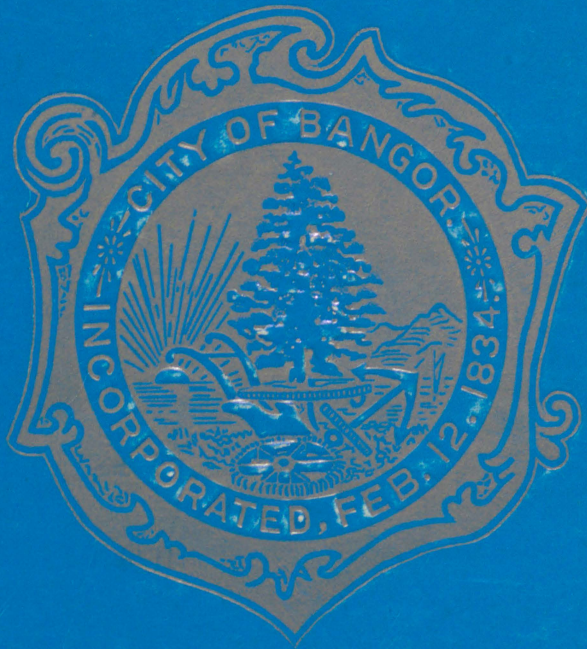




BANGOR, MAINE
1961

1961 ANNUAL REPORT

COUNCIL AND MANAGER REPORTS

DEPARTMENTAL REPORTS

FINANCIAL REPORTS

This Is Your City

Points of Progress in 1961



Bangor Shopping Center Opened



Fourteenth Street Sewer Rebuilt

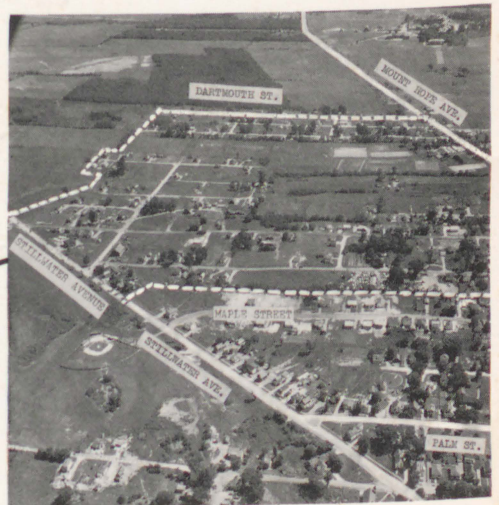


Morse's Bridge Opened to Traffic





Interstate Highway Open to Orono



Stillwater Park Urban Renewal Project Approved



Kenduskeag Stream Project Begins

This Is Your City

Points of Progress in 1961



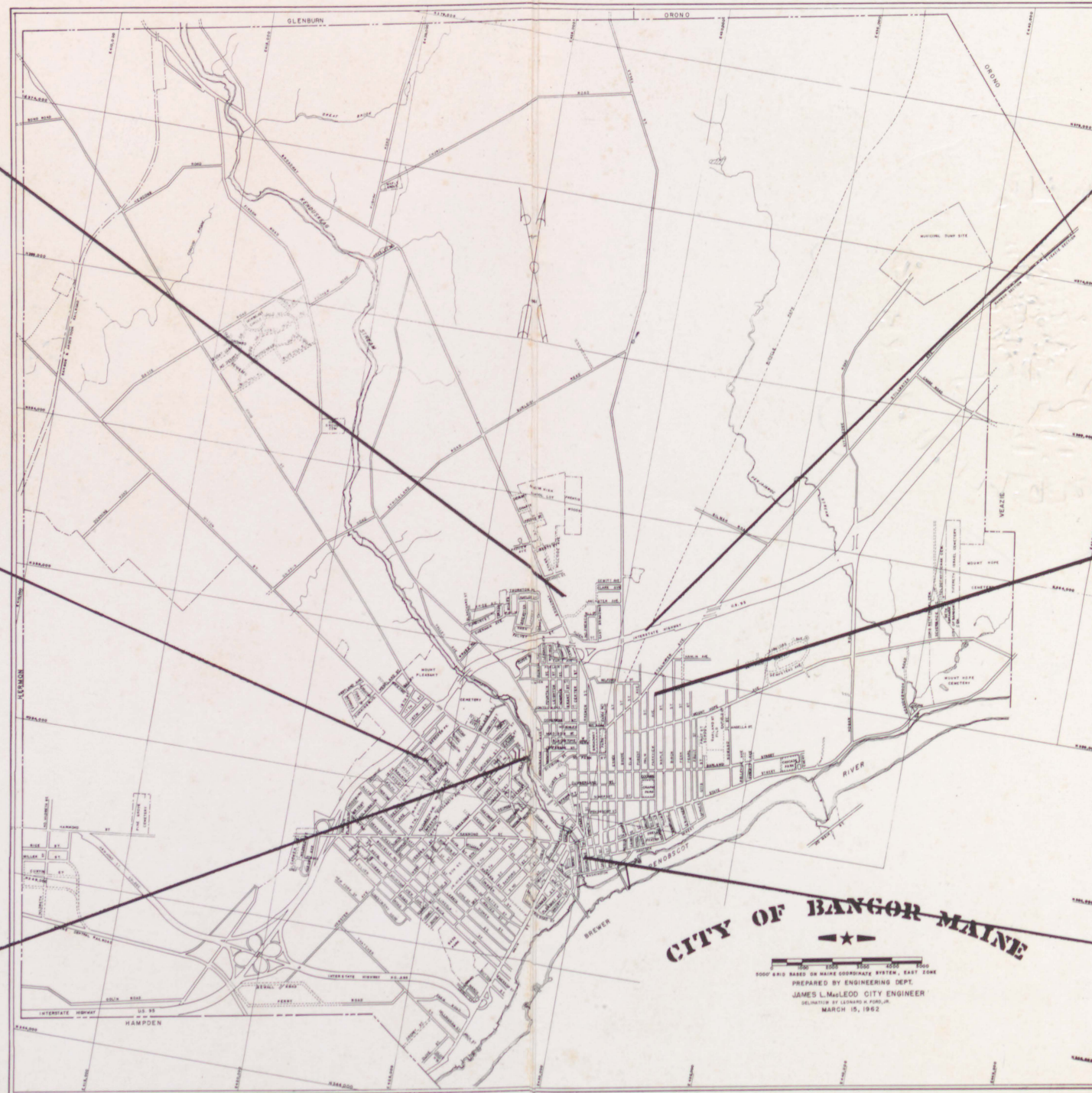
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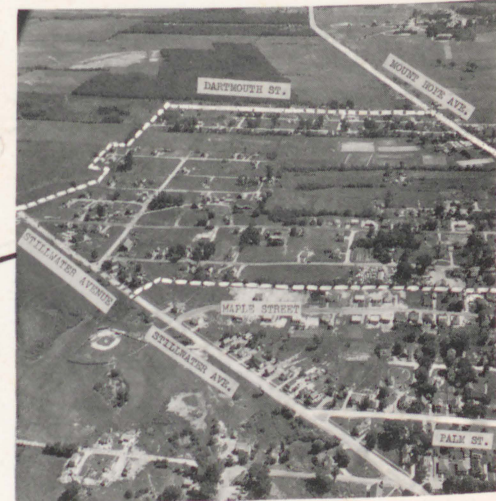
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CONTENTS

COUNCIL AND MANAGER REPORTS

Your City Council Reports	3
Your City Manager Reports	4

DEPARTMENTAL REPORTS

City Clerk	8
Finance Department	8
Assessing Department	9
Board of Registration	10
Legal Department	10
Purchasing Department	11
Treasury — Collection Department	12
Personnel Department	13
Industrial Development	14
Planning Department	16
Engineering Department	17
Building Inspection Department	20
Police Department	21
Fire Department	23
Electrical Department	24
Civil Defense	25
Auditorium Department	25
Bangor Public Library	27
Public Buildings	28
Bangor School Department	28
Recreation Department	29
Department of Public Health	32
Bangor City Hospital	35
Department of Public Welfare	36
Department of Harbors and Wharves	37
Public Works Department	38

CHARTS AND GRAPHS

Schedule of Outstanding Municipal Dept	42
Chart of Outstanding Debt	43
Comp. Schedule of Tax Rate, Assessed Values and Budget	44

FINANCIAL STATEMENTS

Combined Fund Balance Sheet	45
Statement of Revenue	46
Appropriations, Expenditures and Unexpended Balances	47

