotels, apartments, rooming houses, lodging houses and institutions. Members of the department filled various speaking engagements including visits to the schools to speak on fire prevention.

The Central Sign Shop made 411 signs in 1963 at a total cost of \$1,804.04.



ELECTRICAL

HARRY E. PERCIVAL, JR.

City Electrician

No. of Employees: 11

1963 Expenditures:

Operating \$52,034.65

Outlay 88,598.93

The Electrical Department distributed 4,545,263 kwh of electricity during 1963. This represents an increase of 3.4% over 1962. Of this amount 3,498,300 kwh were generated, a decrease of 0.55% from last year, due mostly to somewhat poorer water conditions during heavy load periods.

\$18,378.00 was paid for contracted repair work on the dam, and an order was placed with Westinghouse in the amount of \$39,050.00 for new switch gear which will make it possible to run the generating plant without full time attendants.

Extensive improvements and extensions were made on the distribution system. A voltage regulator was installed on Thirteenth Street to improve the voltage at Fairmount School. New lines were installed on Main Street between Railroad Street and Interstate 395, on French Street, and on Broadway. A meter was installed at the Fairmount School to complete the metering of all city buildings served by the department.

Eight more automatic street lighting transformers were put into service during the first part of the year, so that on April 25th all Bangor's street lights became automatic in operation. 22,709 feet of street light wire were renewed in various parts of the city, including the complete reconstruction by contract of the Church Road line.

53-400 watt mercury vapor lights were added, with 12 on the Broadway widening job, 11 on Kenduskeag Plaza, 10 with new standards and underground wiring on Central Street, 7 on Washington Street, 7 on the reconstructed portion of the old Bangor-Brewer Bridge, and others at various locations throughout the city. 111 of the new type, plastic shaded, street light fixtures were used in making replacements and additions in the built up residential areas, and 19 salvaged open type fixtures used in rural areas. 2,772 street light bulbs and 42 mercury tubes were replaced during the year.

The traffic lights at Main and Buck Streets were replaced to provide improved visibility, a temporary installation of traffic lights were made at Union and Griffin, and changes were made at Broadway and Center to provide pedestrian signals and pushbuttons all around the intersection. The replacement of traffic signals scheduled for the year at Ham-



NEW LIGHTING ON CENTRAL STREET

mond and Main Streets were postponed until the effects of the Downtown Urban Renewal program could be determined. On the police Gamewell board a new telephone was installed at Central Fire Station and the street phone removed from Pine and Hancock Streets.

Two new private boxes were connected into the fire alarm system, one private box disconnected, and one street box replaced during the year. New underground cable was installed from Hammond and Main to State and Essex Streets. This cable contains wires enough to provide for all the anticipated needs of the city during the expected life of the cable.

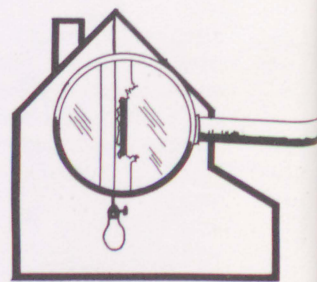
BUILDING INSPECTOR

GUY MACCRAE

Building Inspector

No. of Employees: 4

1963 Expenditures: \$23,650.13



Permits were issued during 1963 for 374 construction projects with a value of \$3,831,640. Included in this total figure are two Capehart schools, a city standpipe and swimming pool, which are all tax exempt.

985 inspections were made on new construction. In addition, 105 complaints were received and 77 violations were found. Forty have been corrected to date. One-hundred forty-five requests for information were re-

ceived and each request was taken care of by a personal visit; thus making a grand total of 1,235 inspections for 1963.

Ninety buildings were demolished, three of which were ordered removed by the City Council as the owners had refused to have these structures secured or repaired. 26 of these buildings were demolished by the Urban Renewal Authority.

Twenty-eight applications were heard by the Zoning Board of Appeals in 1963, 4 of which were denied and 24 approved.

Electrical Division

A total of 492 permits were issued from this division in 1963 for various types of electrical work. Two-hundred nine new services were installed and 145 change overs in service loads were made. One-hundred fifty-eight permits were issued for repairs and additions, 645 inspections were made regarding these permits. Ninety-two complaints were received and 83 inspections were made regarding these complaints, 68 of which were in violation and 196 follow-up

calls were made regarding these violations. 445 other violations were found and 418 corrections were made on the violations and complaints. A total of 924 inspections were made for 1963.

Plumbing Division

In this division, 177 plumbing permits were issued in 1963 for various types of plumbing work. There were 157 new services installed and 20 change overs in existing services. Four hundred forty inspections were made on these permits.

There were 36 violations found and corrected and 5 complaints received and corrected this year. 45 visits for information were made.

Sealer of Weights and Measures

In 1963, the Sealer of Weights and Measures tested 51 meters, 324 pumps, 158 scales and 68 weights. 830 tests were run on pumps and meters. Eleven checks were made on pre-packaged foods.



CIVIL DEFENSE

JAMES F. O'CONNOR, *Director*

1963 Expenditures:

Operating	\$ 810.79
Outlay	5,077.96

After starting off the year working through the city's worst snow storm, Civil Defense settled down to a routine year.

Public shelters were selected, marked and stocked with supplies in cooperation with the Federal government. At the present time the total number of completed spaces is approximately 11,000 and the program is continuing. The Reserve Police and Communications groups participated in various activities when requested including several parades and the annual Mothers' March.

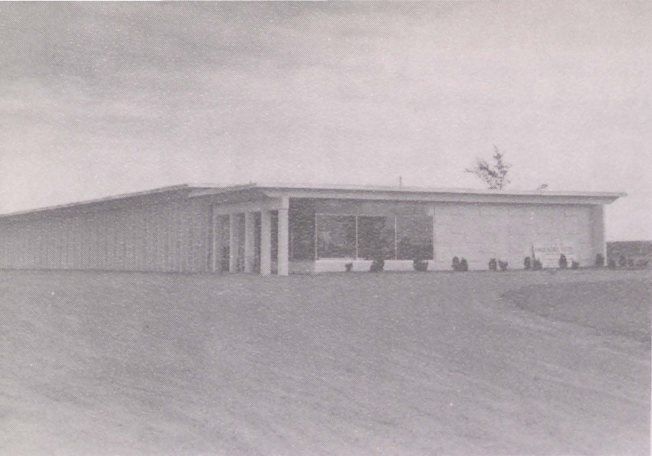
The Control Center in City Hall was manned weekly to test the equipment and at this time radiological background counts were received from established monitoring points in the city and forwarded to the state via radio. This data will be available in case there is any question relative to danger from increased radiation.

The medical self-help course was taught to various groups including the Police Department and approximately 1,500 people were taught mouth to mouth resuscitation using the mannequin Resusci-Anne furnished by State Civil Defense.

Ten television appearances and 34 speaking engagements were made by staff personnel. This could be considered an ideal year for Civil Defense during which time they were preparing for any eventuality and were not needed. Let us hope it is always that way.



