



BANGOR, MAINE
1960

1960 ANNUAL REPORT

COUNCIL AND MANAGER REPORTS

DEPARTMENTAL REPORTS

FINANCIAL REPORTS



This Is Youth City

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BANGOR — A CITY OF ...

HOMES



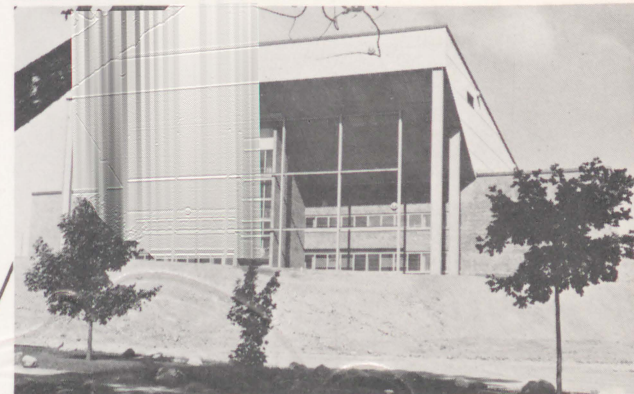
New homes keep pace with a growing Bangor.

PARKS



Bangor maintains parks conveniently located in all sections of the city.

RECREATION FACILITIES



The new Bangor Auditorium is designed for BIG and SMALL indoor events.

PEOPLE



MILITARY INSTALLATIONS



Bangor is the home of the 4038th Strategic Wing, 75th Fighter Interceptor Squadron, Bomarc Missile Squadron, Maine Air National Guard, and many Reserve Units.

CHURCHES



Bangor has 38 churches of all faiths and is the home of the Bangor Theological Seminary.

INDUSTRIES



An ideal industrial climate.

HOSPITALS



The Eastern Maine General is the largest hospital in Northeastern Maine. Other hospitals include Bangor City, Osteopathic, St. Joseph, St. Agnes and Bangor State.

SCHOOLS



Bangor has sixteen public and private elementary and secondary schools, and is the home of several business and professional colleges.

SHOPS



Bangor is the shopping center of Northern and Eastern Maine serving over 300,000 people.

LIBRARY



The Bangor Public Library and its many branches contains 336,000 books. It is outstanding among the small-city libraries of the U. S.

-- A FINE PLACE IN WHICH TO LIVE, WORK AND PLAY

1960 - A Year of Progress



*Pickering Square Parking Lot
completed December, 1960*



*14th Street School occupied November
1960*



Capehart School occupied October, 1960



*Interstate Highway opened November
1960*

Your City Council Reports

1960 Expenditures:

Operating \$5,741.03



1960 BANGOR CITY COUNCIL

Seated, left to right: Charles Higgins, Edward Keith, John Barry, Carl Blaisdell, Clifford Bailey, Chairman, Edward Gross, Carl Delano, Frederick Whittaker, E. Earle Brown, Jr.

To the Citizens of Bangor:

The year 1960 was a challenging year for the Bangor City Council and the legislation enacted during this year will have long range benefits for Bangor's growth.

On April 25, the Council passed the annual appropriation resolve providing the necessary funds for carrying out the functions of the city government during 1960.

Also during the year, the Council passed ordinances establishing a department of Sealer of Weights and Measures, a department of Harbors and Wharves, a Public Relations Committee of the City Council and adopting the new State Statute relative to procedures for the retention of city records. In October, the Council passed an ordinance completely revising the zoning ordinance of the City of Bangor and also one revising the procedures for street openings.

The City Council passed the necessary legislation to meter the Abbott Square Annex, construct Pickering Square parking lot and put the Kenduskeag Stream proposition to a referendum which was approved by a majority of the voters.

Schools received a major share of the Council's attention and members of the Council served on both the original and the expanded high school building committee working toward the construction of a new secondary school for the City of Bangor.

The necessary legislative action was passed to provide for the study and review of the city's Classification and Compensation Plan and to provide the necessary funds for the proposed salary increase recommended by this study.

Your City Manager Reports

To the Honorable City Council and Citizens of Bangor:

It is with sincere pleasure that I present this 1960 Annual Report of the City of Bangor covering the 126th year of city government and the 28th year of operation under the Council-Manager plan.

Financial Condition

Bangor, in 1960, completed another year of sound financial progress. At the end of the year there was an unappropriated surplus of \$286,419.06 and the city had established general fund reserves of \$226,459.52. As of December 31st, total outstanding debt amounted to \$2,391,000, of which \$1,313,300 was school debt, \$1,029,700 general debt and \$48,000 of water district debt. This is, of course, exclusive of the \$1,070,000.00 still outstanding for Recreation District debt on the new auditorium.

During 1960, \$227,000 in long-term debt was amortized and \$435,000 in new long-term indebtedness was obligated.

For the taxable year 1960, the assessed valuation based on approximately 80% of current replacement value was \$126,774,100. The tax rate for 1960 was \$29.00 per \$1,000 of which \$28.42 was for municipal operation and 58c for the Recreation District tax.

1960 Progress

The year 1960 saw continuing progress in many areas of municipal activity.

1. **Schools.** Major activity was in the completion of the Fourteenth Street and Capehart Elementary Schools. Less substantial progress was made in the construction of the high school. Although land was purchased on outer Broadway and final plans and specifications for the new high school were authorized by the City Council in February of 1960, voters defeated in referendum by a vote of 2805 to 2032 a bond issue of \$3,500,000 for the construction of the building. Subsequently, the School Building Committee was expanded and charged with the responsibility of restudying the problem and attempting to arrive at some sort of solution. As 1960 drew to an end, the new committee had settled on a site and an architect and was attempting to develop plans and specifications at a lower cost than the original estimate so that the new high school might be under construction before the end of 1961.

2. **Parking.** Very substantial progress was made in solving some of the city's parking problems during 1960. In Abbott Square, the new annex was completely paved and new meter islands installed providing an additional eleven one-hour, fifty-eight two-hour and 271 all-day parking spaces in the area. The Pickering Square lot was completed with paving and installation of meter islands and modern lighting with an additional 104 shopper parking spaces. On October 10th 1960 the voters in

No. of Employees: 2

1960 Expenditures

Operating	\$21,911.45
Capital	490.06



City Manager, Joseph R. Coupal, Jr.

referendum authorized the City Council to issue \$1,650,000 in bonds to proceed with the construction of the Kenduskeag Stream parking project.

3. **Streets and Traffic.** On November 18th, the Interstate Highway within the City of Bangor was completed and dedicated with traffic to proceed from Main Street via the Industrial Spur to the Interstate at the bulge and then northerly to the Hogan Road completely circumventing the downtown shopping area.

The Edwards & Kelcey Traffic Report was submitted to the City Council in August and Council immediately began implementation of this report by the passage of nine ordinances amending parking regulations and one-way streets. This report will be the basis of additional traffic changes in 1961 on the basis of the revision of the Street Reconstruction Report.

City Council provided \$100,000 for the city's share of the reconstruction of Morse's Bridge and at year's end, this construction had already commenced.

The Public Works Department carried out a very extensive paving program during the year including the entire length of Main Street, a section of State Street, Franklin Street, Union Street and Harlow Court.

The Public Works Department also carried out an extensive reconstruction program which included Hudson Road and the Odlin Road (under the Town Road Improvement Program), Thatcher Street, School Street, Curtis Street, the intersection of Allen and Hammond Street, the intersection of Cumberland and Market Streets and the reconstruction of Hewey Street. The department also constructed the extension of Farm Road through to Thatcher Street.

A \$100,000 Federal aid project on the Odlin Road from Dow Air Force Base to the Ammunition dump was also completed.

4. **Sewers.** Council appropriated the necessary funds to obtain complete topographical maps of the city which were delivered during the summer of 1960 and upon which will be based all future sewer master planning.

The Industrial Park Trunk Sewer was completed after more than three years of being under construction and the extension from the bulge to Hildreth Street of this trunk sewer was completed in five months, both by contract.

The Forest Avenue Sewer was completed consisting of 740 feet of 12 inch pipe to serve Forest Avenue above Milford Street; The School Street Sewer was completed consisting of 650 feet of 8 and 12 inch pipe to service the new School Street industrial area; and the Thatcher Street Sewer consisting of 950 feet of ten inch pipe was completed to service another section of the Industrial Park area.

Small extensions of sewers were completed on Clark, DeWitt, Fountain and Bailey Streets and a collapsed section of old rock drain through the Union Square parking lot was reconstructed.

5. **Electrical Construction.** Work continued through 1960 on the implementation of the Parsons-Crosby master plan for rehabilitation of the Electric Department. The York Street substation was converted to semi-automatic operation and the staff moved into the State Street plant and began generating a substantial portion of the city-used power in June. At York Street, the old garage was demolished and the York Street substation renovated for its new use as an automatic substation.

A new Gamewell fire alarm system was installed.

Three line transformers were installed to help redistribute the load and Council authorized the installation of nine more transformers in the York Street substation so that the plant could go on fully automatic operation.

Major lighting installations completed during the year included the Pickering Square parking lot, the Valley Avenue street lighting system and the 1960 phase of the Mercury-Vapor street lighting on State Street.

The department also made the stream crossing of its primary circuit from Abbott Square Annex to the new Public Works storage building and to pick up the new Fourteenth Street School.

6. **Planning.** The Planning Department during the year completed the revision of the zoning ordinance, the first since 1954. Steady progress was made in the Urban Renewal program with redevelopment plans for the Stillwater Park area being submitted in preliminary form to the Urban Renewal Authority in Augusta. These plans were finally approved after several revisions by the Authority in December and the consultant at year's end was working on preparation of report to the City Council.

7. **Personnel Administration.** A complete review of the Classification and Compensation Plan was carried out by Public Administration Service which brought the plan up-to-date, equalized the city's classification and compensation plan and in general provided a two-step increase for most classifications.

The first Supervisory Training Course was given to 45 municipal department and division heads, taught by Dr. Edward Dow, Head of the Department of History and Government at the University of Maine. Other training activities included a five-week course attended by the Director of Public Health in Epidemiology, a three-day course in Hospital Administration attended by the Hospital Administrator, regular recruit and refresher training for all members of the uniform forces, a two week course at International Harvester for two mechanics in the Public Works Department and two-week courses in traffic control for two police patrolmen.

8. **Harbors and Wharves Department.** At the request of interested boat owners in the area, the City Council approved the recommendation of the manager to establish a new department of Harbors and Wharves and provided for the creation of the position of Harbor Master. This department is now charged with full responsibility for operating and maintaining the docking facilities of the city and will undoubtedly become more active as boating increases in the area.

9. **Industrial Development.** An agreement was signed in October between the city and land-owners on Perry Road whereby the City will construct the service road and defer the assessment until the land is utilized and in return the owners have agreed to hold the price of raw land at \$2500 per acre to any bona fide industrial development that the city might bring to the owner. New industrial buildings constructed during the year included the Canteen Service on School Street, the new John Deere Farm Machinery building on Thatcher Street and the new Metro Post Office building on the bulge. Additions to existing plants included Bangor Shoe Company and Rice and Miller on Hildreth Street.

10. **Communications.** A new teletype interconnected with the State Police teletype and other Maine municipalities was installed at the Police Department. Also in accordance with FCC regulations, all the city's short wave radio equipment was converted to narrow band channel except those units too old to convert and these were replaced.

11. **Professional Affiliations.** During 1960, the City Manager while serving the second year of a two-year term as Vice-President of the International City Manager's Association was elected as President of the Maine Municipal Association.

In December, the manager was also appointed by the President of the American Municipal Association to serve on a Steering Committee headed by Mayor Lee of New Haven to advise the President's office on the establishment of a Department of Urban Affairs at the Federal level.

12. **Public Relations.** Every possible effort was made during the year to keep the citizens of the city completely informed about the affairs of their municipal corporation. Full newspaper coverage is provided by a local newspaper through the City Hall reporter and the Executive Department produced 13 half-hour television programs in its 1960 "This Is Your City" series. In addition, staff members made numerous speaking engagements before service clubs, PTA's, League of Women Voters, etc.

Looking Ahead to 1961

In 1961, the city faces several major problems which should receive immediate attention from the citizens, city council, and the administration. These somewhat in the order of priority established by the administration are as follows:

1. **School Buildings.** The major capital need in the education department is obviously the requirement for a new high school facility. As of this date, the secondary School Building Committee has settled on the Broadway site as the one to be recommended to the Council, has voted to continue the contract of Eaton Tarbell Associates, Inc., for architectural plans and specifications, and has nearly finalized the report and preliminary plans to be recommended to Council. This is the most important capital program in the City of Bangor in 1961 and this building should be under construction before year's end.

2. **Parking.** While the city added 104 shopper-parking spaces in 1960, parking needs continue to increase as rapidly as they are being met. The major parking program in 1961 will, of course, be the Kenduskeag Stream project. Council is now meeting with engineering consultants and it is hoped that final plans and specifications can reach the bid stage by May of 1961.

3. **Streets and Traffic.** The Edwards & Kelcey report should be further implemented during 1961 by the following major programs:

a. The installation of a new traffic signal system as proposed in the budget with interconnected, synchronized traffic controls in the downtown area and separate controls for pedestrian "walk and wait" sequences.

b. The construction of Washington Street from the old bridge to Hancock Street and the reconstruction of a section of Hancock Street to allow for the one-way rotary traffic pattern recommended in the Edwards and Kelcey Report.

c. The acquisition of necessary right of way for the extension of Fourteenth Street from Ohio Street to Valley Avenue.

d. The completion of the reconstruction of Moses' Bridge.

e. The reconstruction of streets servicing the Capehart and Base area, with Federal funds.

4. **Sewers.** Major sewer construction which should take place in 1961 include the following:

a. Construction of that section of the Kenduskeag Stream interceptor under the proposed parking lot.

b. The extension of the Kenduskeag Stream interceptor up to the last outfall near the Interstate Highway Crossing.

c. Acquisition of an adequate site for future sewage disposal plant.

d. The completion of the Davis Brook Trunk Sewer reconstruction.

5. **Electrical Construction.** Major electric department construction recommended for 1961 in addition to the installation of the new traffic signals includes:

a. \$10,000 on dam and pier reconstruction.

b. \$20,000 for the installation of nine new transformers in the substation.

c. \$7,000 for building and generating repair at State Street plant.

d. \$3,000 for the continuation of Mercury Vapor street lighting program on Hammond Street.

6. **Recreational Facilities.** An item of \$4,000 has been recommended in the 1961 budget for the repair of Grotto Cascade Park falls and pool.

7. **Voting Machines.** Money has been included in the 1961 budget to cover the cost of installation of voting machines. It's recommended that the council give serious consideration to this equipment and concurrently to redistricting of the city to provide for not more than four polling places.

8. **Incineration.** The continued operation of the open face dump at the end of the Kittredge Road is an expensive nuisance. It's recommended that a serious investigation be made of the possibility of the construction of an incinerator at a centrally located point in the city to be used not only by the city but also by Dow Air Force Base and surrounding communities on a contract basis.

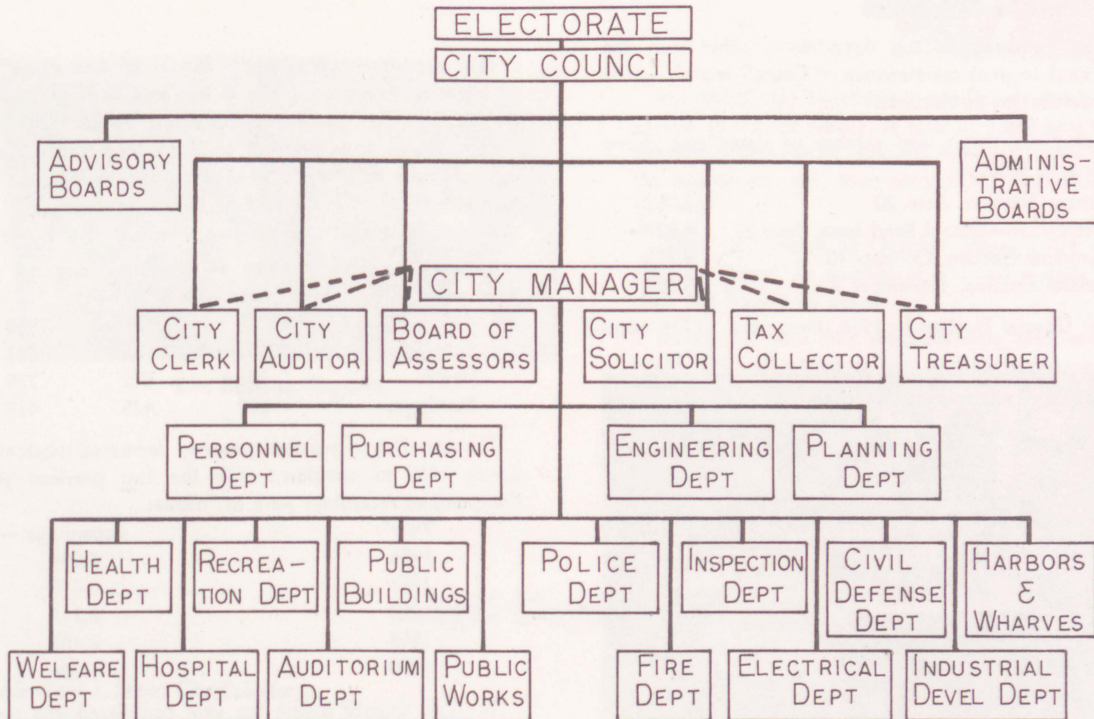
9. **Hospital and Home Expansion.** The Hospital and Home Advisory Committee has been requested to make a thorough study to determine what the position of the City Hospital should be in the future. They have been requested to determine what kind of patients this facility should be designed to care for, how large the expansion should be and the priority of the various phases of the expansion. This report will be submitted in 1961 and will be the basis of future recommendations for budgetary action by the city council.