BOARDS AND COMMISSIONS	48
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*Composite view of Bangor, Maine — Casein by Harriet F. Hill —
1961—Bucksport, Maine*

YOUR CITY COUNCIL REPORTS

1961 Expenditures

Operating

\$6,314.60

Outlay

591.14



1961 BANGOR CITY COUNCIL

Seated, left to right: Charles Higgins, Edward Keith, John Barry, Carl Blaisdell, Carl Delano, Chairman, Edward Gross, Clifford Bailey, E. Earle Brown, Jr., and Frederick W. Whittaker

Your Council Chairman Reports:

A Council Chairman is the leader selected by the City Council membership at the beginning of the Council year. He directs its regular and special meetings, officiates at formal occasions and represents the city in other ways as its mayor. It is an honor and one to which any Bangor citizen can aspire. As a Bangor native, it is with pride that I represented your City in 1961.

As one becomes better acquainted with the Queen City and its workings, he gains more pride in it. Most of its 32.9 square miles have seen changes in the year and many more are now in the building stages. As elected officials, your councillors are charged with the responsibility of seeing that these changes are always toward the objective of a better Bangor. Most changes, however, are disruptive in one way or another. But, just as grandfather hates to have the location of his favorite chair moved, so we know that a "status quo" would be much preferred by some. Yet when the changes have been made and the strangeness wears off, it quickly becomes evident that there was a need for the change and it does look better and is an improvement. So it is with Bangor. The times are taking us forward whether all of us relish it or not.

Bangor has gone ahead. The wise-one quickly chimes in: "Yes, and even its tax rate has gone ahead — far ahead!" It is true that one doesn't change his house from bare, softwood floors to a new linoleum covering without some expense. Yet it is brighter, easier to keep clean, and he takes more pride in it. Bangor has had an increase in expenses just the same as the home owner. Just as it costs more to buy a pint of oysters, 50 gallons of oil, or to employ a baby sitter, it costs your city government more when it pays its school teachers, its police officers, and buys snow plows and fire engines. And so this has brought about a considerable increase in city expenditures in the past twenty years. It is a fact, however, that the percentage of our tax total income has decreased in most instances.

Keeping our city up to date, clean and healthy is a wise thing to do, of course. Only to this kind of city will new business and industry come, and will new residences be built. Just as we maintain our homes with pride, so we strive to keep our city one to which we look with satisfaction and enjoy showing to our friends.

Some expenses when increased also resulted in indirect returns to each of us and we must not lose sight of them. An efficient health department means a lower cost in epidemic risks. Proper attention to the needs of recreation aid in preventing higher delinquency costs. A good fire department means that our fire insurance premium is reduced. An efficient rubbish and garbage disposal program means that we have less hazard involving fire and vermin. The improved parking and traffic situation brings more visitors to our city, bringing business that encourages more establishments who will share the tax load.

These and others are the reasons behind the many decisions of your City Council.

Recognizing that Council directions are best carried out by an efficient administration, it looks to its good leaders for faithful, wise performance. The reports which are before you in this booklet summarize the aims and accomplishments of the officers and department managers and you will read them, I am sure, with interest and profit.

This elected officer repeats what he has said before service groups in this city: When you say "You can't beat City Hall", say it with the meaning that people in our City Government, elected and appointed, can't be equalled in their dedication towards the building of a Bangor that is better in all respects.

Bangor's next five years will be an interesting period. A period that will call for challenging action and courageous decisions. You who read this are urged to recognize this fact and seek good representation in Bangor's city government. Take an interest in those who make your city's laws and who administer them. Sponsor good candidates for office — or be one yourself.

Carl E. Delano, Council Chairman

YOUR CITY MANAGER REPORTS

No. of Employees: 2
1961 Expenditures: \$22,561.59

To the Honorable City Council and Citizens of Bangor

It is with sincere pleasure that I present the 1961 Annual Report of the City of Bangor covering the 127th year of city government and the 29th year of operation under the Council-Manager plan.

Financial Condition

Again in 1961, it is gratifying to be able to report to you that Bangor had a year of sound financial progress. As of December 31st, there was an unappropriated surplus of \$406,204 and the city had general fund reserves established of \$237,591. Total outstanding debt at year's end amounted to \$2,581,000, of which \$1,387,605 was general debt, \$1,162,395 school debt, and \$31,000 water district debt. This is, of course, exclusive of the \$1,022,000 still outstanding for recreation district debt on the new auditorium.