C. D. MEDICAL TRAINING CLASS



MEDICAL BUILDING



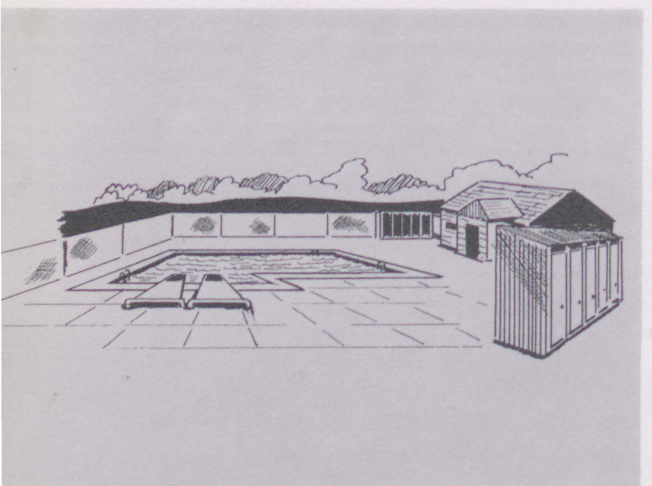
NEW MUNICIPAL GOLF COURSE



BROADWAY WIDENING



STILLWATER PARK URBAN RENEWAL



WEST SIDE SWIMMING POOL

HIGHLIGHTS OF

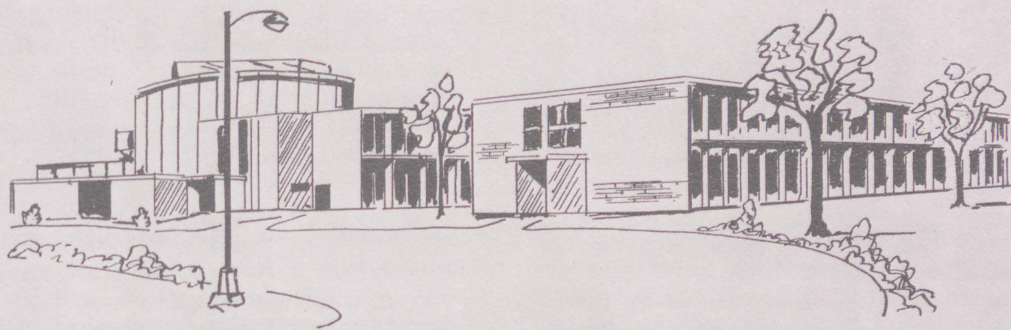
63



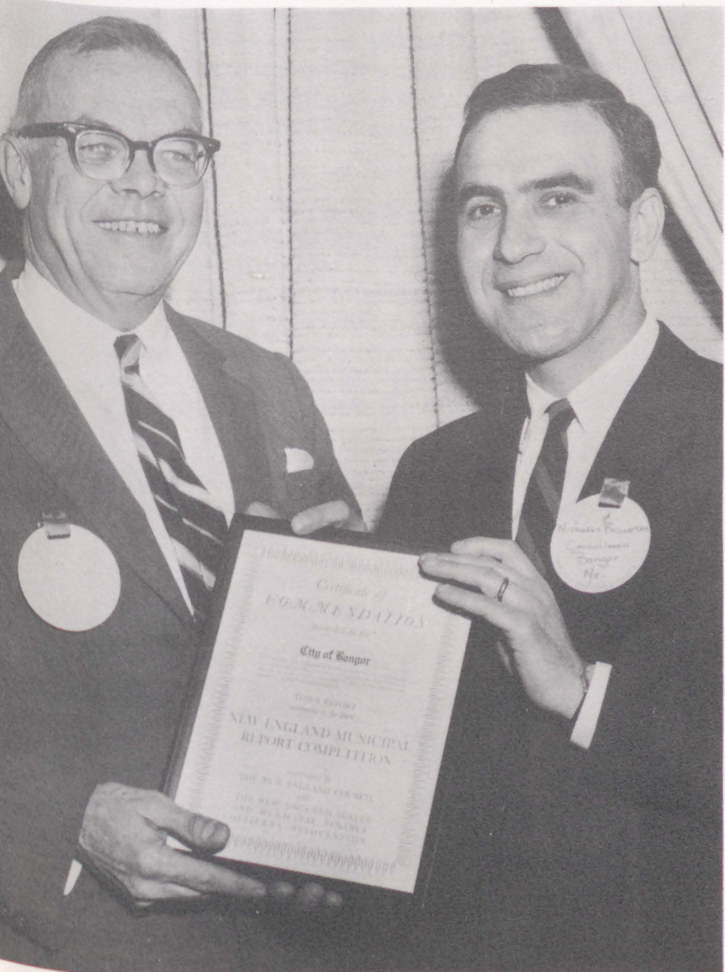
6 TO 10 FOOT DRIFTS



THREE DAYS LATER



NEW BANGOR HIGH SCHOOL



COUNCIL CHAIRMAN BROUNTAS RECEIVING
NEW ENGLAND COUNCIL ANNUAL REPORT AWARD



KENDUSKEAG PLAZA OPENS

HEALTH

WILLIAM M. SHOOK

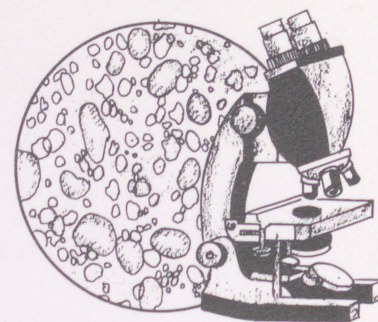
Director of Public Health

No. of Employees: 9

1963 Expenditures:

Operating \$54,952.18

Outlay 1,955.80



The year 1963, was one of transition in the Health Department. Mr. William J. Carney, Director of Public Health since 1953 resigned to accept a position with the United States Public Health Service. Mr. William M. Shook, Jr. formerly with the State Department of Health in Connecticut was appointed to succeed Mr. Carney.

Of major importance this year, was the completion of the series of three Penobscot County Polio Pow Wows which were initiated in October of 1962 to offer all three types of Sabin Oral Polio Vaccine to residents. This year's clinic held on November 17th, offered Sabin Oral Vaccine Type III. It was administered to a total of 21,089 Bangor residents. Of this number 6,958 were school children, who received the vaccine in the public and parochial schools during the week preceding the Sunday clinics.

In March, 1,091 parochial school children in all grades were tuberculin tested by the public health nurses using the Tine Test method. By November, 5,915 public school children were tested, making a total of 7,006 Bangor School Children tested in 1963. All reactors were chest x-rayed in order to discover possible active tuberculosis.

In the fall of 1963, the Sanitation Ordinance requiring an annual chest x-ray of all food handlers was revised to allow for compulsory tuberculin testing of all employees. All positive tuberculin reactors will be required to submit to annual chest x-rays. A total of 4,613 tuberculin tests were administered in Bangor in 1963. Forty-eight positive reactors were found and they and contacts were followed up.

In April classes in artificial respiration were given to the members of the Bangor Police Department as well as seniors at the Eastern Maine General Hospital School of Nursing.

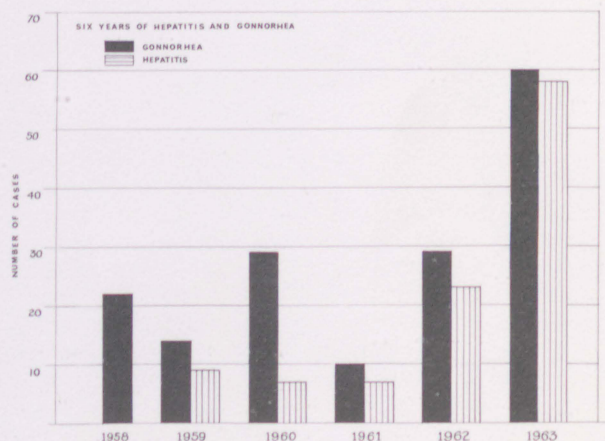
In August, 219 smallpox vaccinations were given at the Health Department to Bangor School children.

As in the past years, the Health Department has cooperated with the Eastern Maine General Hospital's School of Nursing in taking senior year student nurses periodically during the week to provide them with field experience in Public Health Nursing and familiarize them with the principles of Environmental Health. A total of 34 senior student nurses from two graduating classes participated in this cooperative program during the year.

A new program and drive to gain additional information on persons working in the city's restaurants and other industries was started in Bangor during November. Brief medical and work experience histories were sought by questionnaires from all food handlers, this program will extend well into 1964 and will be continuous as new personnel in the various food outlets are hired.

Communicable Disease Control

Twice as many cases of infectious hepatitis occurred in 1963 as in 1962. (58 cases in '63 versus 23 in '62.) Maine in 1963 had the highest attack rate of infectious hepatitis recorded of any state in the union. An intensive education program to promote hand-washing and strict personal hygiene practice in the schools among the students,



has been carried on by the Health Department and the Public School Nurses.

As in other communities the incidence of venereal disease is still on the upswing. As of the end of 1963, the Health Department had reported to it 60 cases of gonorrhea, over twice as many cases as were reported at the end of 1962. The incidence of infectious syphilis has not increased since 1962, one case being reported in both 1962 and 1963.

The City has experienced a considerable reduction in the incidence of measles, mumps and german measles.

An epidemic of influenza occurred in March of 1963 and 472 cases were reported by the end of early spring.

Environmental Sanitation

There were two outbreaks of food borne illness in the city of Bangor in 1963. One occurred in July and involved two persons who ate sandwiches at a concession. The ham had been contaminated with *Staphylococcus aureus* of a toxin producing strain. The second outbreak occurred in November and was suspected to be a *Clostridium* type of food poisoning, in which 39 persons became ill. Both incidences involved improper attention to sanitary food handling and the proper cooking of potentially hazardous foods.

There were 698 inspections of restaurants, bakeries and caterers in 1963.

Housing Rehabilitation

As in previous years, a major proportion of time in the Sanitation and Housing Division is spent in applying and enforcing the Housing Code of the city of Bangor. During 1963, work was initiated on 168 pieces of property and reinspections made on 1811 dwelling units. Major hazardous defects in dwellings detected during initial inspections can be corrected within the shortest period of time. Work requiring more extensive alterations may necessitate several meetings with the individual property owners, reinspections and other procedures which result in longer periods of time elapsing before some of this work can be considered complete and the structure rehabilitated.

In 1963, activities of the Housing Division showed that 44 structures were rehabilitated and now comply with the standards of the city Housing Code. Four structures were demolished, 10 were placarded as unfit for human habitation and 1 was secured against entrance.

Dental Clinic

The dental clinic set up 750 appointments with 37 new patients assigned. 235 patients were completed and the total cost was \$3,156 in dental fees.

Public Health Nursing

During the year 1963, a total of 1,053 tuberculosis home visits were made by the Public Health Nurses. This figure accounts for nearly one third of the total home visits made. In order to assure complete control of arrested tuberculosis cases they must be followed by Public Health Nursing supervision from an official or a volunteer agency throughout their lives, (a) to insure that they remain on necessary drug therapy, and (b) in order to follow thoroughly their families and close social contacts and to keep record of the whereabouts of the tuberculosis patient and his family. Regular close follow-ups are made of certain cases which frequent the lower Exchange Street area and live in hotels there. Most of these cases are tuberculous alcoholics and supervision of their problems is especially difficult.