10. **Airlines Terminal.** It's recommended that a thorough study be made by the City Council of the possibility of the construction of a new Airlines Terminal in the City of Bangor, at a location satisfactory both to Northeast Airlines and Dow Air Force Base officials. This facility could be constructed by the city on a completely self-amortizing basis to be paid for by the rental paid by Northeast or any other airlines utilizing the terminal plus restaurant, car rental and other concessions.

11. **Urban Renewal Program.** Final redevelopment plans are in the preparation stage at this time and it appears likely that the Urban Renewal Authority will be ready to appear before the City Council to present these plans and request funds for the actual redevelopment of the Stillwater Park

City of Bangor Organization Chart

ORGANIZATION CHART CITY OF BANGOR, MAINE



project sometime in 1961. An item of \$300,000 has been included in the capital improvement fund budget to cover the cost of this project.

12. **Neighborhood Conservation Program.** In addition to the Urban Renewal program, the Health Department has recommended vigorous action to conserve existing neighborhoods not yet requiring renewal programs. Some of the funds allocated for sidewalk construction and street lighting should be specifically earmarked in those neighborhoods where the Health Department intends to enforce on a house-to-house basis the Housing Code so that through the joint efforts of the citizens and the city these neighborhoods can be conserved and rehabilitated without the need for renewal programs.

13. **Personnel.** Several programs are recommended under the general heading of personnel to improve the quantity and quality of labor which the city receives for its personnel dollar.

a. It's recommended a full-time personnel director be employed to direct an overall comprehensive personnel program including pre-induction testing, in-service training, employee safety and employee recognition programs.

b. Workmen's Compensation costs have increased by \$4,000 this year over last year and a substantial portion of this might be saved with an adequate safety program.

Detailed reports for each department and financial statements are found on the following pages. I should like to take this opportunity to express my sincere thanks to the City Council for the fine co-operation and assistance they have given the administration during 1960 and to the department heads and employees of the city for the excellent job they have done in performing the mission of this organization.

Respectfully submitted,
JOSEPH R. COUPAL, JR.

City Clerk



Jay E. Alley, City Clerk

Primary emphasis of this department, other than the routine week to week maintenance of Council records was in the administration of elections.

The elections, dates, and number of votes cast during 1960 were as follows:

Primary Election, June 20	3,783
Referendum—School Bond Issue, June 27	4,837
Municipal Election, October 10	4,773
General Election, November 8	13,281

In the General Election in 1956, there were 10,716 votes cast.



Sec. of State Paul A. MacDonald at School of Instruction

This department organized "School of Instruction" for all interested election workers in the area prior to the general election. The school was held at the Bangor Daily News Auditorium on October 28th at which time Deputy Secretary of State Paul MacDonald explained to the 150 participants the proper method of making a ballot and answered many questions which greatly benefited all present.

Comparative vital statistics as recorded during the past three years for this department were as follows:

	1958	1959	1960
Births	2,553	2,685	2,787
Deaths	706	812	779
Marriages	517	425	415

The recording of personal property decreased substantially during 1960 as compared with the two previous years. Comparative recordings were as follows:

Year	Recordings
1956	4,594
1957	5,079
1958	6,213
1959	6,407
1960	6,024

The City Council during the year considered 256 orders, ordinances and resolves in addition to numerous miscellaneous items at its 24 regular meetings. Records of all this activity were kept by this office.

Finance Department

Jay E. Alley, City Auditor

The Auditing Division of this department, in addition to performing the usual duties required of it, completed the Municipal property records.

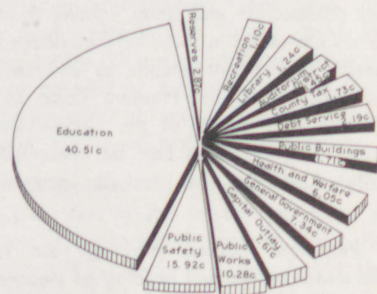
The report for the year 1959 mentioned that an equipment record had been established. During 1960, the department, with the assistance of others, established the value of other municipal property, such as city streets, sidewalks, bridges, etc.

A complete financial report for the year 1960 is available at the City Auditor's office, Room 21, City Hall; summaries are included at the end of this report.

No. of Employees:

1960 Expenditures:

Operating	\$34,712.84
Capital	388.43



How Your 1960 Municipal Dollar was Spent

Board of Registration

John R. Crowley, Chairman

No. of Employees:	3
1960 Expenditures	
Operating	\$10,198.43
Capital	269.33



The Rush to Register

The Board of Registration completed during 1960 the busiest year in its history. A total of 3,888 new voters were registered, 566 names removed from the voting list and at the end of the year, there were 16,401 registered voters in the city.

During the month of October alone, 1,774 new voters were registered, an average of 111 voters daily for the 16 days the Board was open.

During the year four elections were held and one new voting list was printed as well as three supplemental voting lists.

Legal Department

Abraham J. Stern, City Solicitor

No. of Employees:	1
1960 Expenditures:	
Operating	\$10,613.33



During 1960 the City Solicitor was consulted on more than four hundred fifty occasions either by the public or by various city personnel on matters concerning the City of Bangor.

Many suits were brought by this department in conjunction with the Tax Collector for delinquent taxes, and other suits were brought to recover damages to city property, for welfare expenditures, and against several tar companies on price-fixing charges relative to the sale of coal tar to the City of Bangor.

All orders, ordinances and resolves were drawn as were requested. In addition other legal instruments were prepared,

such as Contracts, Easements, Leases, Agreements, etc.

The City Solicitor attended many hearings on behalf of the City of Bangor, including those before the Industrial Accident Commission, Civil Service Commission, U. S. District Court, Board of Appeals, Planning Board, Urban Renewal Authority and Health Department.

Several interesting matters arose during the year which aroused much public interest and among those relating to the department there are two of special mention, namely, the Referendum on the Kenduskeag Stream Parking Project and the selection of a site for the erection of a new high school.

Purchasing Department



V. E. Kane, Purchasing Agent

No. of Employees:	2
1960 Expenditures:	
Operating	\$9,454.35
Capital	109.20

One of the primary functions of this department is to advertise and receive sealed bids on purchases of \$500 or over. With properly prepared specifications, it has been proven that there is no better method of efficient purchasing or money-saving for the city. On purchases under \$500, bids are solicited by telephone and by interviewing salesmen. A constant check is being made daily in these conversations to develop better prices for the city in additional discounts on larger quantities, savings on direct shipments, earned volume with retroactive and continuing benefits, as well as tax deductions and cash discounts.

A major objective of the Purchasing Department is to obtain supplies and equipment of the highest quality for the lowest price possible. During 1960, this department with the cooperation of the city manager, the using departments, the salesmen and vendors who contributed their time and advice so generously, issued a total of 10,746 purchase orders and field purchase orders for the purchase of supplies, equipment and construction which amounted to a total of \$1,139,639. In addition to the using city departments, we have been able to include the School Department and the Bangor Public Library in our lamp and insurance contracts, and the School Department in purchases of fuel oils and bottled gas under the city's contracts.

INSURANCE AWARDS were made on low bid of \$5,982.35 for Automotive Fleet Insurance for one year; Workmen's Compensation Insurance—maximum cost to be \$19,017.99 with minimum cost, assuming the city has no accidents at \$4,311.62; Commercial Comprehensive Blanket Bond Insurance covering the city employees for \$428 plus a \$50 optional premium for an additional \$40,000 coverage on the City Treasurer's office during tax collection time.

CONTRACTS FOR CONSTRUCTION AND OTHER PROJECTS amounting to over \$160,000 awarded to low bidders were: New sanitary sewer for Hildreth Street area at \$117,417; Remodeling, repairing and demolition at Electric substation for \$3,100; Painting in City Hall at \$873; Painting steel work at Municipal Auditorium, \$1,275; Installing Boiler Tubes and Welding Steam Boiler at Municipal Garage for \$2,170; Installing overhead door at Electrical Substation, \$820; Repairing chimneys at City Hospital, \$2,350 (\$1,950 of this amount was wind storm damage caused by Hurricane Donna); Furnishing and installing boiler-burner unit in Old Auditorium, \$6,348; Aerial Survey of the city for \$16,450; Trenching work for \$950; Demolition of Pickering Square Building for \$3,901; and Repairs to Bangor Dam for \$4,600.

AUTOMOTIVE EQUIPMENT purchased in 1960 included: One 1000 gallon Mack Fire Pumping Engine at low net cost of \$22,316; one International Four-Wheel Drive Station Wagon for Engineering Department at \$2,695 net, and one

International Line Truck for Electrical Department at \$7,495 net; one Studebaker Lark Station Wagon for Electrical at \$1,700. Four Dodge Dart Police Cruisers were purchased on low net bid of \$5,656. For the Public Works Department, one Minneapolis-Moline Industrial Type Wheel Tractor with Front End Loader and Backhoe for \$6,956, one Ford Utility Type Wheel Tractor with Sweeper and Plow for \$3,312, one International five-yard dump truck with plow for \$8,845, two International four-yard dump trucks for \$11,295, two International ¾ ton pickup trucks for \$3,295, and one one-ton International Truck with dump body for \$2,435, one 12" Asplundh Trailer Model Brush Chipper at \$3,132 and a Bombarrier Sidewalk plowing unit for \$3,375.

CONTRACTS FOR ANNUAL REQUIREMENTS OF SUPPLIES AND SERVICES were awarded on Road Surfacing Tars and Asphalts, Gasoline, Motor Oils and Greases, Fuel Oils, Road Salt, Tires, Tubes and Tire Service, Coal, Lamp Bulbs, Police and Fire Department Uniforms, Milk, Laundry Service, Plants and Shrubs, Traffic Paint, Snow Fence and Posts, Bottled Gas, Anti-Freeze, Extermination, Oxygen and Acetylene, Loam, Grass Seed, Paper, Paper Supplies and numerous other items. These supply contracts are all based on low bids, reduce paper work, provide a high quality service to the using departments who have almost daily needs for the materials, and save dollars for the taxpayers.

SALES OF CITY PROPERTY, awarded on high bids included the Salvage Operations at the Kittredge Road Dump leased to private contractor for one year, the Standing Hay at the City Hospital, cut and removed by the high bidder, and the miscellaneous surplus items such as scrap iron and insulated copper from the Electrical Department, used batteries and tires from the Fire Department, used engine blocks, shafts, springs, bearings, batteries, and other automotive parts from the Public Works Department, all sold on high bids to local scrap dealers.



Company Representatives Attend Bid Opening

Assessing Department

H. C. Emery, C.A.E.
Alec M. Wescott
Jay E. Alley

Number of Employees: 5
1960 Expenditures
Operating \$29,186.40
Capital 273.65



Over 70% of the total \$5,101,481.48 that was required to operate the City of Bangor during 1960 is derived from the general property tax. It is the function of the Assessing Department to establish valuations on real and personal property so that the tax burden will be distributed fairly and equitably on all of this property.

The assessed valuation of Bangor for 1960 was \$126,774,100 and the tax rate applied to raise the City's budget requirements was \$29.00 per M.

The details of the 1960 valuation were as follows:

Assessable	
Land	\$19,691,200
Buildings	81,917,900
Personal Property	25,165,000
Non-assessable	
Exempt by law	\$94,837,500

The major valuation gains due to new construction included the following firms:

King Cole Foods, Inc.
Allied Chemical Corporation
International Harvester Company
E. I. du Pont de Nemours & Co.
The Great Atlantic and Pacific Tea Co.
Shop & Save Supermarket

Bangor's Construction Index and Market

Through the use of Assessment and Sale Ratio Studies, and by indexing the construction cost factors, this depart-

ment has been able to note the trends in the real estate situation here in Bangor. The following graph shows the year by year change in construction costs and sales prices of real estate for the past six years. The two indices have followed a fairly even and increasing trend over the years, but in 1960 the indices have become unrelated and cause for concern. By interviewing real estate dealers and by observing the market offerings, the conclusion could well be reached that a shortage of homes is causing this latest market value rise.

Personnel

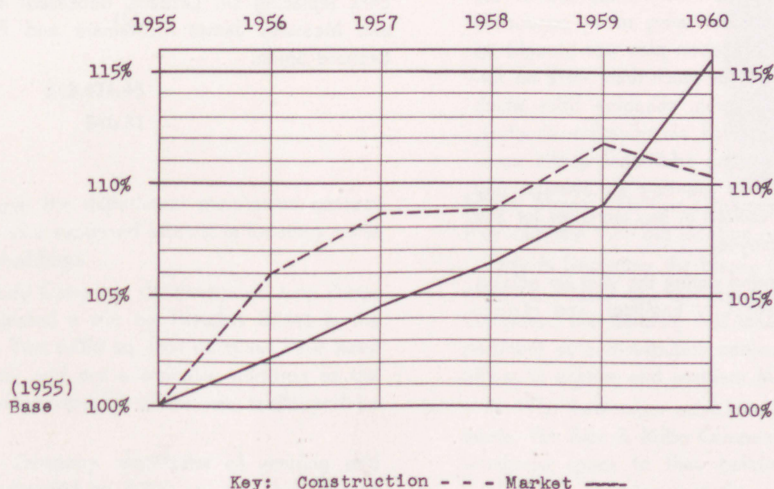
Mr. Jay E. Alley was reappointed to the Board of Assessors for a three-year term (1961-1963) and Mr. Hazen C. Emery was reelected Chairman of the Board for 1961.

Mr. Francis R. Birmingham has been elected to serve the Maine Association of Assessing Officers as Director (1960-1961), and Mr. Emery completed a five-year qualification period to become the first assessor in Maine to receive certification by the International Association of Assessing Officers as a Certified Assessment Evaluator (C.A.E.) designate.

Assessment Adjustments (Tax) January 1, 1960 to December 31, 1960.

Abatements	\$22,924.54
Supplemental Assessments	6,638.30
Net Balance	-\$16,286.24

CITY OF BANGOR
CONSTRUCTION COSTS AND MARKET TRENDS
1955-1960



Personnel Department



Blanche Rogers, Personnel Clerk

No. of Employees: 1/2
Expenditures \$5,660.08

During 1960, this department maintained the personnel records for an average of 357 permanent and 61 temporary employees. The following is a tabulation of the personnel actions recorded as compared to 1959:

Personnel Action	1959	1960
Total Authorized Permanent		
Staff End of Period	381	386
Appointments—Permanent Employees	55	51
Appointments—Temporary Employees	239	247
Resignations—Permanent Employees	35	28
Resignations—Temporary Employees	86	59
Retirements	2	6
Dismissals—Permanent Employees	4	4
Dismissals—Temporary Employees	7	16
Deaths—Permanent Employees	5	3
Lay Offs—Permanent Employees	14	16
Lay Offs—Temporary Employees	138	156
Change Temporary to Permanent	18	19
Change Permanent to Temporary	2	1
Annual Leave Days	3548	3937
Sick Leave Days	1868	2168
Workmen's Comp. Leave Days—		
Permanent Employees	250	273 1/2
Temporary Employees	145 1/2	12
Leave Without Pay	49	53
Special Leave	28	25
Suspension	3	3
Military Leave	1	0
Transfers	6	3
Promotions	26	39
Demotions	2	0
Pay Changes	485	433
Title Changes	4	15
Name and/or Address Changes	13	16

The Classification and Compensation Plan was amended effective July 1 by accepting the recommendations of the Public Administration Service in the salary survey conducted in the spring in which the classification plan was brought up to date by abolishing positions for which there were no further requirements for their inclusion, changing titles which were inconsistent with the overall classification structure, giving firemen and policemen one additional week's vacation in lieu of holidays and by granting an average pay increase of 9%. This survey resulted in pay increases for 369 full-time and temporary employees.

This plan was further amended during the year by adding the new positions of Assistant City Engineer, and Harbor

Master and by deleting the job title of City Physician and substituting Medical Director of the City Hospital.

A thirteen-week, in-service training course in supervisory methods was conducted by the head of the Department of History and Government of the University of Maine for which forty-five employees received certificates. Other



Municipal Supervisors Attend Training Classes

training activities included a five-week course attended by the Director of Public Health in Epidemiology, a three-day course in Hospital Administration attended by the Hospital Administrator, regular recruit and refresher training for all members of the uniform forces and a two-weeks course at the International Harvester Company for two mechanics in the Public Works Department.

Key personnel replacements made during the year included the appointment of Fire Chief Paul Clark replacing Chief Nelligan, deceased; Medical Director Dr. Edward Babcock replacing Dr. Lezberg, deceased; Sealer of Weights and Measures James McNamara and Plumbing Inspector Leonard Smith.

Treasury - Collection Department

Ralph Waymouth, City Treasurer

No. of Employees: 4 1/2
 1960 Expenditures
 Operating \$21,573.43
 Capital 1,319.68

Cash Balance

The cash balance of the city as of January 1, 1960 was \$226,752.11. Cash collections during the year totaled \$8,887,708.09 and cash disbursements totaled \$8,769,039.11 with a cash balance as of December 31, 1960 of \$345,421.09.

Taxes

On the 1960 tax commitment of \$3,696,233.90, the percentage of taxes collected for the year was 93% leaving \$255,527.01 unpaid December 31, 1960. A total of 16,792 receipts were issued for payment of all taxes.