During 1961, \$245,000 in long-term debt was amortized and \$435,000 in new long-term indebtedness was obligated. The assessed valuation of the City of Bangor for 1961 based on approximately 75% of current replacement value was \$127,261,300. The tax rate for 1961 was \$31.20 per \$1,000 of which \$30.63 was for municipal operations and 57c for the recreational district.

1961 Progress

The year 1961 saw substantial progress in many areas of municipal activity.

1. **Schools.** Development of final plans for the new high school occupied much of the time of the administration, school building committee and the council during 1961. In March, the city passed a referendum authorizing a bond issue of \$3,200,000 for the construction of a new high school in the Broadway area and by December plans for the new facility were reaching final stages of completion.

Plans for an addition to the first Capehart School were completed during 1961 and preliminary plans were started for new elementary and junior high school facilities in the second Capehart area.



City Manager,, Joseph R. Coupal, Jr.

2. **Parking.** The Kenduskeag Stream project progressed smoothly and rapidly during 1961. In March, the firm of Metcalf & Eddy reported that the plan was feasible and should be completed within the budgetary allocation of \$1,650,000. Bids were received on the project in October and the low bid for the prime contract was \$1,257,940, which is estimated will leave ample excess for engineering costs, lighting and other parts of the project not included.

In the Police Department, parking reached proportions that required the establishment of a new division separate from the Traffic Division and this reorganization was accomplished early in 1961. Total parking meter revenues are now exceeding \$100,000 per year.

The Public Works Department rough-graded the small area at the top of High Street for a temporary off-street parking lot for all day parking.

3. **Urban Renewal.** Major progress was made in Urban Renewal during 1961. Plans were completed early in the year by the Urban Renewal Authority for the redevelopment of Stillwater Park and these plans received Federal approval in late summer. A public hearing was held on the project in December and a referendum was established by the City

Council on the approval of the plan and authorization of a bond issue of \$340,000 to be held in January, 1962.

The Federal government approved an advance planning grant of \$101,000 for Downtown Urban Renewal project around the new Kenduskeag Stream parking lot.

4. Economic Development. The city witnessed one of the strongest Economic Development Periods in its history during 1961. About \$6,000,000 of new Taxable Valuation was constructed, about \$4,000,000 of which was Commercial. The major new development, of course, was the Bangor Shopping Center on outer Broadway, near the Interstate System.

5. Streets and Traffic. The new Morse's Bridge was completed in the summer of 1961 and the old Morse's Bridge, which had been slated for demolition, is being taken apart and stored until a final location can be determined for its reconstruction.

The State Aid project, reconstructing Washington Street and Hancock Street to provide for a one-way traffic pattern, was nearly completed by the end of 1961.

School Street, Thatcher Street, Odlin Road and Sanford Street were either constructed or reconstructed and improvement projects were undertaken at the east end of Perry Road and the east end of Farm Road.

The Interstate Highway from Hogan Road to Orono was completed and opened to traffic in the fall.

A substantial paving program was carried out including Garland Street, Center Street, Washington Street Bridge and other smaller projects.

In December, the Police and Electrical Departments cooperated in the change-over of traffic light sequences in the city to conform to national traffic light standards.

6. Sewer Construction. The Fourteenth Street sewer was eighty-five percent complete at the end of 1961. Davis Brook trunk sewer construction was fifty percent complete and the extension of Lancaster Avenue sewer and Essex Street were completed.

7. Electrical Construction. The Electric Department installed new street lighting in Kenduskeag Garden Homes and on Valley Avenue and installed nine new automatic line transformers on street light circuits. A \$10,000 repair project was carried out on the dam.

8. Harbors & Wharves. The Harbor Master designed and installed a new dock at the city's docking facilities in the spring of 1961 utilizing styro-foam floats to support the new plank decking.

9. Parks and Forestry. Grotto Cascade Park was completely overhauled, a new wading pool was installed in Coe Park and many new flower beds were installed in various park areas in the city.

10. Bass Park. Improvements valued at approximately \$30,000 were made at the fair grounds by Mr. Mollison the operator of Bangor Fair, which will be financed out of future State Stipend payments. The city and the fair operator cooperated in tarring the parking lot and the city demolished the old exhibition building and residence building in the fair grounds. The new auditorium was used as an exhibition building for the first time during the fair and this procedure was very satisfactory.