Maternal and child health visits for 1963 numbered 212. Clinic participation at the Eastern Maine General Hospital shows 305 infant physical examinations in Well Baby Clinic and 387 mothers in attendance at the Pre-Natal Clinic. Thirty mothers received instruction in proper pre-natal care, and lectures on fetal development were given.

In July, 1962, it was reported that a general medical out patient clinic for the indigent adult was established at the Eastern Maine General Hospital. The nursing staff was at first provided by the Health Department and clinic hours were eventually extended from one to two mornings per week. This clinic is now staffed entirely by nurses at the Eastern Maine General Hospital and the total number of registered patients for the year 1963 at the Monday and Wednesday sessions was 367 persons. The department of Health has made 428 field nursing visits in 1963 in connection with adult health supervision.

WELFARE

HELEN SWETT

Welfare Director

No. of Employees: 6

1963 Expenditures:

Operating \$116,028.04

Outlay 399.86



Total welfare expenditures for 1963 were \$116,028.04. Of this, 22% was in administration, 22% was aid to dependent children, 16% relief given locally, 10% relief given other cities and towns and 30% was for patients at Bangor City Hospital.

A total of 712 people or 260 cases shared in the above relief not including the ADC cases to which no direct relief was given.

There were 922 applications and referrals during 1963 compared to 715 a year ago. Of these referrals, relief was started on 166, 65 were admitted to city hospital, investigations and reports were made on 102, and 172 were found eligible for federal donated commodities. 154 of these were improper referrals, 121 applications were withdrawn

and 12 were pending. In addition to this, social services were given to 76, and 38 were referred elsewhere, and 16 burials were arranged.

It is interesting to note that the department has worked with 796 different families in 1963. Of these, 40% or 323 were families not known to the department before.

On the Federal Donated Commodities program, 103,374 pounds of food were distributed to 430 different families. There was an average of 215 families a month or 771 people, compared to 199 families or 664 people in 1962. Cost increased from \$2,201.01 to \$2,841.51 (from 2.3¢ a pound to 2.75¢ a pound). The increased expenditures were for cold storage and freight.

CITY HOSPITAL

FLORENCE KNAPP

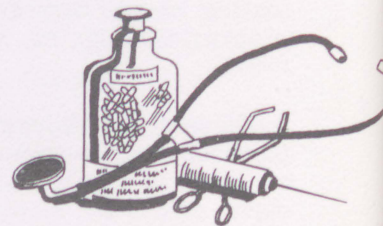
Hospital Administrator

No. of Employees: 42

1963 Expenditures

Operating \$177,656.24

Outlay 9,114.37



The Bangor City Hospital provided a total of 24,883 days of patient care for an average daily census of 67 patients. During the year there were 65 new admissions, 38 discharges and 25 deaths at the Hospital.

48% of the patients were on private status, 18% were city welfare recipients and the other 34% received assistance from state and federal aid programs.

During the year, there were 505 laboratory procedures carried out of which 386 were performed at the City Hospital's laboratory. The rest were done at Stoddard Laboratory at the Eastern Maine General Hospital or the Maine State Laboratory in Augusta. 75 electrocardiograms were given at the City Hospital and 97 diagnostic x-rays of which all but 38 were taken at the City Hospital.

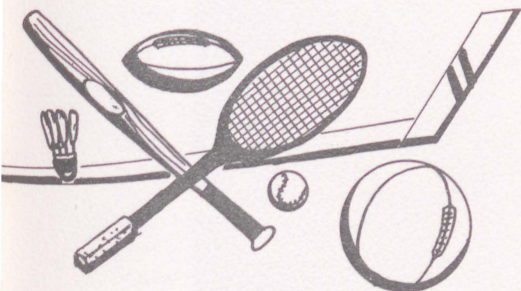


There were 1,350 physiotherapy treatments given patients during the year.

New equipment at the hospital during the year included stainless steel gas cooking equipment, 12 new beds and 12 new mattresses. The kitchen was enlarged and the supply room redone.

The Bangor Public Library supplied books and magazines for the patients and distribution was under the volunteer services of the Auxiliary and Junior League.

Many occupational therapy programs and recreational programs were arranged by the Auxiliary including knitting, quilting, clay modeling, beano games, dance recitals, musicals, picnics, Christmas Carols, etc. The Gray Ladies contributed 310 hours of service and Auxiliary projects contributed 336 hours of in-hospital service. Junior volunteers contributed 166 hours of service, of which 82 hours were contributed by the High School Rainbow Girls and 84 hours contributed by the Hermon High School Students.



RECREATION

JAMES A. ROSENBERG *Director*

No. of Employees:

Permanent	5
Temporary	32

1963 Expenditures:

Operating	\$59,133.33
Outlay	2,981.33

The summer playground program began on June 24, 1963 and continued through August. The total attendance on the playgrounds was 61,939. There were ten playgrounds in operation throughout the summer with 22 full-time employees. Two of these were specialists, one in arts and crafts and the other in nature and tennis. These two specialists traveled from area to area. The program itself consisted of tournaments, special events, leagues, low organization games, a city wide water carnival and field day. The field day this year was expanded to include more than twice the number of events as in the past. One of the highlights of the day was the judo exhibition put on by Dow Air Force Base and a talent show which consisted of the talent winners on each of the parks. There were more than 450 people participating in this event.

The Bangor Band, in its 104th year of successful concerts, gave seven weekly concerts on the lawn of the Exposition Building, beginning on July 9.

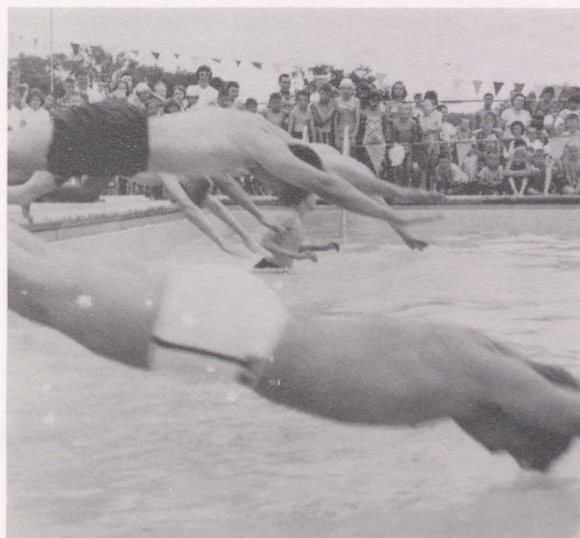
Eleven teams participated in the men's softball program during the months of June, July and August.

The Women's Softball League began on June 26 and continued until August 28. There were four teams in the league with more than 360 in attendance during the course of the summer.

Bangor's Second Annual Five Mile Road Race was held on Labor Day with 14 runners competing.

Dakin Park Swimming Pool was in operation for seventy-two out of a possible eighty-one days. With the excellent weather we had last summer, many youngsters had to be turned away from the pool. The staff, under the direction of Barry Twitchell, served a total of 17,068 persons. Attendance statistics for 1963 are listed below:

Month	Day Open	Lessons	General Swim		Free Swim
			Children	Adult	
June	11	886	2782	105	36
July	29	2623	6227	168	85
August	24	1802	2087	44	88
Sept.	8		132	3	
Totals	72	5311	11228	320	209



The total cost of operating the pool in 1963 was \$6,388.21. Amount of admissions collected was \$1,192.45.

Also held at Dakin Pool last summer was the Third Annual AAU Swim Meet with about 180 children participating.

On-street sliding areas were provided on Hayward, Walter, Milford, Norfolk and Spruce Streets, and on Parkview Avenue. Off-street sliding areas were also provided at Williams, Second Street, and Fifth Street playgrounds; Broadway Park and Coe Park. The sliding facilities were used on 54 days during the year, the length of the program being arrested due to deep and drifting snow during January and February.

Outdoor ice skating rinks were provided for public use at Chapin Park, Bangor Gardens, Little City, Mary Snow School, Fairmount Park and the Second Street playground. The Little City rink was developed during December, providing a well used facility for the entire area. The rinks were available for good skating for 18 days. These rinks were not available during much of January due to heavy snow. Snow plowing equipment proved inadequate and a bulldozer and operator were employed.

The department obtained use of the Municipal Auditorium for public ice skating during the latter part of October and the early part of November. Twelve days of public skating were held with 3,133 children and adults participating. Free skating instruction was given to 3,244 children during fifteen weekday sessions.

The square dance group under the direction of Leo Robinson met bi-monthly during the winter months at the Fairmount School. An average of twenty couples attended these sessions.

The department sponsored Women's Bowling League has completed 13 weeks of its 30 week schedule.

The weekly archery instruction program is conducted by members of the Long Bow Archers' Club.

Twenty-six men's basketball teams participated in three leagues with each team playing sixteen games during the regular season.

The dartball program conducted through the Bangor-Brewer Church Dartball League ended its fifteenth season on April 8. The annual banquet was held at the 1st Baptist Church. Hammond Street Congregational won the championship in a playoff with North Brewer.

The development of the Essex Street ski and toboggan area was furthered this past year as the trees and shrubs at the base of the slope were cleared. At present, the area is suitable for only tobogganing and sliding. Future plans call for more clearing and the developing of a ski area.