Parking Meters

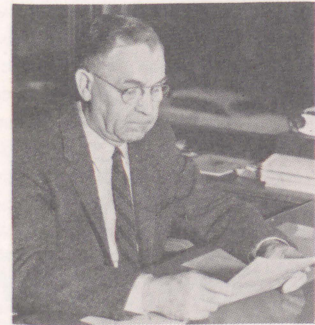
The amounts collected from parking meters during the year was \$62,181.19 from the on-street meters and \$30,582.50 from the off-street meters in Abbott Square, Abbott Annex, Atler lot, Columbia Street lot, Union Square and Pickering Square lot.

Excise Tax

Motor excise Tax increased again this year both in money collected and receipts issued. The City received \$281,648.17 on 16,485 receipts issued for the year 1960, an increase of \$24,835.80 and 821 receipts over the year 1959.

Tax Loan

On March 11, 1960, the city sold its Tax Anticipation Notes in the amount of \$1,600,000 dated March 11, 1960 and due October 7, 1960 at a discount of 2.69% this being .89% over the 1.80% rate of 1959. Actual discount \$25,106.67.



The temporary surplus money in the amount of \$800,000 was invested in U. S. Treasury 90 day Bills at a discount of \$6,420.00 making the net cost of the tax loan for the year \$18,686.67.

Bonded Debt

The bonded indebtedness of the city was increased from \$2,183,000 January 1st to \$2,391,000 on December 31, 1960. The amount of \$227,000 was paid on bonds and notes due and bonds of \$435,000 were issued.

Bond Issue Sold

The city sold its Permanent Public Improvement Bond issue dated August 1, 1960 payable 20 M August 1, 1961-81 inclusive and 15 M on August 1, 1982, at an interest rate of 3.40% plus a premium of \$1,305.00 to Halsey, Stuart & Co. Inc. and Harriman Ripley & Co. Inc. bidding jointly.

Proceeds from the above issue were used as follows:

Off Street Parking Pickering Square	20 M
Ext. Sewer Industrial Park	120 M
Fourteenth Street School	90 M
Construction Morse's Bridge	100 M
Trunk Sewer Davis Brook	35 M
Completion Ext. Sewer Industrial Park	50 M
Resident Sidewalk Construction	20 M
Total	435 M

Industrial Department

Peter D'Errico, Industrial Development Director

No. of Employees: 11 1/2
 1960 Expenditures:
 Operating \$12,476.45
 Capital 546.31



Throughout the year the department maintained contact with the local firms who expressed interest in locating a site for their proposed buildings.

The H. E. Peabody Company, distributor of John Deere farm machinery, selected a site on Thatcher Street in the Industrial Park area. Two 6,000 sq. foot buildings have been completed this winter and are a welcome addition to the Industrial Park. A formal opening of the new facility will be held in March.

Canteen Service Company, distributor of vending and music machines constructed an 8,000 sq. foot building on

School Street. This firm's business has progressed to where they outgrew their old location and required more space.

Early in December the Hardy Construction Company completed a 10,000 sq. foot building for the CIABRO Realty Company. The building was leased to the Post Office Department as a distribution center to handle mail from post offices in eastern and northern Maine.

In 1960 two major additions to existing buildings were made. The Rice & Miller Company added 23,000 sq. feet of warehouse space to their building located in the Bangor Real Estate Development Company's Industrial Park. The

addition is to be used for the distribution and warehousing of building supply materials. This distribution center of 106,000 sq. feet is one of the largest in the state.

The only industrial space that was expanded in 1960 was the 10,000 sq. foot addition to the Bangor Shoe Manufacturing Company's Plant on the Farm Road in the Bangor Industrial Park. This expansion occurred after only 2½ years, when the plant moved to the park site. One hundred more employees have been added to the payroll bringing the total to five hundred. Production has been increased by 1,500 pairs of shoes bringing the total to 5,000 pairs per day. The firm represents a payroll of \$1,500,000.

BANGOR'S INDUSTRIAL PARK

NEW ENGLAND PIPE & SUPPLY CO.
STANDARD ELECTRIC CO.
BANGOR SHOE MFG. CO. INC.
RADIO SUPPLY COMPANY

FOX & GINN MOVING & STORAGE CO.
KING COLE FOODS INC.
H.E. PEABODY CO. FARM EQUIPMENT

In the fall, an agreement was signed between the city and land owners on Perry Road in the Industrial Park area. The owners agreed to hold for a period of three years the price of land at \$2,500 per acre to any prospect the city might bring, provided that the city would construct over this period, a section of Perry Road servicing these lots and defer the 50% assessment until such time as the land was developed. The City Council allocated \$15,000 to begin construction of the extension of Perry Road to encourage further development of land in the Industrial Park.

The department looks ahead to 1961 with optimism. Several of the planned construction starts for 1960 were held over until 1961. Construction of the 200,000 square foot shopping center on Broadway is expected in the spring.

A 20,000 square foot distribution warehouse in the outer Hammond Street area is also scheduled to break ground in the spring.

The Bangor Savings and Loan Association plans to construct their new banking facility in 1961.

The department is presently in contact with two out of state firms who are considering sites in Bangor. These two prospects alone represent \$850,000 worth of construction.

The publicity and public relations activities of the department covered a wide area during the year.

The department advertised in several publications to promote the city's efforts in seeking new businesses and industries. The city participated together with three commercial banks in Bangor, in cooperation with the Department of Economic Development, in purchasing a page in the magazine section of the Boston Herald devoted to the State of Maine's industrial attractions.

The city's ad in the Maine Publicity Bureau's annual "Maine Invites You" resulted in our receiving over 100 requests for information on the city. Several of these inquiries were from foreign countries.

The department revised its factual data booklet and re-designed its brochure which is sent to industrial prospects. This kit contains information and tries to answer anticipated questions about the community.

The flier mailed with the tax bills was prepared informing Bangor citizens of the sources and uses of their tax dollars.

The department arranged the program for the formal opening of the completed section of the Interstate Highway and the reception which followed. The bus tour following the dedication ceremony was taken by 50 guests.

During the year, the director spoke to groups and appeared on the television series "This Is Your City". The goals, accomplishments and problems of Bangor's development program were the topics covered in these series.

The director represented the city at civic functions throughout the year and at meetings of the New England Council, Industrial Development Council of Maine and American Industrial Development Council.



Planning Department

Walter A. G. Snook, Planning Director

No. of Employees:	21½
1960 Expenditures:	
Operating	\$22,248.62
Capital	90.18

The year 1960 marks the twelfth year of operation of the City Planning Department which now consists of the Planning Board, Planning Director, Assistant Planning Director, and stenographer. The Board functioned under the capable Chairmanship of G. Clifton Eames, and members were Merrill R. Bradford, J. Arthur Stone, James E. Halkett, Danforth E. West, and associate members Edwin P. Webster and Norman Minsky.

The revision of the Zoning Ordinance was completed and approved by the City Council. The Board spent many hours studying the Ordinance, and a concerted effort was made to acquaint the public, by means of Public Hearings, with proposed revisions. The benefit of keeping the public well informed was proven when the Zoning Ordinance came before City Council in Public Hearing and little opposition or confusion was evident.

As work progressed on the revision and updating of the Master Plan, it soon became apparent that a completely new Master Plan was needed, and the department has embarked on that course. Considerably more work is involved, but a far better plan should emerge.

The Board held twenty-one regular meetings during the year; and together with the routine work, considered the following applications:

1. Five requests for zone changes:

A full study and public hearing was held for each request and a report submitted to City Council.

2. Approved four preliminary plats of subdivisions:
Each plat was fully discussed with the applicant and fitted into the overall street pattern for the entire area.
3. Approved one Mobile Home Park of eighty spaces and gave preliminary approval to two others.

The department carried out the following studies during the year:

1. A five-year Street Reconstruction Report
2. A report on Trailers and Mobile Home Parks
3. Reviewed the Edwards and Kelcey Highway Report, and made recommendations for immediate construction.

Urban Renewal Program

The Urban Renewal Program has proceeded on schedule as rapidly as the requirements of Federal and local circumstances permit. The main activity is the Stillwater Park Project.

Many detailed steps are involved. During the past year, all of the property in Stillwater Park has been appraised, site plans have been prepared, a Neighborhood Analysis has been made for the entire city, a report was compiled for Recertification of the Workable Program, and a Land Use and Marketability Study for the Stillwater Park Project has been started. Quarterly reports have been prepared, and a number of officials from Housing and Home Finance Agency have visited the office concerning the various functions.

It is expected the Stillwater Park Project will be presented to the City Council during the spring of 1961 for approval.



Engineering Department

James L. MacLeod, City Engineer

No. of Employees:	6
1960 Expenditures	
Operating	\$36,262.54
Capital	3,305.20

The annual report of this department is prepared with the hope that the highlights of the activities this year can be emphasized and the major accomplishments set forth.

As the city develops and expands, more and more problems are referred to this department for recommendations or for proper solutions. Many of these problems are not normally associated with civil engineering activities but with diligent research and typical Yankee ingenuity, we have been reasonably successful in arriving at economical and sound solutions.

Many of the larger and more complex jobs are undertaken by private contractors and when this condition pre-

vails, detailed surveys and construction plans must be made, complete contract documents prepared and, in many cases, full time inspection provided. Some of the more important projects undertaken during the past year are listed for your information.

Projects Undertaken by Private Contractors

1. Hildreth Street trunk sewer, extending from Odlin Road to Hildreth Street, Samuel Aceto Company, Contractor, Portland, Maine.
2. New concrete and steel storage building for Public Works Department, Ralph E. Barnett, Inc., Contractor, Augusta, Maine.



3. Remodeling work at Electrical Department substation, corner of York and Essex Streets, including the demolition of one 2-story frame structure, Stephen White, Contractor, Bangor, Maine.

4. Aerial photography of entire city, including topographical plans showing streets, buildings, etc., complete with contours at 5 foot intervals, American Air Surveys, Inc., Pittsburgh, Pennsylvania.

5. Repairs to Bangor dam, damaged by extreme high water, Stephen White, Contractor, Bangor, Maine.

6. Demolition of brick and granite structure at the corner of Broad and Independent Streets for the Pickering Square Parking, F. H. Betts & Sons, Contractor, Brewer, Maine.

7. Painting third and fourth floor offices and corridors, City Hall, Bangor, Maine, Kavanaugh Paint Company, Contractor, Bangor, Maine.

8. Painting exterior steelwork New Auditorium, Dutton Street, W. C. Weatherbee & Sons, Contractor, Bangor, Maine.

9. Repairs to steam boiler Municipal Garage Building, J. J. Boulter & Sons, Contractor, Bangor, Maine.

10. Cast iron steam boiler installed complete with oil burner, Old Auditorium, Maine Street, Bacon & Robinson Company, Contractor, Bangor, Maine.

11. Install new overhead door at old wheelhouse building for Electrical Department, Stephen White, Contractor, Bangor, Maine.

12. Repairs to fourteen brick chimneys at City Hospital building lower Main Street, damaged by hurricane, T. R. McFarlin, Contractor, Carmel, Maine.

Note: The work of installing the pipe on the Industrial Park trunk sewer was completed during 1960. The work on this project was started in September 1957, Hughes Bros., Inc., Contractor, Bangor, Maine.



Engineering Staff

Projects undertaken by the Public Works Department for which surveys were made, designs worked out and construction plans prepared:

1. Abbott Square Annex, parking layout, concrete meter island locations, drainage and paving.

2. Pickering Square parking area, grading, drainage, parking layout, concrete meter islands, traffic channelizing islands, paving and lighting.

3. Allen Street, reconstruction of this street between Hammond Street and Lane St.

4. Cumberland Street reconstruction between Market and Center Streets.

5. Hewey Street reconstruction between Buck and Bridgham Streets.

6. Curtis Street, new construction easterly from Hildreth Street.

7. School Street, new construction easterly from Broadway.

8. Forest Avenue, new sewer construction above Milford Street.

9. Thatcher Street, new sewer construction northerly from Crosby Street.

10. School Street, new sewer construction easterly from Broadway.

11. Bass Park, new underground drainage.

Projects for which either surveys were made, detail plans prepared and/or cost estimates developed but which have not been undertaken.

1. Davis Brook Trunk Sewer. This project provided for rebuilding a portion of the Davis Brook trunk sewer which is in a serious state of repair. The existing sewer is a stone culvert type and is located under a large frame building. Our new plans provide for relocating this entire sewer so as to remove it from under the existing frame structure.

2. Dutton Street. These plans provide for rebuilding Dutton Street between Main Street and the railroad overpass so as to carry the heavy traffic, improve the grade and improve the sight distance.

3. Plans have been prepared for corrective sewer work at Mountain View Avenue and West Broadway at Seventh and Savage Streets and on Division and Prentiss Streets.

4. Somerset Street. Plans prepared for reconstruction between Park and French Streets.

5. Spring Street. Completed survey and preliminary plans for a new reinforced concrete retaining wall to replace the existing retaining wall adjacent to the High School.

6. Miller Street. Plans for the extension of the existing storm sewer system.

7. Middle and High Streets. Plans for developing the upper level of the land at this location for additional off-street parking.

This department was instrumental in the development of a new ordinance for the regulation of street openings. This ordinance was approved by the City Council on October 24, 1960.

A thorough study was made and report submitted showing fixed property value on various items of property not previously valued. This list included streets, sidewalks, sewers, bridges, monuments, street light fixtures, street light circuits, fire alarm systems and police signal systems.

A complete investigation was made at the old Auditorium and a report submitted together with cost estimate for required repairs and remodeling work to put this building in safe, usable condition.

House numbering plans were prepared for Essex Street from Milford Street to the town line and house numbers issued for all houses on this street.

Street lines were established on the following streets as requested by property owners or in connection with construction programs: Hickory Street, Bailey Street, Stillwater Avenue, Kenduskeag Avenue, Griffin Road, Broadway, Fountain Street, Essex Street and Dartmouth Street.

The City Council authorized a referendum on the Kenduskeag Stream parking project and on October 10, 1960, a favorable vote was received on this referendum. Thus, it appears that the years of planning and study which the Engineering Department has put into this project will eventually materialize. As a preliminary step to the implementation of this project, hearings have been held to clear title to the stream bed area between the wharf lines and all abutting property owners were invited to attend these hearings. In addition to the title, the City Engineer must determine what damages and/or benefits, if any, will result to the abutting property from this improvement and must recommend such damages or benefits to the City Council for further action.

Also contracts have been authorized for obtaining test borings in the stream bed and consultants have been en-

gaged to study these test borings and report their findings and also to verify the total estimated cost of the project.

When this project is finally completed, the city will have taken a great step forward toward relieving the ever troublesome parking problem.

Now that the Engineering Department has complete topographical plans of the city available, a start has been made in the detail studies required for the preparation of a master sewer plan for the city. With our present staff, we are confident that a complete master plan can be developed which will properly serve the city.

Surveys were made, plans prepared and descriptions written for properties now or formerly under the jurisdiction of the Water District, but which are no longer needed in their operation.



The Reconstruction of Moses Bridge Begins

GENERAL STATISTICS

Area of Land in City	22,662 Acres
Area of Water in City	400 Acres
	23,062 Acres
Total Area of all Parks	83.78 Acres

PERMITS ISSUED

	1959	1960
Street Opening Permits	241	247
Sewer Entry Permits	65	55
New House Numbers	104	235
New Driveway Permits	10	9

STREETS

Type of Surface	1959		1960	
	Sq. Yards	Miles	Sq. Yards	Miles
Cement Concrete	620	0.034		
Hot Asphalt Paving	424,101	22.204	424,721	22.238
Bituminous Paving	28,067	1.384	28,067	1.384
Bituminous retread	33,168	1.630	33,168	1.630
Gravel—Tar treated	1,351,933	93.733	1,363,717	94.362
Gravel—Calcium treated		0.960		0.960
Gravel		5.443		5.530
Totals	125,388		126,104	
Added to the above summary				
Interstate Highway #95—4 lane divided				5-17
Interstate Highway #395—4 lane divided				1.98

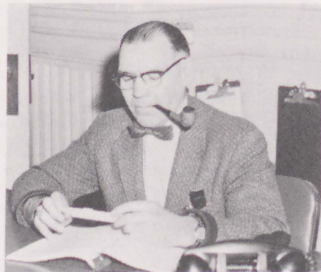
SEWERS

Type of Sewer	1959		1960	
	Total Feet	Miles	Total Feet	Miles
Brick	108,517	20.552	108,517	20.552
Vitrified Clay	231,180	43.784	236,182	44.731
Concrete	94,884	17.970	105,636	20.006
Stone	1,989	0.378	1,989	0.378
Cast Iron	4,574	0.866	4,614	0.874
ACCOMP	32	0.006	262	0.050
Totals	441,176	83.556	457,200	86.591
Manholes		1,092		1,142
Catch Basins		1,779		1,826

SIDEWALKS

Type of Surface	1959		1960	
	Sq. Yards	Miles	Sq. Yards	Miles
Cement Concrete	32,566	8.37	32,713	8.40
Hot Asphalt on Concrete	7,802	1.68	7,802	1.68
Bituminous Concrete	74,031	37.23	65,347	34.70
Hot Asphalt	155,399	47.59	165,998	50.64
Brick	548	0.10	548	0.10
Gravel—Tar-Treated	4,476	3.50	4,476	3.50
Gravel		13.21		13.00
Totals	111.68		112.02	

Building Inspection Department



Guy MacCrae, Building Inspector

No. of Employees:	4
1960 Expenditures:	
Operating	\$22,295.51
Capital	125.33

The estimated cost of construction taken from 410 applications received in 1960 amounted to \$2,191,875 as compared to 444 applications received in 1959 with an estimated cost of \$2,680,625.

After making a survey of the cost of construction submitted by the applicants and after computing the actual cost of construction, this office gives a total estimated cost of all types of construction for 1960 of \$2,630,250. This figure is approximately 20 per cent higher than the cost of construction taken from the applications.