11. Personnel Administration. For the second successive year, 30 supervisory employees were given a three-month course under the supervision of Professor Eugene Mawhinney of the Department of Government at the University of Maine.

The first Annual Employees Recognition Banquet was held in January with over 200 employees and guests representing all departments present. Service awards were presented to 36 employees with over 25 years of service, three of whom had 40 years or more of service. Among the 36 employees recognized, was a total of 1,040 years of service to the City of Bangor. At the same event, the first award for the Most Valuable Municipal Employee, who was selected by three service clubs in the city, was presented to Mr. Roland French, a foreman in the Public Works Department.

12. Central Sign Painting Shop. Substantial economies were realized during the year with establishment of the Central Sign Painting Shop in the basement of the fire station. Firemen under the supervision of Lt. Estey are now making all city signs including the reflectorized signs at a substantial reduction in cost to the city.

13. Public Relations. The administration continued its practice of producing a television series called "This is Your City" during January, February and March. For the seventh year, thirteen television programs were produced for one-half hour each Sunday afternoon.

Staff members took every opportunity to address church and civic groups on municipal operations and complete news coverage was given by the daily paper through its city hall reporter and on radio and television.

Looking Ahead to 1962

In 1962, the city faces several major problems which should receive immediate attention from the citizens, city council and the administration. These in general in the order of priority established by the administration are as follows:

1. Urban Renewal. The Stillwater Park project will go into its execution stage during the coming year and planning must be completed on the downtown urban renewal project. This latter project offers an unusual opportunity for the complete redevelopment of the downtown commercial area and every effort must be made to enlist the support of all merchants and businessmen in the area to assist in planning this redevelopment project.

2. School Building. Of primary importance, of course, is the construction of the new high school. It appears likely that bids will be received on this building sometime in the spring and it is of utmost importance that the construction of this facility be expedited.

Considerable attention must be given to additional space in the Capehart areas and planning must be continued on the second Capehart school.

3. Parking. Major activity under this heading will, of course, be the completion of the west-side of the Kenduskeag Stream parking lot and the commencement of work on the east side of the lot. This project is already underway and on schedule.

4. Sewers. Primary emphasis on sewer construction in 1962 should be the Kenduskeag Stream Interceptor. It is anticipated that complete plans and specifications will be ready by early fall and that this project should be under construction before the end of the year.

5. Streets and Traffic. The Hancock-Washington Street one-way traffic pattern should be completed and in operation before the end of 1962.

The traffic generated from the new shopping center on Broadway and anticipated to be generated by the new high school requires immediate action on that section of Broadway between the Interstate overpass and School Street. This construction includes widening Broadway to be a four-lane divided highway from the Interstate to School Street.

Minor improvements should be made to ease the traffic flow at the intersections of Broadway and Center Street, Broadway and Somerset Street and Railroad and Main Streets.

Reconstruction is planned for Harlow Street from Kenduskeag Avenue to Morse's Bridge and on the Hogan Road from the Interstate System to Stillwater Avenue.

The second year of the improvement project on Perry Road is also programmed for 1962.