The Elm Street Recreation Center had one of its busiest years. 18,375 children used the play area in the yard or the interior facilities of the center. The yard was used for 149 days. The building was open for 257 days (189 days—teens; 50 days senior citizens; 9 days—young adults; 9 days—special ping pong tournament.)

On Sunday, September 15th, fifty Bangor children journeyed with the department staff to Bar Harbor for the Eleventh Annual Deep Sea Fishing Derby.



The Annual Junior Dog Show was held at the Garland Street Field in June. Forty young people participated in the event.

The Halloween program, which is annually sponsored by the Recreation Dept. was held on October 31, 1963. There were 138 children participating in the window painting contest. The parade was the biggest ever, and the weather was perfect. The parade had a total of 24 units. At the auditorium 250 people attended the Halloween Skating Party. 144 teenagers attended the dance in the City Hall auditorium.

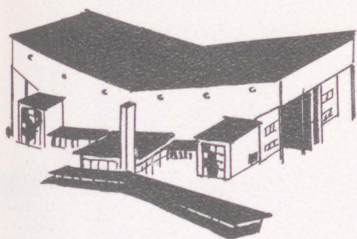
The department's Senior Citizens' Club met on Wednesday afternoons throughout the year at the Elm Street Recreation Center. Their total attendance for the year was 1,032 people.

The first annual Christmas Caroling program was held on December 23, 1963. Various church groups and youth groups throughout the city took part.

The Recreation Department sponsored a Women's Volleyball league which began on October 3, 1963, and continued play through December 11.

Another new activity this past fall was the formation of a model airplane club which met at the Elm St. Center on Wednesday evenings and in the parking lot of Bass Park on Saturdays and Sundays.

In cooperation with the Smith Street neighborhood improvement program, the Recreation Department constructed a tot-lot at the foot of Smith Street. Installed were a slide and swing for use by neighborhood children.



AUDITORIUM

JOHN B. QUIGLEY

Auditorium Manager

No. of Employees: 5

1963 Expenditures:

Operating \$57,539.87

Outlay 25,194.63

Attendance at the Bangor Auditorium in 1963 totaled 148,594 persons.

The Auditorium entertained a wide variety of events, including: Eastern Maine Basketball Tourneys; local basketball games; Rice and Miller Trade Show; Boy Scout Shows; wrestling; Sportsman's Show; the Maypole Festival; Marine Show; Bangor High School and University of Maine Graduations; Bangor Fair Exhibit; record hops; Johnny Cash Show; public skating; Sammy Kaye; Hoot-nanny Show; The Downeast Classic; an art exhibit and a Polio Pow Wow.

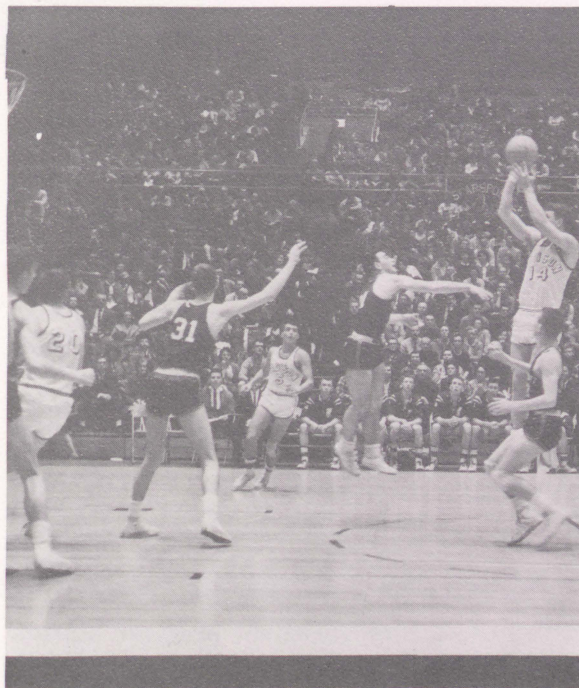
During the year, the fire box in the boiler has been entirely replaced and has proven very satisfactory. This, in conjunction with a newly installed induced draft fan, is saving fuel and producing more heat.

In July, the six-year old Jeep was traded in for an International $\frac{3}{4}$ ton dump truck.

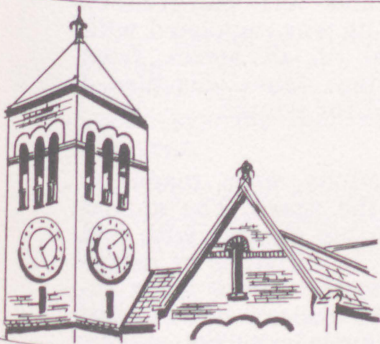
In October the new wooden sub-floor was delivered.

General maintenance, painting, floor sealing and general repairs have been done in the building.

Expenses at the old auditorium have been kept at a minimum although the Recreation Department has added new activities in their program. This will show an increase in cost for light, heat and water.



At Bass Park, previous to the night racing which started in July, the entire back fence from Hubbard Street to Buck Street was moved in, straightened and all wire was replaced. General maintenance, including painting, repairing horse stalls, cleaning and ground improvements were carried out as usual.



PUBLIC BUILDINGS

RALPH L. WAYMOUTH

No. of Employees: 6

1963 Expenditures:

Operating \$28,626.37

Outlay 31.21

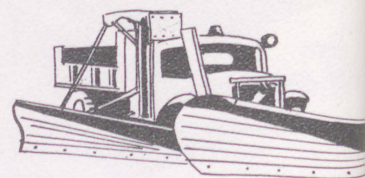
The only building operated by this department is the City Hall.

General repairs were made to the building including new gutters and brick work on the front and Columbia Street sides.

PUBLIC WORKS

ROGER W. MERRILL
Public Works Director

No. of Employees:	
Permanent	98
Temporary	30-40
1963 Expenditures:	
Operating	\$623,897.49
Outlay	335,991.33



As 1963 started, the city was still digging out from under the big blizzard of December 30, 1962. All city equipment and men, plus 28 hired units and about 50 temporary laborers were working to open blocked streets and roads. Three nights were required to remove the snow from the downtown streets and municipal parking areas. At the end of the week all streets and ways in the city were passable. Many of the streets were so narrow that a huge clean up of snow was started. Three new dumping areas were utilized. The department started working two shifts and for nearly two months we worked day and night to clean up and stay ahead of the snow. The winter ended with a record of 26 snow storms depositing 175 inches of snow requiring 51 days of plowing and 85 days of snow removal. This cost the city \$283,787.00 for the safe travel on our streets and sidewalks.

The capital improvement program started with the construction of Bennett Street and grading for a new railroad spur in the Hildreth industrial development area. Main Street was widened between Sidney Street and Dutton Street. Hancock Street was completed with new road base, curbing, drainage structures and paved to Exchange Street. Birch, Ohio, Columbia, Middle and Harlow Streets paving projects were completed. The Middle Street "Off Street Parking Lot" was constructed. Broadway widening project was completed except for some sidewalk and landscaping work. This project consisted of adding a new traffic lane on each side of the existing concrete two lane roadway. Storm drains were installed on each side of the street. Artic Brook was enclosed in a cement concrete culvert built by contract. New curbs and sidewalks placed on each side of the street and the entire section overlaid with new hot top pavement. A replacement sewer was laid in 16th Street. The old tile one was broken down for its entire length as a photographic survey had shown the previous year. The sewer for our new High School was installed in Hillside Avenue where a large amount of very stubborn ledge was encountered. Residential sidewalks were constructed with more than two miles being completed on each side of the city.

The urban renewal work completed this year by the Public Works Department included the laying of a storm sewer in Mount Hope Avenue, Dartmouth, Bates and Yale Streets with new drainage structures, the installing of a sanitary sewer in Dartmouth Street and the start of road construction on Dartmouth Street.

Regular maintenance work of the department was accomplished on schedule. After the snow, the department cleaned up the winter's accumulation of sand and dirt, repaired esplanades, steps and other plow damage. The winter and spring patching was maintained. Equipment was repaired in the garage and the summer work started. The surface treatment of streets used 128,350 gals. of bituminous material. Weather conditions were good and all streets badly in need of work were taken care of. Several especially bad places were skim coated with hot top or cold patch put down with the paver. The areas treated were on Stetson Square, Valley, Stillwater, Mount Hope and Forest Avenues and Essex and Ohio Streets. The normal work for other departments was done. The floats for the city landing were enlarged, repaired, painted and set in the river. A new wading pool was constructed and placed at the 5th Street playground. Tennis courts were repaired, skating rinks constructed and school yards and fences repaired with some walks and playgrounds paved. The fall clean up was completed with the complete removal of all leaves from streets and ways. Snow fence was placed and equipment readied for winter.

The rubbish collections were made on schedule throughout the year. The annual spring rubbish was a big success with 568 loads or 5554 cu. yds. of all kinds of debris collected and hauled to the dump. This exceeded last year by 110 loads or 866 cu. yds. During the year 2151 loads or 33,228 cu. yds. were collected. The garbage contractor made his collection despite considerable personnel trouble that brought an unusual amount of complaints to the department.