Of the 410 permits issued, 932 inspections were made on new construction. In addition, 154 complaints were received and 81 violations were found and 54 have been corrected to date. 319 requests for information were received and each request was taken care of by a personal visit; thus making a grand total of 1,405 inspections for 1960.

Forty-two building were demolished due to a dilapidated or dangerous condition; one building was ordered removed by the City Council after the owners had refused to have the structure secured or repaired.

Thirty-one applications were heard before the Board of Appeals in 1960, 5 applications were denied and 26 applications were granted.

Electrical Division

A total of 637 permits were issued from this division in 1960 for various types of electrical work. Three-hundred and nine new services were installed and 155 change-overs in service loads were made. One-hundred and seventy-three permits were issued for repairs and additions; 733 inspections were made regarding these permits. One-hundred and seventy-three permits were issued for repairs and additions; 733 inspections were made regarding these permits. One-hundred and twenty-four complaints were received, 70 of which were in violations; 265 other violations were found and 254 corrections were made on these violations and complaints, of which 77 follow-up calls were made.

Plumbing Division

In this division, 286 plumbing permits were issued in 1960 for various types of plumbing work. There were 251 new services installed and 35 change overs in existing services. Three-hundred and sixty-six inspections were made on these permits.

There were no violations or complaints received this year.

Sealer of Weights and Measures

Due to the long illness and death of the previous Sealer, the Weights and Measures Department has not been on an active basis for quite some time. Subsequently, much mechanical wear and improper adjustments had accumulated; necessitating a high percentage of non-seal and adjusting reports in this department.

The sealer received fine cooperation from the owners of equipment in rectifying errors which were found to be in violation of the statutes governing their usage.

Summarized Cost of Construction for 1960

Description	Permits Issued	Est. Cost of	
		Constr. on Applications	Computed Estab. Cost of Constr.
Dwellings	50	\$ 702,500	\$ 843,000
Private Garages	37	50,600	60,720
Commercial Garages	1	26,000	31,200
Stores & Merch.	3	41,000	49,200
Filling Stations	1	20,000	24,000
Office Buildings	5	382,100	458,520
Schools	1	100,000	120,000
Public Utilities	3	8,800	10,560
Warehouses	3	72,000	86,400
Barns & Sheds	5	5,900	7,080
Poster Panels	2	2,500	3,000
Gas & Oil Tanks	2	800	960
Fences and Ret. Walls	53	6,625	7,950
Add & Alter Res.	116	172,200	206,640
Add & Alter Non-Res.	81	575,050	690,060
Roof Structures	3	14,500	17,400
Accessory Bldgs.	3	4,300	5,160
Greenhouses	1	2,000	2,400
Swimming pool	1	5,000	6,000
Demolitions—Res.	9		
Demolitions—Non-Res.	30		
Total	410	\$2,191,875	\$2,630,250

Stores checked	59
Scales tested	144
Scales adjusted	29
Scales sealed	127
Scales non-sealed	19
Scales found okay	67
Prepack spot checks made	8
Service Stations checked	71
Pumps tested	229
No. 5 gal. tests made	627
Pumps sealed	221
Pumps adjusted	60
Pumps non-sealed	9
Fuel dealers	26
Vehicles tested	64
Vehicles adjusted	17
Vehicles sealed	62
Vehicles non-sealed	2
Test run—100 gal.	116
Truck compartments sealed—I truck with 3 compartments	
1 truck with 1 compartment	
Calibrated and sealed—3, 5 gal. test cans	
2, 100 gal. test tanks	

Police Department

John B. Toole, Chief of Police

No. of Employees:	78
1960 Operating Expenditures	
Operating	\$301,993.09
Capital	11,511.82

Major crimes increased in Bangor in 1960 following the unhappy national trend.

There were no cases of murder, manslaughter or rape in Bangor during 1960 but there were 9 robberies, 89 burglaries, 398 larcenies and 77 auto thefts for a total of 573 major offenses for the year. This compared to 493 for 1959, with the biggest increase being in auto thefts, burglaries and larcenies. There were in all a total of 2325 arrests for all classifications of crime (exclusive of violation of road driving and parking violations) as compared with 2231 arrests during 1959.

The total value of property reported stolen in the city was \$33,183.24 about twice the value of property stolen in 1959. Of the 77 stolen cars, 100% were recovered. In the juvenile division, there were 457 offenses as compared with 402 in 1959.

The records for non-criminal services rendered during 1960 included 403 houses checked (each house at least three times per day), 552 doors found open, 715 fire calls, 473 calls for assistance to sick and injured persons and 355 funerals escorted.

Traffic Division

In 1957-58-59, each year showed three traffic fatalities. On January 27, 1960, the city recorded its last traffic fatality and as of January 28th, 1961, the city has completed one full year without a traffic death.



There were a total of 787 traffic accidents during 1960, ten less than in 1959.

There were 1771 hazardous driving arrests made during the year, about 160 more than the previous year.

There were 50,381 parking violations recorded as compared to 38,765 during the previous year. This substantial increase indicates a higher level of enforcement activity in the city than ever before, assisting in making parking spaces available to the shopper who wishes to come into the downtown area on business.

Conviction before the Bangor Municipal Court for hazardous moving violations by the traffic division amounted to 1617 as compared to 868 for the previous year. Of special note are the 101 cases brought before the court for operating under the influence of intoxicating liquor. Ninety-seven were convicted and paid a penalty, a 96% conviction rate. All of the traffic court cases show a 90.6 conviction rate.

The National Safety Council estimates that traffic accidents involving Bangor residents cost the city about \$900,000. The aim of this division is a well-rounded safety program to reduce in future years this needless expenditure of funds, suffering and lives.

In 1960, the Bangor Municipal Court received an award for outstanding work and progress in the traffic court. The American Bar Association award was given to the court in 1960 for outstanding progress, improvement, practices and procedures in handling traffic law violators.



Part of Bangor's Police Fleet



Three Phases in the Construction



of the Pickering Square Parking Lot

The year 1960 was the first full year of operation under the new parking violations bureau and the first full year use of the Trav-A-Lope ticket, which enables the violator to put the amount of his assessment in the envelope type ticket and mail it to headquarters, with postage prepaid. About 50% of the tickets that are paid use this method. It was necessary to issue warrants against only two parking violators during 1960, an indication of the improvement in the public relations program of the city.

During the year, new color coding was established for all on-street and off-street parking meters to indicate time limits. Bangor is the first city in the state to attempt this kind of use of colored meter heads.

Parking meter revenue for the year totaled as follows:

On-Street Meters	\$62,181.19
Abbott Square Lot	13,974.20
Abbott Square Annex	4,995.50
Atler Hotel Parking Lot	1,799.50
Columbia Street Lot	961.70
Pickering Square Lot	5,254.60
Union Park Lot	3,597.00

Administrative Division

During the year, one new traffic car and one small compact car were added to the equipment of the police department and are being put to excellent use. Also, in the communications office, a new teletype machine was installed and has proved highly successful. Through this the department is able to contact directly, nine other Maine stations and by relaying messages can reach as far west as Ohio and as far south as North Carolina.

Chief John B. Toole was elected Vice-President of the New England Association of Chiefs of Police and was appointed to the Public Relations Committee of the International Association of Chiefs of Police.

Officer John Welch attended a Traffic School sponsored by the Maine State Police and Officer Patrick Dwyer attended a two weeks traffic training course at Northeastern.



Captain Clifton Sloane was elected president of the F.B.I. National Academy Associates of New England.

Eight members of the department were issued special commendations during the year for police work above and beyond the call of duty.

Three new recruits were appointed to the service during 1960. These were officers William Daley, Edward Reynolds and Joseph Drouin. Officers Daley and Drouin were assigned to the patrol division and officer Reynolds to the traffic division.

Fire Department

Paul Clark, Fire Chief

No. of Employees:

1960 Expenditures:

Operating	\$426,276.13
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Capital	25,389.30
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During 1960, the Bangor Fire Department answered a total of 715 alarms exactly the same number as in 1959.

Of this total, 515 were for fires and 200 were for false sprinkler alarms, false alarms of some other kind, accidental alarms or smoke scares only.



Of the 515 fire alarms, 29 were building fires, 265 were minor fires within buildings, 80 brush fires, 14 rubbish fires, 6 dump fires, 6 woods fires, 78 vehicles in the street and 37 miscellaneous fires outside of buildings.

Included in the above alarms were seven out of town calls for assistance, two in Brewer, two in Veazie, one in Bucksport, one in Eddington and one in Hampden.

During 1960, there was a total fire loss of \$80,600 in buildings threatened by fire with a valuation of \$3,032,441. Insurance on the buildings and contents threatened by fire was \$2,789,625 and total insurance paid on fire losses during 1960 was \$79,767.

Total fire losses of \$80,600 compared with fire losses in 1959 of \$216,592.

The above gives the city a fire loss per capita of almost exactly \$2.00 for the entire year 1960.

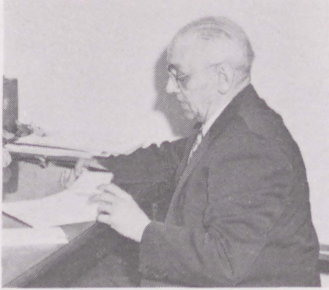
There was one fatality from fire during the year when a 93 year old occupant of the Home for Aged Men died as a result of setting his clothes on fire while smoking in bed. This is the same number of fire fatalities as occurred in 1959.

During the year the department ambulance answered 597 calls as compared with 575 calls in 1959. These are in addition to all the fire alarm calls answered by the ambulance. The department continued its fire prevention work throughout the year with 5,982 property inspections and reinspections on residential property. On October 10 through the 13th, inspections were made of all public and parochial schools with fire drills being held at all schools.

On May 2 to the 13th, the members of the department assisted in the city annual rubbish cleanup campaign. October 9 through the 15th, fire prevention week, saw all members of the department participating in fire prevention activities including placement of large fire prevention posters in downtown store windows.



Electric Department



Leon J. Cole, City Electrician (deceased)

No. of Employees:	12
1960 Expenditures:	
Operating	\$82,937.72
Capital	56,894.14

The Electric Department distributed a total of 4,356,320 kilowatt hours of electricity during the year for all municipal purposes. 1,540,000 kilowatt hours were purchased from the Bangor Water District before the Electric Department took over this generating facility on June 1st and 1,635,400 kilowatt hours were produced by the department after taking over the generating facility. The additional 1,180,900 kilowatt hours were purchased from the Bangor Hydro Electric Company.

The main activity in this department was the change-over of the operation of the generating plant. On June 1st, the electric department took over the generating plant on outer State Street formerly occupied and operated by the Bangor Water District. Immediately the project of converting the substation to automatic operation was begun and the installation of pole-mounted transformers was undertaken. By year's end, the substation was about 90% an automatic operation and three pole-mounted transformers had been installed. Eight transformers for the substation have been ordered for installation in 1961 and additional redistribution of the line load will continue also next year.

The new Gamewell system was completely installed during the year in a new fire-proof vault at the York Street substation.

New sprinkler services and fire alarm boxes were installed at Vine Street, Fifth Street, Valentine, Longfellow, Mary Snow, Garland Street, Fairmount and the High School.

Sprinkler services were also installed for Webber Oil Company on Center Street and the Utterback Hospital on Division Street and fire alarm boxes and services were renewed at six locations.

Four tests were completed on all sprinkler and fire alarm boxes during the year.

109 lamps were replaced in traffic controls and four police globes were replaced during the year.

On the city's street lighting circuit, 30 new Mercury-Vapor lamps were installed and 30 new incandescent fixtures were installed during the year. The department replaced 2,114 street lamps and 30 mercury tubes and answered 2,273 complaints on street replacements.

The department made a major lighting installation at the new parking lot on Pickering Square installing 47 new fixtures on new aluminum poles. Also a new primary circuit was constructed to the new Fourteenth Street school.

It was necessary to rebuild the fire alarm and arc circuits on Odlin Road and to complete the river crossing of the Kenduskeag Stream with new primaries to pick up the new Public Works building on Court Street.

Civil Defense



James F. O'Connor, Director

1960 Expenditures:	
Operating	\$ 647.38
Capital	4,999.00

During 1960, additional communications equipment was installed in the control center to allow additional means of communication with county control and the surrounding towns.

Evacuation plans were up dated to take into consideration the new interstate and Dow Air Force Base's new evacuation plan, at the same time liaison between Dow Air Force Base and Bangor was established covering procedures to be taken by each party in case of an off-base plane crash.

The Health and Welfare Section completed a new disaster plan co-ordinating all hospital, doctor, and nursing facilities, at the same time one of the 200 bed hospitals was placed on display at the new auditorium and crews trained in the unpacking and assembling of it.



C. D. Director Inspects Mobile Feed Unit

Displays were placed at the Bangor Fair and a mass feeding van was displayed in the downtown area on Civil Defense Day. Communication exercises were held weekly during spring, summer and fall and this group assisted the Police and Police Reserve on Halloween by supplementing the regular prowler cars during the parade and the balance of the evening. Three classes in Electronics were held at Bangor High Evening School in coordination with the War Manpower Resources Board.

The Civil Defense department continued to aid city de-

partments by purchasing equipment through the Matching Federal Fund set up. A new rescue truck was obtained for the Fire Department as well as replacement radios necessary under new FCC requirements. Numerous smaller items were obtained through the Surplus Material Program.

The Police Reserve held weekly meeting and assisted the Regular Police Department when requested.

A new installation at the control center makes it possible for direct communication via conelrad from the control center in less than one minute.

Auditorium Department

John B. Quigley, Auditorium Manager

No. of Employees:

1960 Expenditures:

Operating	\$57,463.68
Capital	10,411.88

Attendance at the Bangor Municipal Auditorium in 1960 hit an all time high at 180,000 persons attending various events. This figure, as compared to 94,000 in the year 1957, 124,000 in 1958 and 132,000 in 1959, seems to indicate that the Bangor Auditorium is becoming the focal point for entertainment in Bangor and vicinity.

Local high school basketball is dropping off year by year, the total attendance this year being 18,496, but the growing enthusiasm and attendance at tournaments and the Down East Classic games brought the basketball attendance up to 65,273 for the year.

Public skating was continued this year with a program similar to that of 1959. It was well attended and thoroughly enjoyed by a total of 11,302 persons during the season. This program is handled by the Recreation Department and a more detailed account will be found in the Recreation Department report.

One of the most unusual events presented this year in the State of Maine was the two-day Rice and Miller Trade show held in February. Approximately 115 exhibitors displayed their products, with over 2,000 dealers attending. This was televised for the general public in three half-hour programs, was a huge success and has reserved dates for 1961.

Also in February the "S and M" and the "L" basketball tournaments were held and both exceeded the previous years in attendance.



Along with the final game of the High School Basketball Tourney, March brought the Ice Capades into town.

The Ice Capades show in the year 1960 was very successful. The run was cut from nine shows in 1959 to six shows in 1960. However, the attendance was well up from 1959 with a total paid attendance of 26,807 for the six shows. They also have return engagement dates for 1961.

April began with the annual Sportsman's Show, which also broke all previous attendance records for this event with a total of 10,494.

This year the Bangor Auditorium again showed its adaptability when it was rented for 14 consecutive nights (also a record) to the "Key to Life Crusade" which was an effort of 43 churches of Bangor and vicinity. This was a series of very fine meetings with excellent speakers. The meetings were well handled and each night there was a choir made up of local people with as many as 500 voices in a single night. The attendance on this event was 16,330.

Among other events presented at the Bangor Auditorium were: The March of Dimes Dance; Coronation Ball; Boat Show; Shrine Circus; Republican Convention; Cub Scout Show; Maypole Festival; University of Maine Graduation; Republican Rally, with Vice-President Nixon attending; Celtics Basketball Game; United Nations Forum, with several delegates from the United Nations; and the Bangor Dealers Car Show.

Wholesale Hardware Trade Show





1960 Down East Classic

The year 1960 came to a grand finale with the Down East Classic, which after two years of building came into its own with a terrific attendance of 14,097.

Maintenance

Along with the general maintenance work, the crew has undertaken much new replacement work at the Auditorium this year. There has been much work done on the freezing units and the entire steam lines on the heating system have been serviced. Worn out elements and traps have been replaced. The outside steel work was painted including caulking of all doors and windows.

Old Auditorium

The old auditorium was used during the winter season of 1960 for High School basketball practice and Recreational League basketball.

In the fall of this year, the old heating plant had simply

worn out and a new heating plant was installed which is adequate for all heating problems of the building. Maintenance has been kept at a minimum throughout the year.

Bass Park

The Bangor Fair was held this year as usual with two weeks of night harness racing.

President-elect Kennedy gave a campaign speech in Bass Park during the year which was well attended.

As usual, the maintenance crew took care of the water, sewer, and power lines before and after the Fair. In addition to this a great deal of work was done on the race track and a new inside guard rail was built. This is a permanent fence and will eliminate many manpower hours in repairing, removing and replacement while grading the track. All painting has been completed on the stables and permanent buildings.

Public Buildings Department



The Public Buildings Department operates all public buildings not under direct control of other departments, such as City Hall and the State and Pine Streets building.

In December of this year the city was advised that the U. S. Army Reserve would cancel their lease on the State

Ralph L. Waymouth

No. of Employees: 7

1960 Expenditures:

Operating 29,785.31

Capital 1,150.00

Street building as of February 1, 1961 and the building is now closed.

General repairs were made on City Hall, which included painting the Auditorium and all connecting rooms, also the corridors on the third and fourth floors.

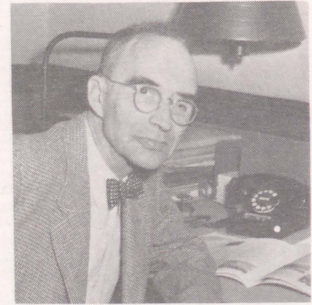
Bangor Public Library

L. Felix Ranlett, Librarian

No. of Employees: 34

1960 Expenditures:

City Appropriation	\$63,426.00
Fees and Fines	10,300.00
Endowment Income	139,508.19
	\$213,234.19



Interior Dome and Chandelier

In 1960 the library issued for home use more books than it had ever issued before in a single year. The total was 417,051. This is 10.79 books per capita (1960 census) and 22.77 books per individual of 18,313 registered borrowers. The gain is 4% over 1959 and 47% over the low point of 282,760 in 1954.

The previous highest year was 1940 with a total of 416,029. During the war there was a quick decline to a figure that remained nearly constant for ten years until a rapid upturn in use began in 1955.

Forty-one percent of the home use is of children's books; 29% of adult fiction; and 31% of adult non-fiction.

Of the 18,313 registered borrowers, a gain of 1,312 (8%) over 1959, 1,656 are non-residents who pay fees for the home use of books.

A total of 15,894 reference questions and 6,621 radio quiz questions were answered by the library. Reference questions from outside of Bangor came from 62 communities in the state and from 37 cities in 21 states and the District of Columbia.

The library operates in a total of 240 locations: the central library at 145 Harlow Street; the Music Branch at 166 Union Street; the libraries of the two junior high schools and the senior high school; the library of John Bapst High School; 175 classrooms in Bangor public and parochial schools; 21 institutions such as the Eastern Maine General Hospital, the Home for Aged Men and St. Joseph's Hospital; 16 agencies, such as the Eastern Maine Guidance Center, the Penobscot Bar Library, the library of the Bangor Theological Seminary; and, for a fee, in 22 classrooms in schools in Eddington, Holden, and Veazie. Public and parochial schools in Bangor enjoy the use of 161 sets of encyclopedias supplied by the library.

Thirty percent of the cost of the library was met by the city appropriation, 5% by fines and fees, and 65%, including the cost of all books, periodicals, binding, from the income of trust funds. The few music discs that were bought were paid for from fine money.

The endowment administered by the trustees of the library totals \$2,946,978.09 and is comprised of eleven funds or bequests. The Trustees of the Hersey Fund administer a principal of \$100,000 for the benefit of the library. The City of Bangor administers the Bangor Mechanic Association Fund of \$12,000 for the benefit of the Library. The Bangor Mechanic Association administers the Edward Ellison Fund of \$10,000 for the benefit of the Library.

The Trustees of the Bangor Public Library are a corporation consisting of the Trustees of the Hersey Fund and the officers of the Bangor Mechanic Association. The first group consists of Donald S. Higgins, William P. Newman, Boutelle Savage, Martyn A. Vickers, M. D., and Ralph L. Waymouth. The second group consists of Erwin S. Anderson, Charles F. Bragg, 2nd, F. Drummond Freese, and Horace S. Stewart, Jr. The Trustee group also comprises the Board of Managers of the Bangor Public Library.

The library owns 343,204 books, a total of 8.8 per capita. It subscribes to 1,205 periodicals and 20 newspapers. It is a member of the Boston Medical Library. During 1960 it arranged and presented 16 art exhibits in its exhibit room. During the year 214 public meetings were held in its quarters.

Owing to the great proportion of its lavish endowment funds that must be used exclusively for books, the growth of the library has been rapid. In 1960, a net total of 6,939 books were added.

The total cost of the addition to the storage area of the library building, begun in 1958 and for which final bills were paid in October 1960, was \$139,724.35



A Busy Afternoon in the Children's Room

Bangor School Department



Lawrence A. Peakes, Superintendent

No. of Employees:	
Teaching Staff	292
Maintenance & Operation	68
1960 Expenditures:	
Operating	\$2,066,778.02

The number of children to be educated in Bangor continues to present a major and challenging problem to the community. A review of the expansion in pupil population is rather impressive. The pupil enrollment remained between 4200 and 4800 from the year 1920 to 1950, reflecting a very stable population. Since 1950, however, the growth in numbers has been increasing steadily, interrupted but once in 1956 and resuming an upward curve again until we had during 1960, a peak enrollment of 6638.

PUPIL POPULATION IN BANGOR
1950 - 1960



To meet this increase in enrollment, two new elementary schools were put into operation during the year. The Capehart School, built by the Federal government, has two kindergarten rooms and fifteen classrooms for grades one through six. It currently houses 574 pupils. It is staffed and operated by the local school department and is an integral part of the Bangor public school system. The Fourteenth Street School of eleven rooms, now houses a kindergarten, two first grades, three second grades, two third grades and two classes for mentally handicapped children. Although this building was not scheduled for completion until January 1961, occupancy was begun in November, to the evident relief of children and parents in that area.

Plans for expansion continue as necessary to keep pace with projected housing developments. Requests are on the

way through Federal channels for construction by the Federal government of six additional rooms at the present Capehart School; a fifteen-room elementary school at the new Capehart Site II and a junior high school of about 23 rooms to serve base and Capehart pupils in grades seven, eight and nine. The cooperation of Dow Air Force Base officials with officials of the city government has been of the highest caliber and is greatly appreciated.

In June of the past year, a referendum for a bond issue of \$3,500,000 to build a new high school on the Gould site on outer Broadway was defeated. The city council forthwith expanded the School Building Committee to fifteen members who have since worked diligently to present a plan for high school construction which will be acceptable to the community. The work of this committee continues, and though progress is frustratingly slow, the dedication of committee members to their task is not to be questioned.

Additions to pupil enrollments necessitate additions to the teaching staff. This growth is to be seen in a comparison of staff memberships in 1959 and 1960. Last year we reported a teaching staff of 263 and this year's teaching staff numbers 292. Equally impressive is the necessary expansion of non-teaching staff from 57 in 1959 to 68 in 1960.

Changes are not confined to personnel either. Many teachers are involved in restudying curriculum in an effort to reshape it to meet the demands of a changing world. During the past year the areas of kindergarten, social studies, spelling, modern foreign languages, high school mathematics and science, and guidance have been under study. Some changes already made are the addition of world geography and ancient history to the high school social studies program, earth science and oral French in grade nine, algebra and Latin in grade eight. A rather sweeping change in high school curriculum patterns has made for educational programming in line with student abilities. Studies of elementary school curriculum indicate changes to come.

The School Department has concentrated on change and expansion for the sole purposes of meeting the demands imposed upon it and readying itself for the demands of the foreseeable future. The efforts involved will be worthwhile only if the people of the community can continue to feel that their children have a real and excellent opportunity for maximum educational growth.

Recreation Department

Albert E. Noyes, Recreation Director

No. of Employees:

Permanent	4
Temporary	33

1960 Expenditures:

Operating	\$55,904.25
Capital	4,353.85

Playgrounds and Summer Program

The eleven city playgrounds were attended by 108,445 youngsters during the nine week season from June through August. Each playground is under the supervision of two adult leaders who maintain the playground program of Art, Crafts, Athletics, tournaments, bowling, leagues, and special events. A new program of a series of outdoor movies attracted 2,128 people for the sixteen sessions. This was a very successful program and will be conducted next year.

The eight week summer art program averaged 250 steady participants. The program consisted of basic art fundamentals taught at each playground. The art supervisor visited each playground once each week to give instruction.

The boys baseball program consisted of six teams of boys 16-18 years of age which was the Ted Williams League. This league along with the newly formed Babe Ruth League and Bangor Little Leagues provided the youth of the city with a well-rounded baseball program.

The men's city softball league of 18 teams operated from June to September, five evenings each week. Fairmount Hardware, runner up in 1959, won the City Championship and represented Bangor with New England Pipe at the State Championship playoff at Lewiston.

Outdoor dances were held at the First National parking



lot each Monday night. Attendance averaged 1,000 at each of the seven dances. Music was through the courtesy of W.G.U.Y. Radio.

Seven band concerts were held during 1960 with increasing popularity. The five summer concerts were presented outdoors at the old Auditorium. Two free concerts at the City Hall with a variety of entertainment were popular with 200-250 people.

Swimming Pool

The Dakin Park outdoor swimming pool experienced the most successful season since its construction. The total attendance for the twelve-week season was 22,012. Of this total 16,512 was paid attendance and 500 attended the annual water carnival. Swim instruction was available, free, week day mornings for nine weeks. Attendance for instruction averaged near 100 each day with 125 passing swim tests. The exceptionally fine weather accounted for the good attendance. From opening date, June 13, to closing date, September 10, the pool was closed only 13 periods; two morning sessions, four afternoon sessions, and 7 evenings due to inclement weather. About 600 boys and girls were turned away or were forced to wait during hot weather because of insufficient facilities. The annual Water Carnival was again termed a success to terminate the season with an afternoon of races, demonstrations, and games.

One of Bangor's Eleven Playgrounds in Full Operation





Annual Dog Show is a Special Event

Winter Activities

The city basketball program reflected the popularity of this sport in the area. Twenty-six teams participated in the three leagues. The old auditorium facilities were utilized four nights each week for the 15 week season. Other games were played at the two junior high schools three nights each week and at Fairmount gym. Robinson-Kenney defeated the Bangor Hydro to win the City Championship for the second year with the Elks emerging as champs of the Junior League. Fifteen teams participated in the post season Senior Double Elimination tournament and seven teams entered the Junior tournament. Over 400 men and school age boys participated in the basketball program this year.

The indoor ice skating attendance was lower than 1959 with 11,303 skaters using the facility. The drop in attendance was caused mainly by the rink not being available during the month of October. The free instruction sessions were again very popular with the young set as the figure skating club provided very fine instructors. The outdoor skating season was excellent with the five rinks in very fine condition through the entire month of January and thirteen days in February. Another twelve days in December provided a total of 56 skating days for the year. All outdoor rinks were lighted, kept clear of snow, and flooded whenever the surface needed improvement. Fifteen sliding areas were available to Bangor children. Nine streets were posted for sliding and six off street hills were reserved for the public.

The Women's Bowling League was composed of sixteen teams which operated every Monday evening through April. Eighty women attended the annual banquet held on May 18th at the Penobscot Valley Country Club, and the Queen City Real Estate team was honored for winning the league. Bertha Tracy was awarded a trophy for high single of the season and Delena Nye won the high three strings.

Recreation Center

The Elm Street Recreation Center was opened a total of 235 days during the year for teenage activity. A total of 21,952 teenagers took advantage of the program and facilities at the center. This average of over 93 each day is a

substantial increase over 1959. During the year several parties were held for the youth with the Halloween party one of the most successful. A table tennis tournament was very popular and the winners participated in an area tournament at Houlton. Besides the regular meetings of the Bangor Art Society and the Eastern Maine Friends of Retarded Children the following met at the Center: basketball and football officials, Christian Science Junior Forum, Civic Theater, Disabled Veterans, Young Democrats, Little League and Babe Ruth officials. During the year the driveway was paved with asphalt. The Center supervisor, besides his regular duties, directed maintenance of the yard and building, served as umpire-in-chief of the Babe Ruth League, served on the softball committee, kept stock and repaired playground equipment. The Elm Street Center is available to organizations needing a meeting place and aid is extended to those groups requesting it. The Center program has grown the past few years and develop into a major function of the department.

The Men's Church Dart Baseball program operated through the winter months. The annual banquet and championship playoff was held at the First Methodist Church with 133 attending. Brewer Congregational defeated Holden Center to become champions of the twelve team league. This is a very successful program at practically no expense.

Special Activities

The Annual Junior Dog Show was held in June at Garland Street Athletic Field with about 70 attending. Gerald Ballanger served as chairman of the committee assisted by Mrs. Peter D'Errico and Mrs. Frank Ruby. Ribbons were awarded to the outstanding dogs in each class.

The ninth annual Deep Sea Fishing Derby was held Sunday, September 11th at Bar Harbor. Thirty Bangor youngsters and adults were transported by bus to Bar Harbor where the boat was waiting. The weather was very good and all enjoyed five hours of deep sea fishing. The low attendance was due to the threatening hurricane in the southern states. This program is sponsored with the cooperation of the Penobscot County Conservation Association.



Hobgoblin's Parade

The department's city wide halloween celebration is the largest special event of the year with over 1,200 participating. The day-long program consisted of a window painting contest with 140 boys and girls taking part, a parade of floats, bands, and marchers numbering 250, a costume skating party of 350 skaters, and a teen-age dance with over 500 attending. This was one of the most successful halloween programs to date. Many organizations and individuals contributed to the success of this activity.

In November of 1960, Mr. Richard Bearor was appointed Assistant Recreation Director replacing Leonard Kenny. Mr. Bearor is a recent member of the U. S. Air Force where he was assigned to the Recreation Services Division.

In 1959 research work was done on initiating a program for the aging. As a result Mr. and Mrs. Mark Walker of the Bangor Art Society presented an art demonstration at the

Bangor City Hospital. About 25 attended this program.

Future Recreation Needs

Additional swimming pool facilities are urgently needed in Bangor and should be located on the west side of the city at the Hayford Field site as proposed by the swimming pool committee.

The recreation program for the retired people of Bangor will be expanded during 1961 with the addition of a women's supervisor to the department staff.

Activities for girls and women will be organized and a full-time program established with the council approval of a women's supervisor for the recreation department.

A winter sports area is planned for the old Essex Street dump site. This area should include a ski slope, toboggan run, skating rink and a ski tow.

Department of Health

William J. Carney, Director

No. of Employees: 10

1960 Expenditures:

Operating	\$52,937.75
Capital	180.52

Contagious Diseases

The spotted faces of children were seen frequently in the year 1960 with 525 cases of measles and 271 cases of chickenpox reported. The fact that only 9 cases of tuberculosis were reported and no cases of poliomyelitis occurred indicates that these diseases have responded to public health control. The 29 cases of gonorrhea reported during the year were double the number reported in 1959.

Environmental Sanitation

The Sanitation Division carried out the following activities during the year:

Inspections	
Restaurants, bakeries, caterers	836
Satisfactory	741
Unsatisfactory	95
Chest X-rays to Food Personnel	556
Water Samples Analyzed	88
Satisfactory	68
Questionable	20
Septic Tank Locations	
Site Inspections	138
Permits Approved	27
Mobilehome Parks	49
Swimming Pools	30
Nuisance Complaints	91
Dog Bite Investigations	72
Markets and Slaughter Houses	326

A report on stream pollution of the Kenduskeag Stream was requested by the Bangor City Council in September of 1960. The City Health Department with the laboratory assistance and consultant services of the State of Maine Water Improvement Commission described the possible health hazards generated by the Kenduskeag Stream sewage.



The report states in part, that as the Kenduskeag Stream reaches the outskirts of Bangor there is little evidence of pollution. Downstream from the Bruce Road Dam, 4 sewage outfalls enter the Kenduskeag Stream. Within a distance of approximately 400 yards, the raw untreated human wastes from 1643 dwelling units spills into the stream. Estimates of sewage volume in the comparison with the water volume of the Kenduskeag Stream led to the conclusion that at certain times of the year, in certain sections of the Kenduskeag there is less water flowing in the stream than there is sewage. Recommendations of the report were: "The Kenduskeag Stream will remain a nuisance and a health hazard until: 1. The Kenduskeag Stream interceptor has been completed, 2. Interceptor sewers on both sides of the stream are connected below the Washington Street bridge. 3. The sewage is then transported to a treatment plant or to a discharge point further down the Penobscot River."

Housing Inspection

The results of 1960's Housing activities showed that 46 structures, containing 113 dwelling units and 9 rooming units were rehabilitated and now comply with the standards of the city Housing Code. Eight structures were demolished, 5 were placarded as unfit for human habitation and 10 were secured against entrance.

One section of the city bounded by Harlow Street, Division Street, Center Street and Spring Street received the particular attention of our Housing Inspectors. All of the dwelling units in this area now comply with the minimum standards of the Housing Code. The fact that this is not noticeable as one drives through the area is due to a lack of citizen participation which could stimulate voluntary neighborhood conservation of housing over and above the minimum standards of the Housing Code and the lack

of a coordinated program of capital improvements in conjunction with housing inspection.

HOUSING REHABILITATION



Before



and After

PUBLIC HEALTH NURSING

The City of Bangor Health and Hospital Advisory Committee requested the department to make a study of the 191 individuals who are patients at the Bangor City Hospital and Home for the 32 month period from January 1, 1958 to September 1, 1960. This statistical evaluation of the patients was made in order to help the Committee prepare proper long range plans for the future of the Bangor City Hospital and Home.

The following immunizations and vaccinations were given:

- 5239 Poliomyelitis
- 517 Smallpox
- 442 Tetravax (D. P. T. and Polio combined)
- 135 Polyvalent influenza
- 75 Diphtheria, pertussis, tetanus combined

Public Health Nurses made a total of 2868 home visits. Nursing visits to tuberculosis patients still occurred in greatest numbers with 976. This was a decrease from previous years. Increases in nursing visits occurred in Programs of Maternal and Infant Health with 313, dental investigations with 452, and adult health supervision with 287 visits.

Clinic Participation at the Eastern Maine General Hospital

Well Baby Clinics	
New Patients	150
Return Visits	986
Physical Examinations	296
Vaccination and Immunizations	770
Total Clinic Visits	1136
Pre-Natal Clinics	
New Patients	370
Return Examinations	1368
Post Partum Examinations	127
Polio Vaccinations	290
Total Clinic Visits	1865

HEALTH EDUCATION

Considerable time this year was spent in interpreting trends affecting the health of the people. Special opportunity for this interpretation was offered by the fact that the Director of Public Health was Chairman of the Maine Committee on Children and Youth. This 75 member committee authorized by the 99th Maine Legislature had the responsibility to study the current status of children and youth in Maine to undertake surveys into the causes and effects of problems affecting our children and youth and to report to the Governor and Members of the 100th Maine Legislature.