The parks division maintained the parks, malls, and playgrounds in good condition although the lack of rain caused considerable browning of the grass late in the season. The Forestry division sprayed the trees for leaf beetles, caterpillars and worms. The aphids caused considerable damage to all trees, both public and private and will need treatment next year. 121 trees were sampled for dutch elm disease with 77 confirmed. 66 D. E. D. trees and 76 other trees were removed during the year. The sanitation or removal of deadwood from elms was continued throughout the year when the snow storms did not interfere.

The cemetery division maintained the four city cemeteries in excellent condition and made 76 burials. Sections of Pine Grove and Maple Grove cemeteries were improved. The asphalt and gravel plants had to work overtime to furnish our needs for the year. The new Twining gravel pit was used extensively.

During the year the department acquired a new loader and snow blower, a tar distributor, two six yard trucks, one 4 yard truck, compressor, and several mowing machines and small tools. All equipment this year was replacement with the exception of the snow loader and blower that was purchased as an emergency without any trade.



HARBORS & WHARVES

EDWARD ROSE
Harbor Master

No. of Employees: 1

1963 Expenditures: \$1,528.65

The harbor at Bangor was a busy place during 1963. Many boatmen utilized the facilities and were appreciative of the new public mooring that was put into the river this year.

There was an average of twenty-five boats moored in the basin at all times during the year, a very pleasant sight.

During the year, several boats from out of state visited Bangor harbor and were made welcome and comfortable.

The docks were rebuilt and repaired to enable the public works department to handle them easily when putting them out and taking them in each year.

A new finger dock was built to handle the dinghies that for so long have been piled on the docks.

New rules and regulations for the harbor are being drawn up and should be ready for the 1964 season.

Plans are under way to relocate and build better docking facilities.

The icebreaker "Snohomish" from the Rockland Coast Guard station is doing its annual fine job of keeping the channel free of ice for the many tankers coming into Bangor.

LIBRARY

ROBERT C. WOODWARD
Librarian

No. of Employees:	34
1963 Expenditures:	
City Appropriation	\$78,493.00
Fees and Fines	11,300.00
Endowment Income	177,342.83
	\$267,135.83



In 1963, the public library circulated 437,864 books. This is slightly below the record circulation of 1962 but at 11.2 circulations per capita it is one of the highest rates of any public library. 57 per cent of the books circulated were issued to adults and 43 per cent to children.

The collections of the library, already the fourth largest among the public libraries of New England, were increased by the addition of 15,800 volumes. 5,107 volumes were withdrawn, making the total number of volumes in the library 367,272. This part of the library's operation represents a sizeable technical accomplishment. To order over 15,000 individual books, to accession and catalog them, to file or correct over 38,000 catalog cards, and to check, record and pay book bills amounting to over \$76,000.00 requires the efforts of many staff members who work unseen by the public.

In 1963 the Extension Department began a two year program, which will eventually cost about \$75,000.00, supplying books for the libraries in the new high school and the two new junior high schools. This substantial contribution to community expenses is financed by endowments administered by the Trustees of the Library, as are all book costs of the library.

The Extension services of the library reached 181 public and parochial school classrooms where book deposits are made each year. In addition, the public library supplies over one hundred and seventy-five sets of encyclopedias, as well as other reference books, for school use. Circulation to patients at the Eastern Maine General Hospital was higher than ever before in 1963.

As requested, the library supplied books and professional subscriptions for physicians and nurses at several hospitals, for city departments, and for many community service agencies.

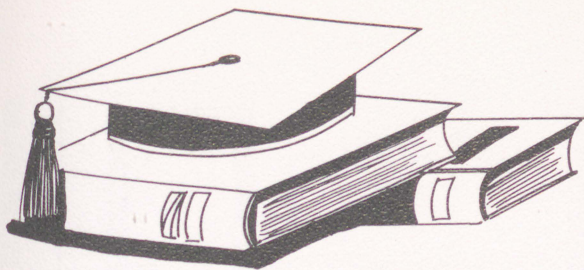
17,679 Bangor residents are currently registered borrowers of the library. This is 45% of our population and is a relatively high percentage. Because of our unusual book services nearly 1,500 non-residents pay a \$3.00 yearly fee to use the library. With fine collections of more than \$7,600.00, this source provided nearly five percent of our operating expenses.

The Reference Department answered over 15,000 inquiries which came from Bangor residents, from towns and cities all over Maine, from 22 states and from three foreign countries. Our library is a resource center much used by individuals and libraries in this part of Maine.

In addition to these services we mailed over 8,000 volumes to libraries and to individuals in communities throughout the state.

Thirty percent of the library's expenditures was provided by the city appropriation. Sixty-six percent came from endowments administered by the library Trustees, a group of nine composed the four officers of the Bangor Mechanics' Association and the five Trustees of the Hersey Fund. The first are Charles F. Bragg, Charles V. Lord, F. Drummond Freese, and George F. Peabody. The second are Donald S. Higgins, John F. Grant, William P. Newman, Martyn A. Vickers, M.D. and Ralph L. Waymouth.





EDUCATION

WENDELL EATON
Superintendent of Schools

No. of Employees:	
Teaching Staff	327
Maintenance and	
Operation	73
1963 Expenditures:	
	\$2,898,908.15

The physical facilities for education in Bangor were increased during 1963 by the occupancy of a six-room addition to the Capehart School in March. With a total of 23 classrooms at this school, we should be able to accommodate all children, grades K-6 at this housing development.

Progress on the new high school is very nearly on schedule with completion anticipated in ample time for the 1964-65 school year. In the meantime, more classrooms in the Harlow Street building have been divided, and some study halls have been eliminated, in an all-out effort to house the nearly 1700 students now attending this school.

New construction has also been undertaken in 1963. Work was begun in late November on an elementary school and a junior high school on outer Union Street adjacent to the new Capehart housing area. The scheduled completion date of early 1965 means added difficulty in housing our elementary school children during the first half of the 1964-65 school year.

It should be noted here that both the recently completed addition to the Capehart School, and the elementary and junior high schools now under construction are built by the federal government under the provisions of PL 815. No local tax monies go directly into the construction of these buildings. However, complete responsibility for their operation rests with this department.

We have just completed our first year of operation following the establishment of the position of Director of Buildings and Grounds. Mr. Roger Miles has filled the post capably, giving the school department probably the greatest amount of maintenance per dollar it has ever received, and proving the advisability of this move.

A significant development in the field of instruction was the establishment of a class for the academically talented. About twenty students from the fourth and fifth grades of the city were selected for their superior ability to do school work. They were placed in one class under the instruction of Miss Barbara Crowley at the Mary Snow School. This was undertaken as a two-year pilot project. The results will be carefully evaluated before further moves in this area are attempted.

In another curriculum expansion, instruction in French is being offered in grade eight. It is now possible for a student to study French for five years, Spanish for four years, or Latin for four years. An earlier

attempt to offer Latin in grade eight has been discontinued.

A long-term effort in curriculum consideration resulted in the adoption of a curriculum for the new high school. A committee of local secondary school administrators and guidance workers under the leadership of the curriculum director, Mr. Alvah McIntosh, completed a curriculum designed to make available many more opportunities for the high school student. This curriculum, the study of which was started before design of the new building, should have a far-reaching effect on high school education in Bangor.

Educational television has come to Bangor, and is apparently successful, if one can judge at this early date. The operation of Channel 12 was begun in November. Bangor teachers have been urged to use the teacher guides and to plan well in advance of each lesson in order to insure favorable results. Most of the programs offered during the school day are for the elementary grades. A few programs are for high school students, with very little offered yet at the junior high school level. Probably a third of our elementary pupils are viewing at least one instructional program regularly.

Our adult evening program is also worthy of mention. Mr. Harold Chapman, who had served as evening school principal since 1945, had put the school in a strong position of service to the community, offering an excellent and varied program. Following his retirement in June, Mr. Richard Mayo assumed the principalship. He has continued to revise curriculum and to publicize the offerings. There has been a noteworthy increase in enrollment, although it should be considerably larger still.

Another aspect of our adult program is the work done in cooperation with the Maine Employment Security Commission under the Manpower Development and Training Act. One course, for Service Station Technicians, has been completed. Another course, designed to extend and redevelop clerical skills, has just begun. Designed basically for the retraining of workers displaced through automation, this program should prove to be valuable. Mr. Raymond Thibodeau has been the school department coordinator for this program.

The broadening of the curriculum has thus been attempted at all levels, as the school department moves to meet more fully the educational needs of the citizens of Bangor.