The concept that the health of the citizens is served not only by public tax supported agencies, but also by the voluntary health agencies of the community is one which this department endorses. There was an active participation by members of the staff in the activities of the voluntary health and welfare organizations serving the community.

DENTAL CLINIC

The Dental Clinic resumed full activities last year with the appointment of Mrs. Martha Field, R.D.H. as a Dental Hygienist in January.

There were 4,870 children examined in the schools. 1034 appointments to the clinic, 793 prophylaxis and 604 x-rays. New patients numbered 336. There were 1091 appointments to dentists.



Youngster has a Check-up at Dental Clinic

Bangor City Hospital

Florence G. Knapp, Administrator

Edward Babcock, M.D., Medical Director

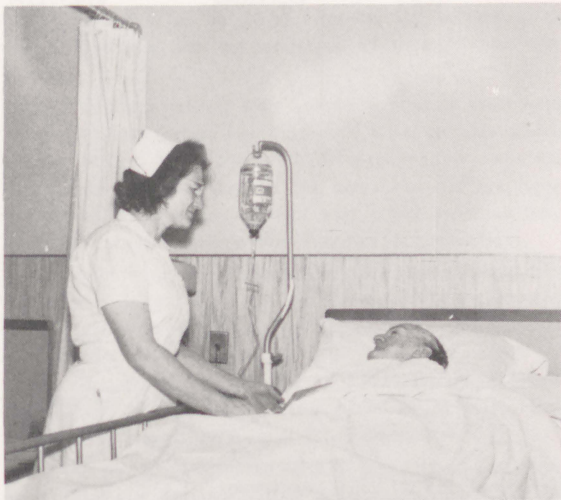
No. of Employees:	40
1960 Expenditures:	
Operating	\$170,972.00
Less Welfare Credits	35,812.00
Net Operating	135,159.00
1960 Revenues	132,755.00
Capital	6,613.62

Comparative census statistics for the Bangor City Hospital for the years 1958 through 1960 were as follows:

Days of Patient Care	1958	1959	1960
Home	7,822	5,998	3,686
Hospital	13,645	16,840	19,053
Total	21,467	22,838	22,739
Average Daily Census			
Home	21	16	10
Hospital	38	46	52
Total	59	62	62

These statistics show the continuing demand for hospital status facilities where more intensive medical care is necessary.

In 1960, 22% of the hospital days and 19% of the home days of care were supported by the local welfare department. In 1959, 19% of the hospital days of care and 23% of the home days of care were supported by the local welfare department.



Excellent Patient Care in Modern Facilities

Capital improvements at the hospital during 1960 included the installation of a gas-fired incinerator and the improvement of the parking lot and entrance to the rear of the hospital including the application of hot top to most of the driveway areas.



The hospital suffered some damage from Hurricane Donna including slates blown from the roof, damage to hospital chimneys and the loss of one of the large elms in front of the hospital.

During the year, the City Manager requested the Hospital and Health Advisory Board to make a study for the long-range planning program for the city hospital to meet the needs of the community. This study has included a careful investigation of census statistics for the past three years, their diagnosis, care and final disposition. The final report should be ready for the city manager early in 1961.

A physiotherapy program was introduced in October of 1960 and has helped substantially in the rehabilitation of many of the patients.

Medical Director Dr. Joseph Lezberg died on March 8, 1960 after serving Bangor City Hospital for seven years.

On April 11th Dr. Edward Babcock was appointed as Medical Director of the City Hospital to fill the vacancy caused by Dr. Lezberg's death.

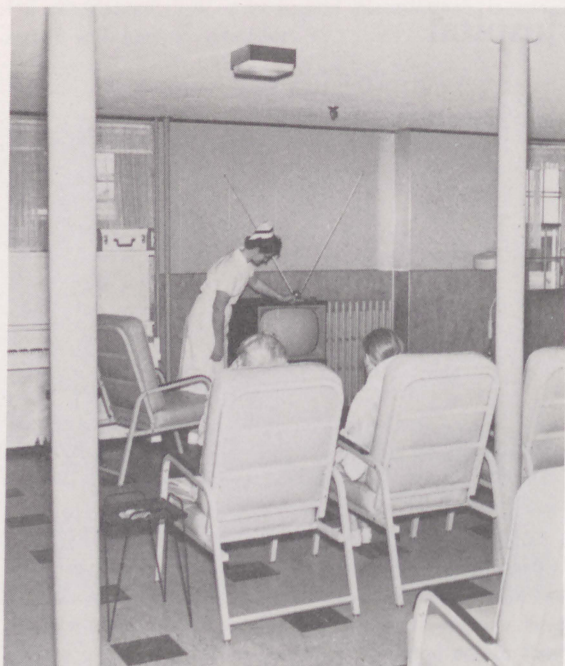
The educational program included in-training and outside institutes on hospital administration, management, supervision, dietetics, medical records and libraries.

The hospital recreation program included cook-outs, four concerts, 20 beano game days, monthly tea parties with entertainers, radio, television and hi-fi phonograph.

The first hospital-recreational department Golden Age Group, including patients and non-patient members of the Bangor Senior Citizens Group are meeting in the hospital recreation room.

The Bangor City Hospital Auxiliary became a member of the Maine State Auxiliaries on May 6, 1960 and of the National Auxiliary on January 1, 1961. Membership has many interesting projects for the hospital and patients under consideration. Officers are Mrs. Ernest Southard, President, Mrs. Cornelius Fox, Vice-President, Mrs. John Flannigan, Secretary and Mrs. Wilbert Bartlett, Treasurer.

The Gray Ladies donated a total of 1,127 hours of service to the Hospital. They served as hostesses for patient entertainment, did occupational therapy, reading, letter writing, holiday decorating, chaperonage of patients to the Eastern Maine General Hospital and outside medical and dental care.



Patients' Recreation Room

The Dow Officers Wives' Club visited patients regularly, gave monthly parties and brought entertainment to the hospital once a month.

The Salvation Army also made numerous visits to all patients during the year.

The Bangor Public Library provided an excellent Lending Service for all patients and the Junior League, bi-monthly library service for the more active readers.

The Bangor Garden Club voted to make the landscape planning for the hospital one of their projects in 1960. Professor Roger Clapp, University of Maine, Department of Horticulture, worked with the project committee and made a complete plan. The first step of the project was completed in 1960.

One hundred-twenty feet of cedar hedge was set out bordering Farm Road; and Simon poplar trees bordering the Hampden exit of the new Industrial Highway. Flowering shrubs, perennials and annuals make a delightful vista with privacy for patients who are able to go outside when weather permits. The club's plans won the "Sears Roebuck Civic Beautification Contest" for 1960 and they have hopes that step 2 of the plan may again win this contest in 1961.

Church services for both Catholic and Protestant denominations were held regularly during the year.

Department of Public Welfare



Ruth S. Lord, Director

No. of Employees:	5
1960 Expenditures:	
Operating	\$98,172.04

There were 652 applications or referrals for relief during 1960. These applied for the following reasons.

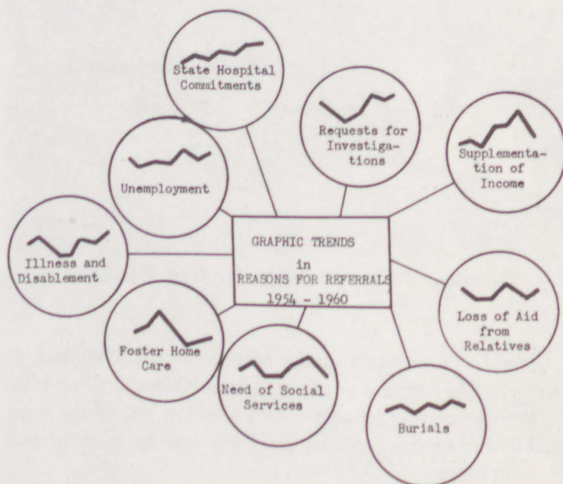
- 199 Illness and disablement
- 115 Unemployment
- 99 State Hospital Commitments
- 94 Outside Requests for Investigations
- 67 Supplementation of Income
- 28 Loss of Assistance from Relatives
- 27 Burials
- 17 Need for Social Services
- 6 Foster Home Care

Relief granted during the year totaled \$77,266 and administrative costs totaled \$20,577.

Expenditures by category were as follows:

- A. Aid to Dependent Children \$19,288

The City of Bangor is assessed 18% of cash grants made to families with legal or pauper settlement in the City of Bangor whether they lived in Bangor or in other parts of the State.



B. Care of Patients at City Hospital \$35,813

This amount has decreased in the last few years because of State assistance to this category of patients but is still a major portion of the welfare budget. During 1960, 67.5% of the patients at City Hospital received some local welfare assistance. The other 32.5% were full-pay private cases.

C. Relief to Other Cities and Towns \$ 6,663

This is relief given to people, who though not living in Bangor still hold a Bangor pauper settlement.

D. General Relief \$15,502

This is relief dispensed at the local office in City Hall. This amount goes for food, rent, fuel, clothing, doctors, medicines, hospital care, commitment examinations, private nursing homes and boarding homes, ambulance fees and burials.

"Relief" to most people simply means a grant of food, fuel, or shelter to enable a person or family to exist.

No particular skill is necessary to prove a person is or is not destitute. But the services of "Welfare" go far beyond this in counselling for better money management, rehabilitation of the discouraged or frustrated family head, or help towards more adequate job placement.

The challenge to Public Welfare is to help people to live more happily in the community with economic independence achieved by their own planning and effort. This is a service offered relief recipients through the implementation of effective case work therapy.

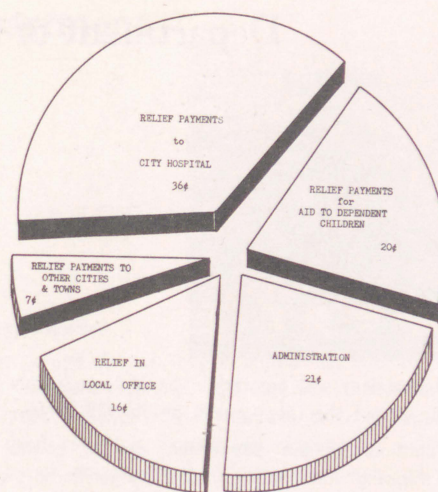
City Hospital Referrals

There were 128 referrals for admissions to City Hospital during 1960. At the time of referral, 68 of these were patients at the Eastern Maine General Hospital, 5 at Stinson Hospital, 2 at St. Joseph Hospital, 12 in nursing or boarding homes and the remaining 41 were in their own homes.

Sixty of these patients were admitted. Half of them were full-pay private cases. The other half were patients whose income of Soc. Sec., OAA, AD, VA pensions, etc., was not enough to cover the cost of the care, who did not have any other resources or relatives who could assist so they received supplementation from Welfare appropriations.

The majority of the patients who were not admitted did not have a Bangor legal settlement, which is a requirement for consideration for admission. Of the others, some patients died before arrangements could be completed, some refused admission, some felt the cost was too high, others preferred to be home, some needed care at the State Hospital or didn't need the care at City Hospital.

At the end of 1960, there were 67 patients at City Hospital. Of these, 44 were welfare patients and the remaining 23 were full-pay private cases.



HOW THE 1960 BANGOR WELFARE DOLLAR WAS SPENT

Surplus Foods Program

In June, 1960, a new program of distribution of Federal Donated Commodities (surplus foods) was initiated on a once-a-month basis of operation. Previously, surplus foods were dispensed throughout the month to relief recipients only. Consequently, much valuable time was lost in the handling of commodities. For the first time, surplus foods were also made available to all public assistance recipients, and to people of a borderline income.

The program has been very successful. The department distributed 22,279 pounds of surplus foods at a cost of 2¢ per pound to the city to 162 different families (712 individuals). Needless to say, when the Federal Government underwrites the cost of supplying dry beans, lard, flour, powdered milk, powdered eggs, rice and corn meal, it is a valuable supplement to our relief funds (grocery orders) and to public assistance grants.

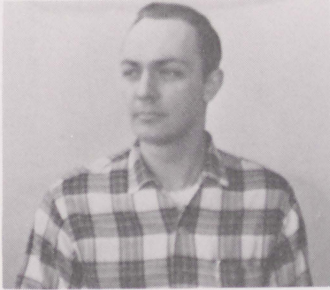
It is interesting to note that of the 24,716 pounds received, 4,600 pounds of beans and rice had to be repackaged from 100 lb. sacks. In order to provide this new program, one extra paid worker and a Junior League Volunteer have assisted the staff.

Another Junior League Volunteer has given the department a great deal of help by visiting homes and relatives of welfare recipients to insure adequate administration of appropriated funds.

A University of Maine student who is especially interested in Public Welfare services received field work experience in our department this year.

A member of the staff is meeting regularly with a committee at the United Fund Office to determine what action is to be taken to meet the needs of "travelers in distress" which were formerly cared for by the Travelers Aid Society. This agency suspended its services on July 1, 1960. This service is of particular concern to the welfare department

Department of Harbors and Wharves



Theodore Ware, Harbor Master

No. of Employees: 1

1960 Expenditures:
Operating \$189.41

This department was created in accordance with Article V, Section 2A of the City Charter on July 25, 1960.

The functions of the department are to control and regulate shipping and boating in the Bangor harbor; to assign anchorages as requested; and to carry out other allied functions.

In 1960, there were a total of 17 boats permanently moored and approximately 10 guest boats using the Bangor docking facilities. This year a number of boats and boating organizations were turned away because of inadequate docking facilities and no fuel and water facilities.

In 1960 there was no record kept of commercial shipping at the Port of Bangor.

During the year only necessary repairs were made to present docking facilities to keep the floats in safe condition. The Bangor Sea Explorers cleaned up and graded the present location and put it into more presentable condition.

On July 25, 1960, the Sea Explorer's Ship No. 1 "Salem" was offered for emergency use to the Cities of Bangor and Brewer police and fire departments and the Penobscot County Sheriff's Department by Frank E. Ware, Skipper.

One major storm was reported at this Harbor this year. No major damage was reported and the port was checked by this department and reported secured for the expected storm at 6 p. m. on July 30, 1960.

There were no major accidents reported at the harbor this year.

On August 27, 1960 the Penobscot River Outboard Motor Boat marathon was held with a good turn out. Participants and a large crowd of spectators lined the banks of the river. The race was held twice around Bangor to Bucksport and return for a total of 72 miles. The river was patrolled by the Coast Guard Auxiliary under the direction of Flotilla Commander Chesley Cole aboard the "Nellie Bly." The Bangor harbor was patrolled by the Bangor Sea Explorers aboard the "S. E. S. Salem" with the Bangor Harbor Master aboard.



Boats Tied Up in Bangor Harbor

Public Works Department

Roger W. Merrill, Public Works Director

No. of Employees:	
Permanent	112
Temporary	30 - 40
1960 Expenditures:	
Operating	\$524,529.69
Capital	255,419.36



The function of the Public Works Department is to construct, operate and maintain community services needed for modern living. These services include the city's streets, highways and sidewalks, sewer system, parks, playgrounds, and shade trees, rubbish and garbage collection and disposal and city cemeteries.

During the spring the highway and the parks divisions team up to do the Annual Spring Cleanup. Late spring, summer, and early fall are the normal construction seasons and all divisions function in their respective fields. In the fall the parks and highway divisions again work together to do the leaf pickup and general fall cleanup. During the winter or snow season, the highway division takes over the men and equipment from the other divisions for snow and winter maintenance.

Administrative Division

The primary and most essential function of the Administrative Division of the Public Works Department is the preparation and supervision of the budget. Because of the large number and varying classifications of work covered in this budget it is necessary to maintain a detailed breakdown of all labor, equipment, and materials to obtain the necessary information for weekly and monthly cost reports which are submitted to the department supervisor and also to the city manager.

Complaints and requests for services from the public are received almost entirely by telephone. One member of the office staff is assigned to answer the telephone and takes nearly all calls. In this way the public receives a uniform answer to all requests that are related.

This office also receives a great many requests for information and statistics pertaining to the city in general.

All requisitions and field purchase orders for the procurement of materials, supplies, parts, equipment, etc. are processed through this office where they are classified and charged to the proper department or work order.

The various divisions of the Public Works Department do a considerable amount of work during the year for other city departments. This work is comparable in expenditures to a small city department. When this work is laid out and properly scheduled it can be done by the regular personnel of this department at a saving to the city. The detail of all this work is prepared in this office and submitted to the different departments each week by means of inter-account transfers.

A stores inventory is maintained for both the Garage Shop and the outside maintenance work and capital outlay projects. Sufficient storage space is available to allow for purchasing at the best possible prices. All gasoline, asphalt, tar, salt, chloride, and pipe are purchased in carload lots and delivered to our storage facilities.

Garage Division

The garage division shop is on the first floor of the Municipal Garage building at 25 Court Street. The division has the responsibility for the maintenance and repair of 74 motorized and 9 non-motorized department vehicles and city owned equipment in various departments, with the exception of the Fire Department equipment. The public works equipment is purchased and serviced by the garage and rental rates for each piece of equipment are established. This rental is charged against each division or job using the equipment and is credited to the garage. These accumulated credits must be sufficient to wash out the total expenditures for operating this division. This year five trucks, two tractors, one sand body were purchased as replacements. One truck, a wheel tractor with backhoe and front end loader, and a chipper machine were added to the department's equipment.



Part of Bangor's Snow Fighting Equipment ready for Action

A new cement block building for additional storage space was completed this year. This building enabled us to change this garage floor space for more efficient operation.

Highway Division

The highway division includes all the operations in the maintenance and construction of the street and highway system. The year 1960 will be one to remember as new off-street parking lots, new street and sidewalk construction, repaving and road surface treatment were at an all time high. The weather for this type of work was the best for many years. This was of particular advantage to the street surfacing work as it enabled the proper curing so necessary to good tar and asphalt work. This year saw the spring and fall cleanup both completed ahead of schedule. The paving program was expanded to do more than originally planned. The street construction program, quite extensive, continued until late in the fall. The winter maintenance program went very well, with the department registering the smallest number of complaints of many years.



Crusher Plant in Operation

The major high points for the year were the completion of the Abbott Square Annex and Pickering Square Parking lots, the paving of Main Street, Union Street, Franklin Street and State Street and a most successful surface treatment program of the city streets. The sidewalk program was completed and temporary surfaces were applied on Cumberland and on Allen Streets to keep winter maintenance to a minimum.

Gravel Pit Division

This division provides for the operation and maintenance at the city gravel pit and crushing plant. This city-owned plant is located in East Hampden. The materials from the gravel pit are processed in the crushing plant that conveys the rock through primary and secondary crushers and then over screens for the gradation of the materials. The sand is washed clean and stockpiled for use in paving or in winter maintenance. The stone is separated into three-quarter inch material for surface treatment and into one-half inch material for paving mixtures.

During 1960, the Division produced a total of 31,351 cubic yards of material.

Asphalt Plant Division

The city owns and operates a modern asphalt plant which is located at the East Hampden gravel pit. The complete modernization of this plant was finished this year with the construction of steel aggregate bins and the replacement

of the old feeding system with variable speed belt feeder. A new modern hot oil heating system was installed and put into operation at the beginning of the season. Our materials were reanalyzed at the University of Maine testing laboratories, and new mixes were designed from this data. These mixes and the absolute heat control of our new system enabled us to produce the best grade of hot top in the area. This plant is one of the two operated by a city in the entire New England area.

During 1960, this division produced a total of 9,349 tons of hot mix and 2,998 tons of cold patch.

Sewer Division

The sewer division maintains and constructs additions to the city's sanitary and storm sewer systems. The year 1960 saw 43 new house connections, 51 catch basins replaced or rebuilt, and six manholes repaired. 2,091 catchbasins were cleaned, with 2,270 cu. yds. of debris removed. Cleaning and repairs were made to sewers in the following streets:

Sixth Street	Patten Street
First Street	Mountain View Avenue
Broadway Park	Clyde Road
Fern Street	Fifth Street
Smith Street	Industrial Development Trunk

The main sewer line that crosses the parking lot at the rear of the Bangor House was replaced for a distance of 208 feet with fifteen inch reinforced concrete pipe. New sewers were constructed as follows:

Forest Avenue—740 ft. to service Fourteenth above Milford

School Street—650 ft. 8" and 12" to service the new School Street Industrial area.

Thatcher Street—950 ft. 10" to service another section of the Industrial Park

The Industrial Park Trunk was extended to Hildreth Street (by contract).

Small extensions were also completed on Clark, DeWitt, Fountain and Bailey Streets. Main trunk sewers were cleaned and flushed in twelve areas. Two intense storms caused trouble in many areas of the city as the water filled the sewers to capacity, building up large ponds in some of the low areas of the city. In many cases the quantity of water was so great it backed into cellars, out manholes, and overflowed road ditches, causing washouts and property damage.

Parks and Forestry Division

This division is responsible for the care and maintenance of all city parks and playgrounds including the care of the grounds, public shade trees, shrubbery, plantings, and improvements of such as regrading and seeding, and the care and planting of all trees within the city designated rights of way.

The year 1960 saw a great improvement in the parks, esplanades, flowerbeds and ornamental baskets. The public can help this improvement each year by respecting the grass in the parks, especially when wet.

The year was a bad one for Elm Leaf Beetles, and many people were bothered with these pests getting into their houses. The city sprayed the worst infested areas, but this was not very effective. It will take concentrated effort during the next two years to control these pests. The state started a Pine Blister control in cooperation with the city and will continue the work again this year. Fifty samples of Elm limbs were sent to the laboratory at the University of

Maine for testing for Dutch Elm disease and fortunately none of these samples were found positive.

During 1960, 385 trees were trimmed, with 102 removed and 80 new trees planted.

Sanitation Division

This division is responsible for the collection and disposal of garbage and rubbish and the operation of the city dump. This year 2,019 loads of rubbish were collected. The special spring pickup of all kinds of rubbish was especially successful, with 441 loads of all kinds of debris picked up and hauled to the dump. Nine extra crews were used in conjunction with the regular sanitation division during the two weeks May 2 to May 14.

This service eliminates many fire hazards and unsightly areas.

The garbage was picked up by contract and two weekly collections during the summer season.

All complaints were investigated on both garbage and rubbish and in most cases were found to be infringement or misunderstanding of the rules by the public. In order to do a good job of keeping the city clean the fullest cooperation from the public is essential.

Cemetery Division

This division maintains and operates the four city cemeteries: Pine Grove on Hammond Street, Oak Grove on the Finson Road, Maple Grove on the Church Road and Mt. Hope on Mt. Hope Avenue. In 1960, there were 65 burials in these four cemeteries.

The Mt. Hope section is operated and maintained by contract with the Mt. Hope Cemetery Corporation. The other three sections are operated and maintained by city forces. Burials have been made at all seasons of the year.

The cemeteries were well cared for during the summer season and many permanent improvements were made.



Paving Machine in Action

Schedule of Outstanding Municipal Debt

As of November 1, 1960

		General	School	Water	Total
1961	Outstanding Jan. 1	\$1,029,700	1,313,300	48,000	2,391,000
	payments	76,962	151,038	17,000	245,000
1962	Outstanding Jan. 1	952,738	1,162,262	31,000	2,146,000
	payments	76,962	151,038	17,000	245,000
1963	Outstanding Jan. 1	875,776	1,011,224	14,000	1,901,000
	payments	75,362	125,638	7,000	208,000
1964	Outstanding Jan. 1	800,414	885,586	7,000	1,693,000
	payments	75,362	108,638	7,000	191,000
1965	Outstanding Jan. 1	725,052	776,948		1,502,000
	payments	65,362	102,638		168,000
1966	Outstanding Jan. 1	659,690	674,310		1,334,000
	payments	57,862	59,138		117,000
1967	Outstanding Jan. 1	601,828	615,172		1,217,000
	payments	53,862	59,138		113,000
1968	Outstanding Jan. 1	547,966	556,034		1,104,000
	payments	43,862	59,138		103,000
1969	Outstanding Jan. 1	504,104	496,896		1,001,000
	payments	43,862	59,138		103,000
1970	Outstanding Jan. 1	460,242	437,758		898,000
	payments	43,862	59,138		103,000
1971	Outstanding Jan. 1	416,380	378,620		795,000
	payments	43,862	59,138		103,000
1972	Outstanding Jan. 1	372,518	319,482		692,000
	payments	43,862	59,138		103,000
1973	Outstanding Jan. 1	328,656	260,344		589,000
	payments	43,862	59,138		103,000
1974	Outstanding Jan. 1	284,794	201,206		486,000
	payments	43,862	59,138		103,000
1975	Outstanding Jan. 1	240,932	142,068		383,000
	payments	43,862	26,138		70,000
1976	Outstanding Jan. 1	197,070	115,930		313,000
	payments	43,862	26,138		70,000
1977	Outstanding Jan. 1	153,208	89,792		243,000
	payments	43,862	26,138		70,000
1978	Outstanding Jan. 1	109,346	63,654		173,000
	payments	32,862	26,138		59,000
1979	Outstanding Jan. 1	76,484	37,516		114,000
	payments	32,862	26,138		59,000
1980	Outstanding Jan. 1	43,622	11,378		55,000
	payments	15,862	4,138		20,000
1981	Outstanding Jan. 1	27,760	7,240		35,000
	payments	15,862	4,138		20,000
1982	Outstanding Jan. 1	11,898	3,102		15,000
	payments	11,898	3,102		15,000

CITY OF BANGOR

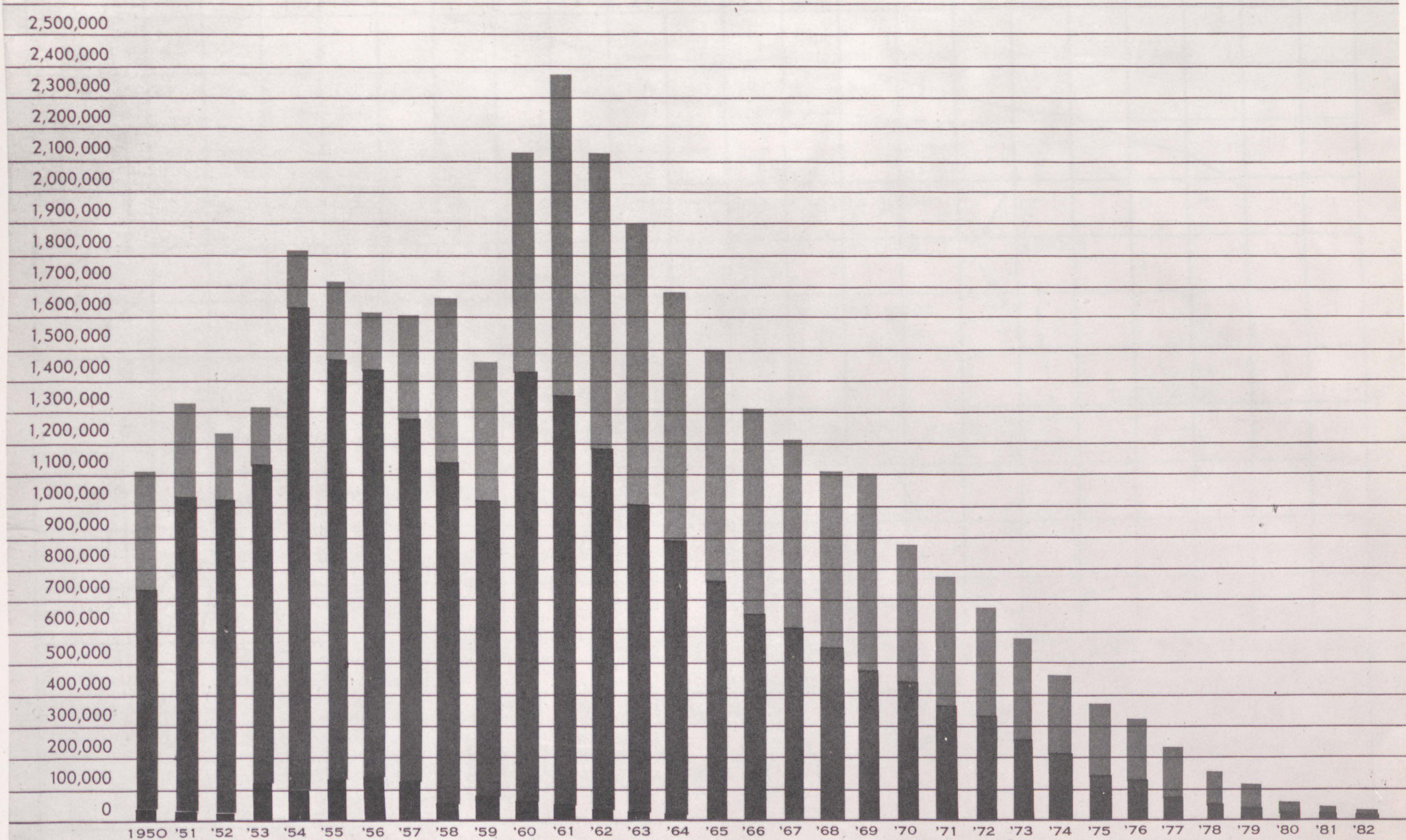
NOVEMBER 1, 1960

SCHEDULE OF OUTSTANDING DEBT

(SHOWN AS OF JAN. 1 OF EACH YEAR)

DOLLARS

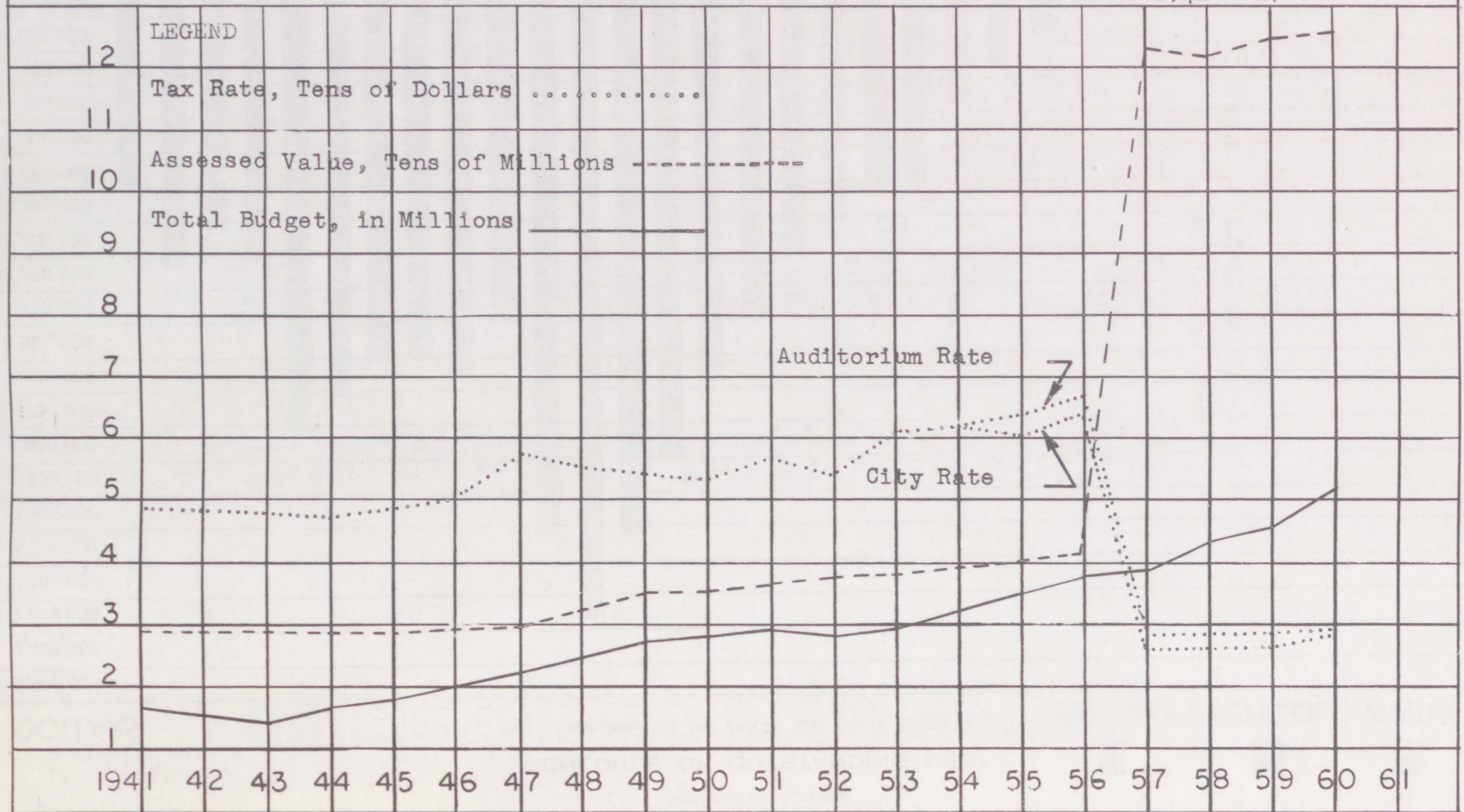
GENERAL SCHOOL WATER



CITY OF BANGOR

1961 MUNICIPAL BUDGET

COMPARATIVE SCHEDULE OF TAX RATES VS. ASSESSED VALUES VS. BUDGET 1941 - 1960



COMBINED FUND BALANCE SHEET

AS AT DECEMBER 31, 1960

RESOURCES	Total	General Fund	Capital Improvement Fund	Trust and Agency Fund	Municipal Debt Fund	Fixed Asset Fund
Cash on Hand and Deposits	\$ 346,331.09	107,952.80	159,955.70	78,422.59		
Postage Meter Fund	500.00	500.00				
Savings Accounts	33,241.93			33,241.93		
Securities	265,798.13			265,798.13		
Custody of Kirstein Fund Trustees	16,870.46			16,870.46		
Hersey Fund Investment in City Hall	100,000.00			100,000.00		
Accounts Receivable	41,304.93	41,304.93				
Town Road Improvement Account	26,876.97	26,876.97				
Due from Bangor Water District	48,000.00				48,000.00	
Taxes Receivable	275,561.92	275,561.92				
Taxes Receivable—Tax Deeds and Liens	31,197.84	31,197.84				
Accounts Receivable—Sewer Deeds	2,998.10	2,998.10				
Office Supplies Inventory	1,005.67	1,005.67				
Public Works Inventory	40,973.72	40,973.72				
Ordinance Revision Account	2,115.68	2,115.68				
City Property Tax Deeds	6,541.73					6,541.73
Fixed Property	16,455,056.00					16,455,056.00
To be Provided in Future Periods	2,343,000.00				2,343,000.00	
TOTAL RESOURCES	\$20,037,374.17	\$530,487.63	\$159,955.70	\$494,333.11	\$2,391,000.00	\$16,461,597.73