City of Bangor

Combined Fund Balance Sheet

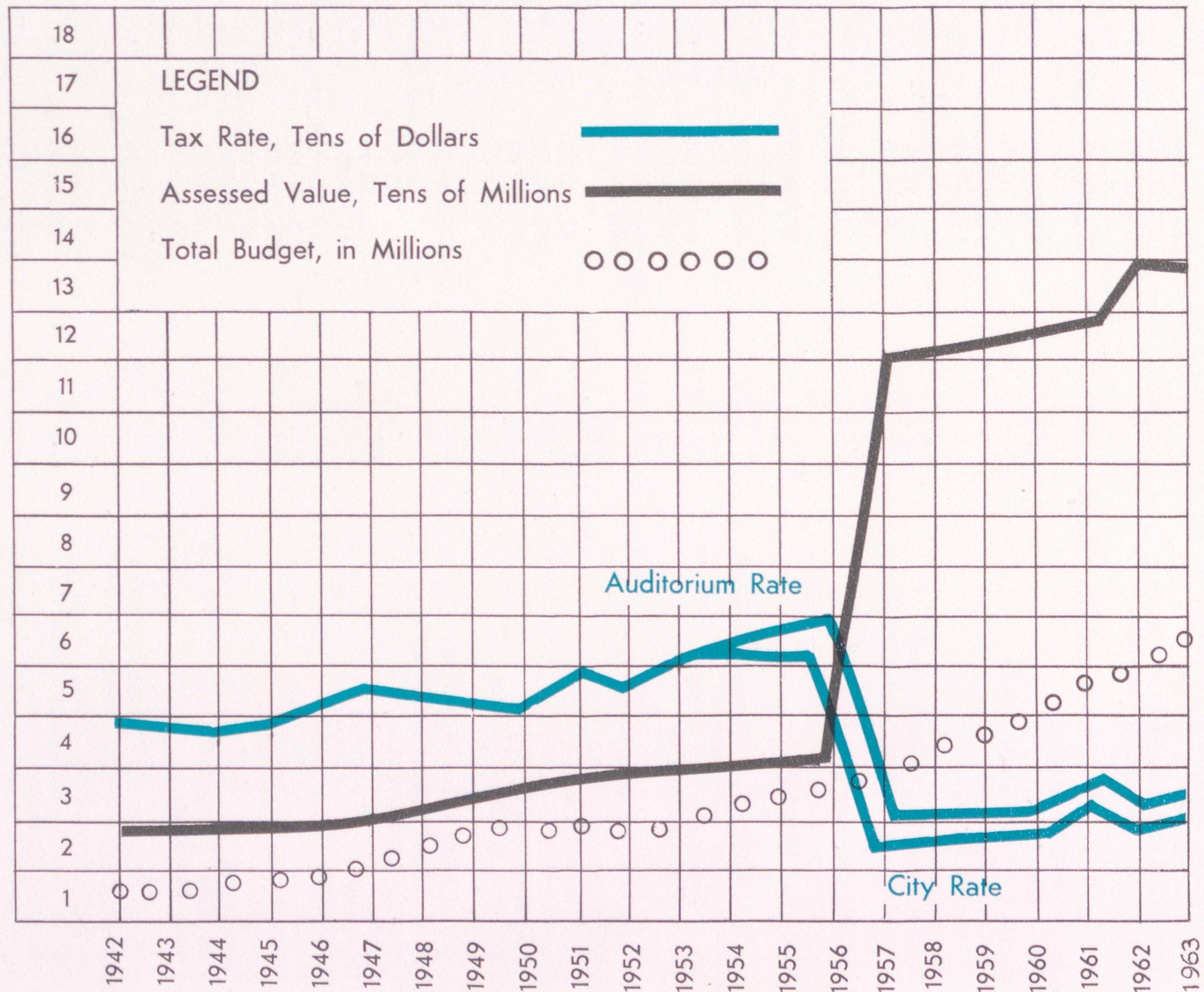
as of December 31, 1963

RESOURCES	<i>Grand Total All Funds</i>	<i>General Fund</i>	<i>Capital Improvement Fund</i>	<i>Trust and Agency Fund</i>	<i>Municipal Debt Fund</i>	<i>Fixed Asset Fund</i>
Cash on Hand and Deposits	\$846,965.25	\$523,038.16	214,782.31	109,144.78		
Petty Cash	960.00	960.00				
Postage Meter Fund	500.00	500.00				
Travel Expense—Advances	20.68	20.68				
Savings Accounts	47,058.42			47,058.42		
Securities	2,283,008.51		1,982,260.00	300,748.51		
Custody of Kirstein Fund Trustees	19,701.50			19,701.50		
Hersey Fund Invest. in City Hall	100,000.00			100,000.00		
Accounts Receivable	64,203.51	63,921.63	281.88			
Town Rd. Improvement Fund	11,397.33	11,397.33				
Due from Bangor Water District	7,000.00				7,000.00	
Taxes Receivable	322,871.35	322,871.35				
Taxes Receivable—Tax Deeds and Liens	83,250.80	83,250.80				
Accounts Receivable—Sewer Deeds	1,140.21	1,140.21				
Office Supplies Inventory	656.76	656.76				
Public Works Inventory	53,004.24	53,004.24				
Central Sign Shop—Inventory	2,540.28	2,540.28				
Ordinance Revision Account	2,533.62	2,533.62				
City Property—Tax Deeds	6,525.80					6,525.80
Fixed Property	17,120,706.00					17,120,706.00
To be Provided in Future Periods	7,406,000.00				7,406,000.00	
TOTAL RESOURCES	28,380,044.26	1,065,835.06	2,197,324.19	576,653.21	7,413,000.00	17,127,231.80
LIABILITIES, RESERVES AND SURPLUS						
Notes Payable	22,000.00				22,000.00	
Bonds Outstanding	7,391,000.00				7,391,000.00	
Motor Excise Tax Prepaid	24,782.67	24,782.67				
Appropriations	704,822.92		704,822.92			
Off-street Parking Fund	47,153.80	47,153.80				
Police and Fire Services	509.91	509.91				
School Nat. Def. Act and Training Act	3,943.08	3,943.08				
Res.—Accounts Receivable	1,585.57	1,585.57				
Res.—Town Road Improvement	11,397.33	11,397.33				
Res.—Encumbrances	1,654,220.67	161,719.40	1,492,501.27			
Res.—Miscellaneous	576,653.21			576,653.21		
Res.—Uncollected Taxes	9,407.99	9,407.99				
Investment in Fixed Assets	17,127,231.80					17,127,231.80
Surplus, Unappropriated	805,335.31	805,335.31				
TOTAL LIABILITIES, RESERVES AND SURPLUS	\$28,380,044.26	1,065,835.06	2,197,324.19	576,653.21	7,413,000.00	17,127,231.80

CITY OF BANGOR

1963 MUNICIPAL BUDGET

COMPARATIVE SCHEDULE OF TAX RATES VS. ASSESSED VALUES VS. BUDGET 1942 - 1963



COMPARATIVE STATEMENT OF REVENUE

FOR THE YEAR ENDED DECEMBER 31, 1963

	ESTIMATED REVENUE	ACTUAL REVENUE
TAXES—CURRENT YEAR'S LEVY		
Real Property	3,369,561.00	3,447,300.96
Personal Property	842,390.00	760,847.60
Polls	18,000.00	20,502.00
Total Taxes—Current Year's Levy	4,229,951.00	4,228,650.56
TAXES—PRIOR YEARS AND OTHER LOCAL		
Taxes—Prior Years Levies	243,000.00	184,091.36
Tax Deeds and Sale of Property	30,000.00	42,521.93
Other Local Taxes and Penalties	302,000.00	317,525.44
Total Taxes Prior Years and Other Local	575,000.00	544,138.73
LICENSES AND PERMITS		
For Street Use	82,000.00	61,341.73
Street Privileges and Permits	70.00	110.00
Business Licenses	1,300.00	1,860.00
Police and Protective	2,830.00	3,596.00
Amusements	600.00	722.00
Professional and Occupational	634.00	517.00
Non-business Licenses and Permits	4,900.00	3,659.66
Total Licenses and Permits	92,334.00	71,806.39
FINES, FORFEITS AND PENALTIES		
Fines and Court Fees	39,000.00	45,946.32
Total Fines, Forfeits and Penalties	39,000.00	45,946.32
USE OF MONEY AND PROPERTY		
Miscl. Rents and Concessions	60,200.00	103,992.37
Municipal Auditorium	46,200.00	35,379.19
Total Use of Money and Property	106,400.00	139,371.56
FROM OTHER AGENCIES		
State Shared Taxes	61,000.00	93,512.46
State Grants in Aid	341,592.00	379,060.06
Federal Grants in Aid	444,540.00	435,490.00
Payments in Lieu of Taxes	1,774.00	3,547.20
Total from Other Agencies	848,906.00	911,609.72
CHARGES FOR CURRENT SERVICES		
General Government	14,725.00	13,265.89
Safety	5,184.00	3,403.65
Highway	10,000.00	6,919.93
Sanitation	17,380.00	9,115.00
Health	3,000.00	3,386.00
Hospital	165,200.00	153,033.11
Schools	32,650.00	30,140.17
Cemeteries	8,100.00	4,313.50
Dow Field Playground	3,000.00	626.00
Public Buildings	15,600.00	15,441.43
Total Charges for Current Services	274,839.00	239,644.68
TRANSFERS FROM OTHER FUNDS		
Garland Street Field Fund	1,200.00	
Public Works—Equipment Reserve	50,000.00	57,666.56
Off-street Parking Fund	40,000.00	40,000.00
Surplus	300,000.00	300,000.00
Total Transfers from Other Funds	391,200.00	397,666.56
REIMBURSEMENTS		
General Government	76,270.00	56,234.96
Welfare	15,000.00	15,884.58
Hospitalization	2,000.00	—
Electrical and Public Works	197,000.00	37,388.20
Total Reimbursements	290,270.00	109,507.74
GRAND TOTAL—REVENUE	6,847,900.00	6,688,342.26