LIABILITIES AND RESERVES						
Notes Payable	114,000.00				114,000.00	
Bonds Outstanding	2,277,000.00				2,277,000.00	
Appropriations	153,933.60		153,933.60			
Motor Excise Taxes—Prepaid	17,609.05	17,609.05				
Off Street Parking Fund	13,783.58	13,783.58				
Police and Fire Services	480.43*	480.43*				
School National Defense Act	1,863.11*	1,863.11*				
School Building Construction Fund	44,838.00	44,838.00				
Reserve—Town Road Improvement	26,876.97	26,876.97				
Reserve—Group Insurance	1,065.82	1,065.82				
Reserve—Encumbrances	129,490.09	123,467.99	6,022.10			
Reserve—Uncollected Taxes	18,770.70	18,770.70				
Reserve—Miscellaneous	494,333.11			494,333.11		
Investment in Fixed Assets	16,461,597.73					16,461,597.73
Surplus, Unappropriated	286,419.06	286,419.06				

Statement of Revenue — Estimated and Actual

	Estimated Revenue	Total Revenue
Taxes — Current Year's Levy		
Real Property	2,882,110.00	2,963,523.50
Personal Property	720,000.00	727,329.80
Polls	17,000.00	20,742.00
Total Taxes — Current Year's Levy	3,619,110.00	3,711,595.30
Taxes — Prior Year's and Other Local		
Taxes—Prior Year's Levies	99,000.00	183,717.58
Tax Deeds and Sale of Property	19,300.00	28,759.02
Other Local Taxes and Penalties	267,500.00	291,818.74
Total Taxes—Prior Years and Other Local	385,800.00	504,295.34
Licenses and Permits		
For Street Use	62,000.00	62,181.19
Street Privileges and Permits	760.00	760.00
Business Licenses	1,400.00	1,160.00
Police and Protective	3,125.00	3,135.00
Amusements	420.00	529.00
Professional and Occupational	500.00	709.00
Non-Business Licenses and Permits	4,300.00	4,641.63
Total Licenses and Permits	72,505.00	73,115.82
Fines, Forfeits and Penalties		
Fines and Court Fees	27,000.00	32,337.52
Total Fines, Forfeits and Penalties	27,000.00	32,337.52
Use of Money and Property		
Miscellaneous Rent and Concessions	14,975.00	16,434.50
Municipal Auditorium	44,112.00	49,724.81
Total Use of Money and Property	59,087.00	66,159.31
From Other Agencies		
State Shared Taxes	33,500.00	33,460.39
State Grants in Aid	267,716.00	259,868.58
Federal Grants in Aid	247,300.00	200,477.04
Payments in Lieu of Taxes	1,774.00	1,773.60
Total From Other Agencies	550,290.00	495,579.61
Charges for Current Services		
General Government	11,970.00	12,216.07
Safety	5,468.00	4,006.78
Highway	3,500.00	604.00
Sanitation	37,100.00	30,085.00
Health	1,900.00	2,935.35
Hospital	135,030.00	129,535.36
Schools	40,000.00	37,714.91
Cemeteries	7,400.00	7,818.93
Dow Field Playground	900.00	937.85
Public Buildings	24,450.00	24,692.96
Total Charges for Current Services	267,718.00	250,547.21
Transfers from Other Funds		
Garland Street Field Fund		1,301.28
Public Works Equipment Reserve	49,550.00	52,197.36
Off Street Parking Fund	20,000.00	20,000.00
Suplus	20,000.00	20,000.00
Total Transfers from Other Funds	89,550.00	93,498.64
Reimbursements		
General Government	9,050.00	10,002.73
Welfare	20,000.00	15,340.79
Electrical and Public Works	9,000.00	4,351.64
Total Reimbursements	38,050.00	29,695.16
GRAND TOTAL — REVENUE	\$5,109,110.00	\$5,256,823.91

Appropriations, Expenditures, and Unexpended Balances

For the Year Ended December 31, 1960

Operating Expenditures

Department or Appropriation Title	Appropriation	Other Credits	Total Available	Total Disbursements & Encumbrances
Legislative	6,190.00	100.00	6,290.00	5,741.03
Executive	22,488.00	410.39	22,898.39	21,911.45
City Clerk	23,260.00		23,260.00	21,626.67
Finance	51,983.00	400.00	52,383.00	34,712.84
Registration of Voters	9,956.00		9,956.00	10,198.43
Assessment	29,091.00		29,091.00	29,186.40
Treasury	24,058.00		24,058.00	21,573.43
Purchasing	9,777.00		9,777.00	9,454.35
Planning	25,481.00		25,481.00	22,248.62
Legal	11,029.00		11,029.00	10,613.33
Engineering	39,281.00		39,281.00	36,262.54
Personnel	5,642.00		5,642.00	5,660.08
Civil Service Commission	400.00		400.00	177.54
Industrial Development	13,609.00		13,609.00	12,476.45
Police	299,269.00	2,372.52	301,641.52	301,993.09
Fire	442,795.00		442,795.00	426,276.13
Electrical	72,478.00		72,478.00	82,937.72
Sealer of Weights and Measures	500.00		500.00	217.06
Inspection	23,632.00		23,632.00	22,295.51
Civil Defense	1,060.00		1,060.00	647.38
Hospital and Home	138,330.00		138,330.00	135,159.44
Health	54,796.00		54,796.00	52,937.75
Welfare	106,600.00		106,600.00	98,172.04
Recreation	57,220.00		57,220.00	55,904.25
Public Buildings	33,892.00		33,892.00	29,785.31
Municipal Auditorium	68,896.00		68,896.00	57,463.68
Public Works	553,103.00		553,103.00	524,529.69
Harbors and Wharves	3,500.00		3,500.00	189.41
Pensions and Group Insurance	116,000.00		116,000.00	132,771.64
Contingent	100.00		100.00	
Debt Service	112,000.00		112,000.00	111,568.26
Taxes Paid to County	88,275.00		88,275.00	88,275.00
Education	2,050,000.00	16,876.23	2,066,876.23	2,066,778.02
Public Library	63,426.00		63,426.00	63,426.00
Total—Operating Budget	4,558,117.00	20,159.14	4,578,276.14	4,493,170.54

Capital Expenditures

Executive	500.00		500.00	490.06
City Clerk	3,900.00		3,900.00	3,900.00
Finance	400.00		400.00	388.43
Registration of Voters	330.00		330.00	269.33
Assessment	285.00		285.00	273.65
Treasury	1,390.00		1,390.00	1,319.68
Purchasing	110.00		110.00	109.20
Planning	165.00		165.00	90.18
Engineering	3,310.00		3,310.00	3,305.20
Industrial Development	50.00	500.00	550.00	546.31
Police	12,318.00		12,318.00	11,511.82
Fire	28,275.00		28,275.00	25,389.30
Electrical	41,811.00	26,862.22	68,673.22	56,894.14
Sealer of Weights and Measures				338.18
Inspection	175.00		175.00	125.33
Civil Defense	5,000.00		5,000.00	4,999.00
Hospital and Home	6,625.00		6,625.00	6,613.62
Health	200.00		200.00	180.52
Recreation	3,320.00	1,400.00	4,720.00	4,353.85
Public Buildings	1,150.00		1,150.00	1,150.00
Municipal Auditorium	13,411.00	1,000.00	14,411.00	10,411.88
Public Works	227,020.00	49,999.74	277,019.74	255,419.36
TOTAL CAPITAL BUDGET	\$ 349,745.00	79,761.96	429,506.96	388,079.04
TOTAL OPERATING BUDGET	\$4,558,117.00	20,159.14	4,578,276.14	4,493,170.54
TOTAL APPROPRIATION ACCOUNTS	\$4,907,862.00	99,921.10	5,007,783.10	4,881,249.58
RESERVE	110,000.00		110,000.00	110,000.00
OVERLAY	17,366.00	18,983.90	36,349.90	36,349.90
RECREATION DISTRICT TAX	73,882.00		73,882.00	73,882.00
TOTAL BUDGET REQUIREMENTS	\$5,109,110.00	118,905.00	5,228,015.00	5,101,481.48

Appropriations, Expenditures, and Unexpended Balances

For the Year Ended December 31, 1960

Capital Improvement Expenditures	Appropriation	Other Credits	Total Available	Total Disbursements & Encumbrances
Residential Sidewalks	20,000.00		20,000.00	19,507.20
Abbott Square Parking Lot		25,676.25	25,676.25	25,659.70
Pickering Square Parking Lot	20,000.00	28,797.32	48,797.32	48,797.32
Morse's Bridge	100,000.00		100,000.00	67,500.00
Industrial Park Sewer Completion	50,000.00	14,852.77	64,852.77	32,486.47
Industrial Park Sewer Extension	120,000.00	3,168.70	123,168.70	123,168.70
Fourteenth Street School	90,000.00	207,329.17	297,329.17	244,170.62
Sprinkler Installation	3,140.00	28,062.78	31,202.78	31,202.78
High School Construction	55,000.00		55,000.00	54,584.05
Davis Trunk Sewer	35,000.00		35,000.00	
Kenduskeag Stream Project		8,000.00	8,000.00	8,016.55
TOTAL	\$ 493,140.00	315,886.99	809,026.99	655,093.39

Bangor's Boards and Commissions

BANGOR PUBLIC LIBRARY BOARD

The Trustees of the Hersey Fund and
Charles F. Bragg, II
F. Drummond Freese
George F. Peabody
Erwin S. Anderson

SUPERINTENDING SCHOOL COMMITTEE

Milford Cohen
Charles F. Bragg, II
Richard Gaillard, M. D.
Grace A. Overlock
James F. White

CITY PLANNING BOARD

Danforth E. West
G. Clifton Eames
Edwin P. Webster
James E. Halkett
J. Arthur Stone

BOARD OF APPEALS—ZONING ORDINANCE

Nicholas P. Brontas
James A. Mooney
Lewis A. Larsen
Associate Member, Thomas W. Calderwood

TRUSTEES OF SOPHIA KIRSTEIN STUDENT LOAN FUND

Cornelius J. Russell, Jr.
Abraham M. Rudman
Robert N. Haskell
Arthur Smith
Superintendent of Schools, ex-officio

HOUSING APPEALS BOARD

Ballard F. Keith, Chairman
Mrs. Nina S. Loder
David Buchanan
Walter F. Ulmer, Associate Member

TRUSTEES OF WATER DISTRICT

John J. Dunn
John J. Flaherty, Jr.
Charles C. Morris
Donald J. Eames
John W. Ballou
George Hawkes, Jr.
Sidney Epstein

CIVIL SERVICE COMMISSION

Edward L. Curran, M. D.
Gerald Rudman
John R. Carney

RECREATION ADVISORY COMMITTEE

James F. O'Connor
Betty Berger
Helen Libby
Mary McEvoy
Charles Roberts
Edward H. Keith

PUBLIC HEALTH AND HOSPITAL ADVISORY COMMITTEE

Paul Knowles
Roland MacLeod
James A. Elliott, D. V. M.
John E. Whitworth, M. D.
George W. Wood III, M. D.
James A. Hughes
Richard C. Wadsworth, M. D.

TRUSTEES OF THE HERSEY FUND

William P. Newman
Dr. Martyn Vickers
Donald S. Higgins
Boutelle Savage
Treasurer of the City of Bangor, ex-officio

URBAN RENEWAL AUTHORITY

Robert N. Haskell
John E. Coney
Mabel Wadsworth
Max Kominsky
Joseph R. Coupal, Jr.

DENTAL HEALTH ADVISORY COMMITTEE

Anita Bartlett
Carolyn Lombardi
Howard L. Kominsky, D. M. D.
William F. Mouradian, D. M. D.
Samuel H. Calderwood
Samuel J. Rosen, D. M. D.
Mildred W. Brewster



*Chief John J. Nelligan
Died June 27, 1960, after serving the
Bangor Fire Department for 33 years.*

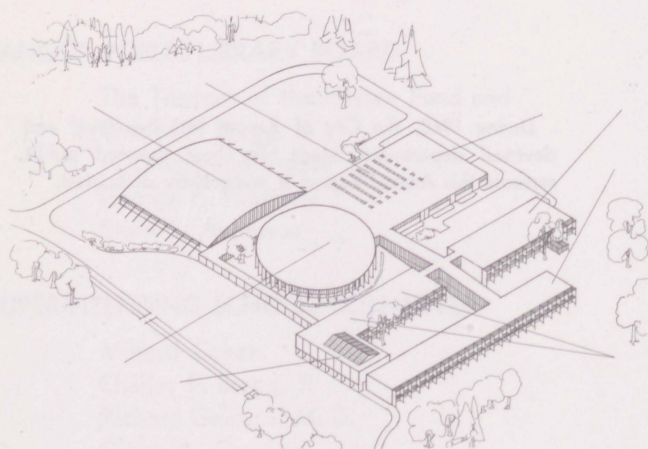
During 1960, the City of Bangor lost two loyal and devoted department heads. To these devoted public servants this Annual Report is respectfully dedicated.



*City Electrician Leon J. Cole
Died December 13, 1960 after serving
in the Bangor Electric Department for
32 years.*

Signs of Progress for Next Year

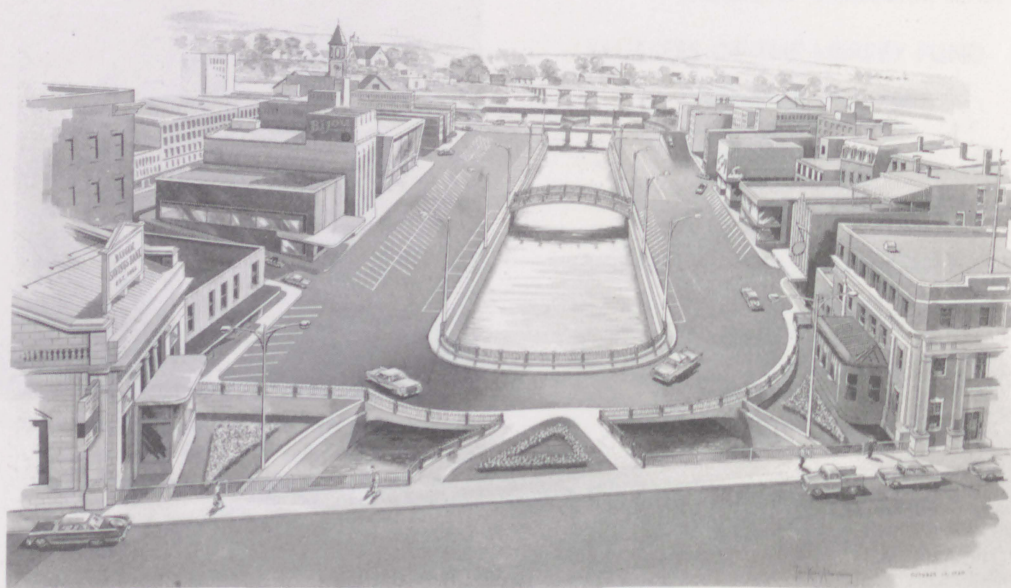
WATCH THESE MAJOR MUNICIPAL PROJECTS
DEVELOP IN 1961



High School



Stillwater Park Urban Renewal Area



Kenduskeag Stream Parking Project

The City of Bangor at Your Service

Emergency Calls

Fire 2-8211

Police 7382

Ambulance 2-8211

Service	Department	Phone
Administration (General)	City Manager	9436
Assessments	Assessors	2-3013
Auditorium	Auditorium Supervisor	2-9000
Bass Park	Auditorium Supervisor	2-9000
Bills and Accounts	City Auditor	4584
Birth Certificates	City Clerk	4583
Building Permits	Building Inspector	6809
Burial Records	City Clerk	4583
Cemeteries	Cemetery Superintendent	6424
City Hall Rental	City Treasurer	2-0546
City Property, Sale of	City Manager	9436
Civil Defense	City Manager	9437
Death Certificates	City Clerk	4583
Dental Hygienist	Health	2-4897
Elections	City Clerk	4583
Electric	Electric Department	2-0177
Electrical Permits	Building Inspection	6809
Engineering	Engineering Department	2-4351
Garbage Collection	Public Works	6424
Health	Health Department	2-4897
Hospital and Home	Hospital and Home	4442
Industrial Development	Industrial Development	2-9057
Legal	City Solicitor	2-3132
Legislative	City Council	9436
Library	Public Library	5000
Licenses (General)	City Clerk	4583
Lights, Street	Electric Department	2-0177
Maps	Engineering Department	2-4351
Milk Inspection	Health	2-4897
Municipal Pensions	City Auditor	4584
Municipal Finances	City Auditor	4584
Notary Public	City Clerk	4583
Ordinance, City	City Clerk	4583
Parks, Maintenance	Public Works	6424
Personnel	Personnel	9436
Petitions	City Clerk	4583
Planning	Planning Department	2-4078
Playgrounds	Recreation	2-8548
Plumbing Permits	Building Inspection	6809
Public Health Nurse	Health	2-4897
Purchasing	Purchasing Department	7173
Recordings	City Clerk	4583
Recreation	Recreation	2-8548
Restaurant Inspection	Health	2-4897
Retirement	City Auditor	4584
Rubbish Collection	Public Works	6424
Schools	Superintendent	7379
Sewers	Public Works	6424
Streets, Maintenance	Public Works	6424
Street Numbers	Engineering Department	2-4351
Tax Collections	Tax Collector	2-0546
Trees	Public Works	6424
Veterinary	Health	2-4897
Voting, Registration	Registration of Voters	5043
Water	Water District	4516
Weights and Measures	Sealer	7114
Welfare	Welfare Department	4579
Zoning Laws	Building Inspection	6809

BULK RATE
U. S. POSTAGE
PAID
BANGOR, MAINE
PERMIT No. 630