COMPARATIVE STATEMENT OF EXPENDITURES

FOR THE YEAR ENDED DECEMBER 31, 1963

OPERATING

Dept. or Appropriation Title	Appropriation	Other Credits	Total Available	Total Disbursements and Encumbrances
Legislative	5,650.00	—	5,650.00	5,586.03
Executive	26,504.00	—	26,504.00	24,583.07
City Clerk	28,381.00	—	28,381.00	24,863.62
Finance	60,610.00	—	60,610.00	58,049.11
Registration of Voters	11,010.00	—	11,010.00	10,804.64
Assessment	39,387.00	—	39,387.00	38,387.00
Treasury	27,502.00	—	27,502.00	26,742.47
Purchasing	12,130.00	—	12,130.00	10,921.71
Planning	38,993.00	5,000.00	43,993.00	43,259.40
Legal	8,329.00	—	8,329.00	7,893.20
Engineering	75,990.00	—	75,990.00	55,948.93
Personnel	8,178.00	—	8,178.00	6,088.68
Civil Service Commission	850.00	—	850.00	312.60
Industrial Development	15,989.00	—	15,989.00	14,650.00
Police	344,996.00	—	344,996.00	338,721.25
Fire	475,334.00	—	475,334.00	461,167.06
Electrical	59,783.00	—	59,783.00	52,034.65
Sealer of Weights and Measures	50.00	—	50.00	37.25
Inspection	25,356.00	—	25,356.00	23,650.13
Civil Defense	1,050.00	—	1,050.00	810.79
Hospital and Home	166,798.00	661.24	167,459.24	177,656.24
Health	66,045.00	—	66,045.00	54,952.18
Welfare	113,175.00	10,000.00	123,175.00	116,028.04
Recreation	68,362.00	—	68,362.00	59,133.33
Public Buildings	30,729.00	—	30,729.00	28,626.37
Municipal Auditorium	66,942.00	—	66,942.00	57,539.87
Public Works	604,448.00	75,000.00	679,448.00	623,897.49
Harbors and Wharves	4,100.00	—	4,100.00	1,528.65
Pensions	152,400.00	—	152,400.00	157,360.59
Contingent	22,000.00	—	22,000.00	—
Debt Service	325,694.00	—	325,694.00	321,583.70
Taxes Paid to County	90,000.00	—	90,000.00	88,920.00
Education	2,889,728.00	30,490.48	2,920,218.48	2,898,908.15
Public Library	78,493.00	—	78,493.00	78,493.00
TOTAL OPERATING BUDGET OUTLAY	5,944,986.00	121,151.72	6,066,137.72	5,869,139.20
Legislative	550.00	—	550.00	549.44
Executive	250.00	—	250.00	227.54
City Clerk	2,000.00	—	2,000.00	728.39
Finance	10,000.00	—	10,000.00	9,999.06
Registration of Voters	155.00	—	155.00	153.62
Assessment	925.00	—	925.00	909.78
Treasury	900.00	—	900.00	756.25
Purchasing	250.00	—	250.00	250.00
Planning	500.00	—	500.00	358.71
Engineering	4,935.00	—	4,935.00	2,066.98
Industrial Development	—	10.00	10.00	—
Police	10,115.00	6,247.00	16,362.00	16,060.13
Fire	3,155.00	—	3,155.00	1,952.21
Electrical	61,500.00	37,671.26	99,171.26	88,598.93
Civil Defense	5,000.00	4,839.00	9,839.00	5,077.96
Hospital and Home	8,500.00	—	8,500.00	9,114.37
Health	2,000.00	—	2,000.00	1,955.80
Welfare	400.00	—	400.00	399.86
Recreation	3,280.00	—	3,280.00	2,981.33
Public Buildings	35.00	—	35.00	31.21
Municipal Auditorium	33,000.00	3,046.00	36,046.00	25,194.63
Public Works	432,275.00	85,113.47	517,388.47	335,991.33
TOTAL OUTLAY BUDGET	579,725.00	136,926.73	716,651.73	503,357.53
TOTAL OPERATING BUDGET	5,944,986.00	121,151.72	6,066,137.72	5,869,139.20
TOTAL APPROPRIATIONS	6,524,711.00	258,078.45	6,782,789.45	6,372,496.73
RESERVE	243,000.00	—	243,000.00	243,000.00
OVERLAY	9,643.00	8,861.46	18,504.46	18,504.46
RECREATION DISTRICT TAX	70,546.00	—	70,546.00	70,546.00
TOTAL BUDGET REQUIREMENTS	6,847,900.00	266,939.91	7,114,839.91	6,704,547.19
Stillwater Park-Urban Renewal	—	151,472.21	151,472.21	23,000.00
Automatic Generator	40,000.00	—	40,000.00	39,407.26
Swimming Pool—West Side	80,000.00	—	80,000.00	74,692.26
Municipal Golf Course	165,000.00	—	165,000.00	160,931.54
Kenduskeag Stream Project	—	445,402.93	445,402.93	445,402.93
Morse's Bridge	—	61,405.49	61,405.49	61,405.49
Broadway Widening	115,000.00	25.76	115,025.76	90,072.54
Davis Trunk Sewer	—	5,204.32	5,204.32	5,204.32
Fourteenth St. Corrective Work	—	8,984.82	8,984.82	8,984.82
Kenduskeag Str. Interceptor Sewer	—	296,641.51	296,641.51	1,612.75
Fourteenth Street School	—	8,593.65	8,593.65	8,593.65
High School Construction	—	3,136,436.66	3,136,436.66	2,890,036.87
TOTAL	400,000.00	4,114,167.35	4,514,167.35	3,809,344.43

CITY OF BANGOR

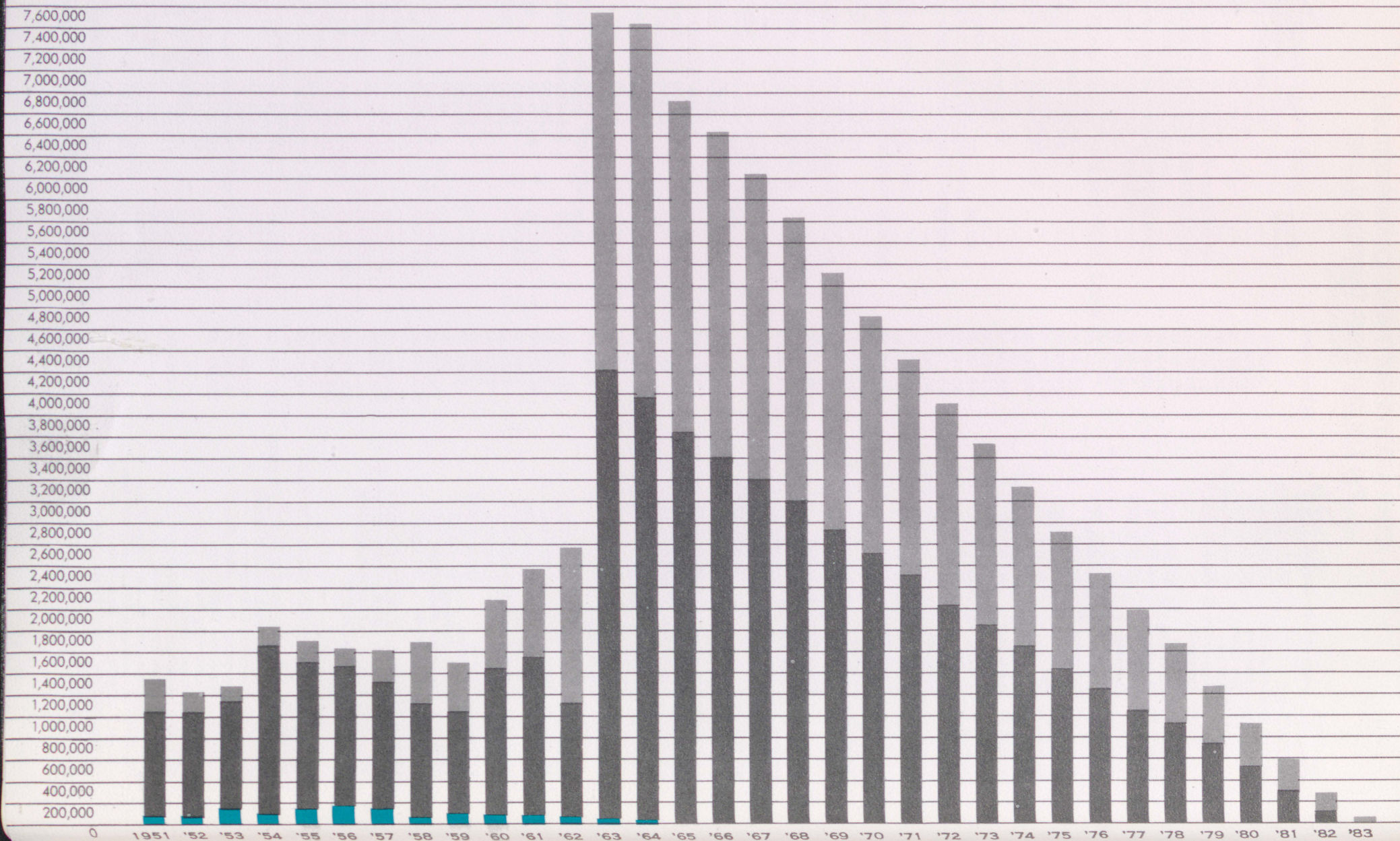
DECEMBER 31, 1963

SCHEDULE OF OUTSTANDING DEBT

(SHOWN AS OF JAN. 1 OF EACH YEAR)

GENERAL SCHOOL WATER

DOLLARS



City of Bangor
SCHEDULE OF OUTSTANDING MUNICIPAL DEBT

		General	School	Water	Total
1964	outstanding Jan. 1	3,480,314	3,925,686	7,000	7,413,000
	payments	220,262	268,738	7,000	496,000
1965	outstanding Jan. 1	3,260,052	3,656,948		6,717,000
	payments	210,362	262,638		473,000
1966	outstanding Jan. 1	3,049,690	3,394,310		6,444,000
	payments	202,862	219,138		422,000
1967	outstanding Jan. 1	2,846,828	3,175,172		6,022,000
	payments	198,862	219,138		418,000
1968	outstanding Jan. 1	2,647,966	2,956,034		5,604,000
	payments	188,862	219,138		408,000
1969	outstanding Jan. 1	2,459,104	2,737,896		5,196,000
	payments	188,862	219,138		408,000
1970	outstanding Jan. 1	2,270,242	2,517,758		4,788,000
	payments	188,862	219,138		408,000
1971	outstanding Jan. 1	2,081,380	2,298,620		4,380,000
	payments	188,862	219,138		408,000
1972	outstanding Jan. 1	1,892,518	2,079,482		3,972,000
	payments	188,862	219,138		408,000
1973	outstanding Jan. 1	1,703,656	1,860,344		3,564,000
	payments	188,862	219,138		408,000
1974	outstanding Jan. 1	1,514,794	1,641,206		3,156,000
	payments	188,862	219,138		408,000
1975	outstanding Jan. 1	1,325,932	1,442,068		2,748,000
	payments	188,862	186,138		375,000
1976	outstanding Jan. 1	1,137,070	1,235,930		2,373,000
	payments	188,862	186,138		375,000
1977	outstanding Jan. 1	948,208	1,049,792		1,998,000
	payments	188,862	186,138		375,000
1978	outstanding Jan. 1	759,346	863,654		1,623,000
	payments	177,862	186,138		364,000
1979	outstanding Jan. 1	581,484	677,516		1,259,000
	payments	177,862	186,138		364,000
1980	outstanding Jan. 1	403,622	491,378		895,000
	payments	140,862	164,138		305,000
1981	outstanding Jan. 1	262,760	327,240		590,000
	payments	140,862	164,138		305,000
1982	outstanding Jan. 1	121,898	163,102		285,000
	payments	86,898	163,102		250,000
1983	outstanding Jan. 1	35,000			35,000
	payments	35,000			35,000

Bangor's Boards and Commissions

1964

BANGOR PUBLIC LIBRARY BOARD

The Trustees of the Hersey Fund and
Charles F. Bragg, II
F. Drummond Freese
George F. Peabody
Charles V. Lord

SUPERINTENDING SCHOOL COMMITTEE

Edward C. Porter, M.D.
Richard Gaillard, M.D.
Milford Cohen
James E. Halkett
Mrs. Ann K. Broutas

CITY PLANNING BOARD

Edwin P. Webster
J. Arthur Stone
Norman Minsky
Everett W. Gray
Howard L. Cousins

BOARD OF APPEALS—ZONING ORDINANCE

Thomas W. Calderwood
James A. Mooney
Lewis A. Larsen
Associate Member, Nate J. Rogers

TRUSTEES OF SOPHIA KIRSTEIN STUDENT LOAN FUND

Abraham M. Rudman
Cornelius J. Russell, Jr.
Robert N. Haskell
Arthur Smith
Superintendent of Schools, ex-officio

HOUSING APPEALS BOARD

Mrs. Nina S. Loder, Chairman
Ballard F. Keith
David Tibbetts
Arthur Eaton, Jr., Associate Member

DENTAL HEALTH ADVISORY COMMITTEE

Samuel H. Calderwood
Anita Bartlett
Carolyn Lombardi
Howard L. Kominsky, D. M. D.
William F. Mouradian, D. M. D.
Samuel J. Rosen, D. M. D.
Mildred W. Brewster

TRUSTEES OF THE RECREATION CENTER

Robert N. Haskell
Charles F. Bragg, II
Henry P. Cushman
W. Weldon Dunnett
Albert J. Schiro

TRUSTEES OF WATER DISTRICT

Edward H. Keith
John W. Ballou
George Hawkes, Jr.
Charles C. Morris
Sidney Epstein
Robinson Speirs
James A. Hughes

CIVIL SERVICE COMMISSION

Edward L. Curran, M. D.
Gerald Rudman
Galen L. Cole

RECREATION ADVISORY COMMITTEE

Charles Roberts
James F. O'Connor
Edward Beausang
Mary McEvoy
Diane S. Cutler
William M. Houston, ex-officio

PUBLIC HEALTH AND HOSPITAL ADVISORY COMMITTEE

Roland MacLeod
Paul Knowles
John E. Whitworth, M. D.
George W. Wood, III, M. D.
James A. Hughes
Richard C. Wadsworth, M. D.
Samuel T. Kaskin, D. V. M.

TRUSTEES OF HERSEY FUND

William P. Newman
Martyn Vickers, M. D.
Donald S. Higgins
John F. Grant
Treasurer of the City of Bangor, ex-officio

URBAN RENEWAL AUTHORITY

Francis A. Finnegan
John E. Coney
Mabel Wadsworth
Max Kominsky
Joseph R. Coupal, Jr.

INDUSTRIAL DEVELOPMENT ADVISORY COMMITTEE

William C. Viner
Arnold H. Raphaelson
Robert N. Haskell
John E. Hess
John M. Brewer
James A. Willey
John J. Dunn
Chamber of Commerce Secretary ex-officio
Junior Chamber of Commerce Immediate
Past President, ex-officio

The City of Bangor at your Service

Emergency Calls

Fire 942-8211

Police 947-7382

Ambulance 942-8211

Service	Department	Phone
Administration (General)	City Manager	945-9436
Assessments	Assessors	942-3013
Auditorium	Auditorium Supervisor	942-9000
Bass Park	Auditorium Supervisor	942-9000
Bills and Accounts	City Auditor	945-4584
Birth Certificates	City Clerk	945-4583
Building Permits	Building Inspector	945-6809
Burial Records	City Clerk	945-4583
Cemeteries	Cemetery Superintendent	945-6424
City Hall Rental	City Treasurer	942-0546
City Property, Sale of	City Manager	945-9436
Civil Defense	City Manager	945-9437
Death Certificates	City Clerk	945-4583
Dental Hygienist	Health	942-4897
Elections	City Clerk	945-4583
Electric	Electric Department	942-0177
Electrical Permits	Building Inspection	945-6809
Engineering	Engineering Department	942-4351
Garbage Collection	Public Works	945-6424
Health	Health Department	942-4897
Hospital and Home	Hospital and Home	942-4643
Industrial Development	Industrial Development	942-9057
Legal	City Solicitor	942-3132
Legislative	City Council	945-9436
Library	Public Library	945-5000
Licenses (General)	City Clerk	945-4583
Lights, Street	Electric Department	942-0177
Maps	Engineering Department	942-4351
Milk Inspection	Health	942-4897
Municipal Pensions	City Auditor	945-4584
Municipal Finances	City Auditor	945-4584
Notary Public	City Clerk	945-4583
Ordinance, City	City Clerk	945-4583
Parks, Maintenance	Public Works	945-6424
Personnel	Personnel	945-9436
Petitions	City Clerk	945-4583
Planning	Planning Department	942-4078
Playgrounds	Recreation	942-8548
Plumbing Permits	Building Inspection	945-6809
Public Health Nurse	Health	942-4897
Purchasing	Purchasing Department	947-7173
Recordings	City Clerk	945-4583
Recreation	Recreation	942-8548
Restaurant Inspection	Health	942-4897
Retirement	City Auditor	945-4584
Rubbish Collection	Public Works	945-6424
Schools	Superintendent	942-5266
Sewers	Public Works	945-6424
Streets, Maintenance	Public Works	945-6424
Street Numbers	Engineering Department	942-4351
Tax Collections	Tax Collector	942-0546
Trees	Public Works	945-6424
Veterinary	Health	942-4897
Voting, Registration	Registration of Voters	945-5043
Water	Water District	945-4516
Weights and Measures	Sealer	947-7114
Welfare	Welfare Department	945-4579
Zoning Laws	Building Inspection	945-6809

BULK RATE
U. S. POSTAGE
PAID
BANGOR, MAINE
PERMIT No. 630

LIVABILITY



SKIING



HIGHWAYS



HUNTING

1210-14
2