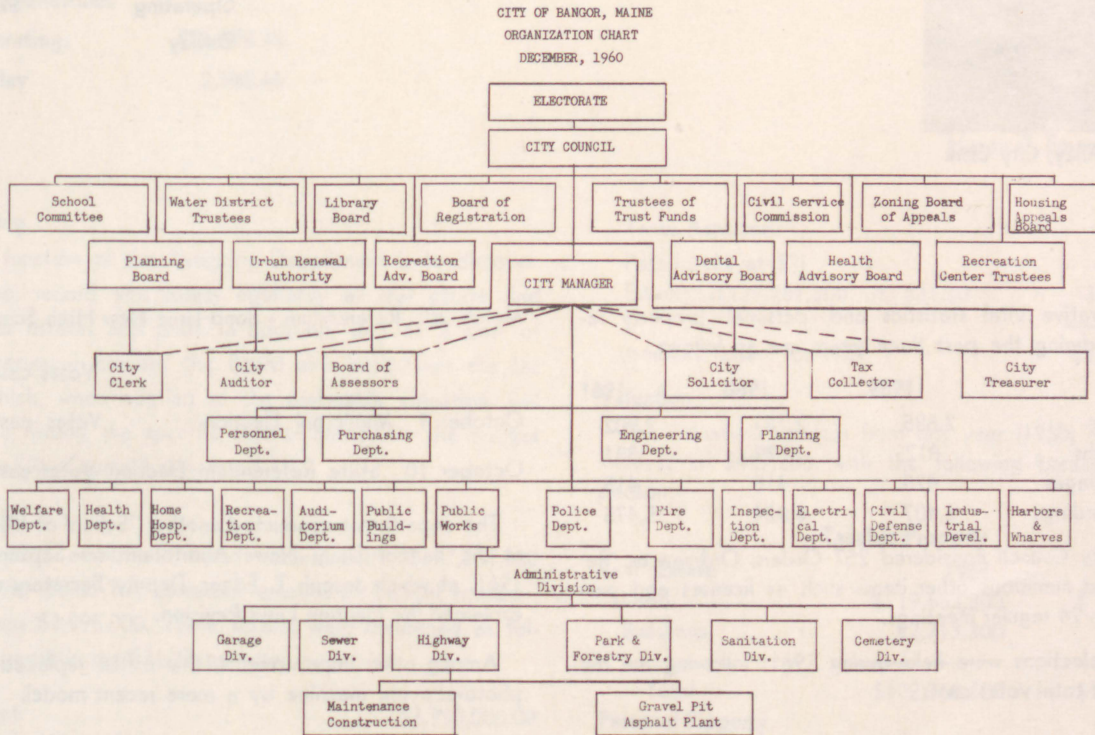
6. Electrical Department. The major project in the electrical department in 1962 should be the installation of automatic generating equipment at the generating plant, and the improvement of street lighting on Central Street and in several residential areas.

7. Parks. Major addition to the parks system will take place in 1962 with the purchase by the city of the commercial property at the corner of Dutton and Main Streets. The Paul Bunyan statue at this location should be repainted and the auditorium parking lot resurfaced.

The Recreation Department will construct a ski area at the site of the old Essex Street dump and will acquire the necessary land for a west side swimming pool. A survey should also be carried out to determine the feasibility and costs of the development of a municipal golf course on the old city farm property. The pari-mutuel building which was burned late last fall at Bass Park will also have to be replaced before the 1962 fair.

8. Incineration. The continued operation of the open face dump at the end of Kittredge Road is an expensive nuisance. It is recommended that serious investigation be made of the possibility of the construction of an incinerator at a centrally located point in the city to be used not only by the municipality but also by Dow Air Base and surrounding communities on a contractual basis.

CITY OF BANGOR ORGANIZATION CHART



9. Airlines Terminal. It is recommended that a thorough study be made by the City Council of the possibility of the construction of a new airlines terminal in the City of Bangor at a location satisfactory to both the Northeast Airlines and Dow Air Force Base Officials. This facility could be constructed by the city on a self-amortizing basis to be paid for by the rental paid by using agencies.

10. Tax Base Adjustments. The Assessing Department has indicated that it is necessary to bring 1962 real estate values back to current levels in order to make them equal with the assessed valuation of other classes of property. This will be one of the major operating programs of the city during the year and while it will have little effect on the final tax bills, it will result in substantially increased valuation and commensurate decreased tax rate in 1962.

11. Personnel Administration. It is again strongly recommended that a personnel director be employed to direct the overall comprehensive personnel program of the city including pre-induction testing, in-service training, employee safety and employee recognition programs.

Detailed reports for each department and financial statements are to be found on the following pages.

I should like to take this opportunity to express my sincere thanks to the City Council for the fine cooperation and assistance they have given the administration during 1961 and to the department heads and employees of the city for the excellent job they have done in performing the mission of this organization.

Respectfully submitted,
JOSEPH R. COUPAL, JR.

CITY CLERK



Jay E. Alley, City Clerk

No. of Employees:	4½
1961 Expenditures:	
Operating	\$21,941.71
Outlay	4,124.76

Comparative vital statistics and personal property recordings during the past three years are as follows:

	1959	1960	1961
Births	2,685	2,787	2,902
Deaths	812	779	831
Marriages	425	415	415
Recordings	6,407	6,024	5,475

The City Council considered 257 Orders, Ordinances, Resolves and numerous other items such as licenses and permits at its 24 regular meetings.

Three elections were held during 1961; following are the dates and total votes cast:

March 20 Referendum - Bond Issue New High School

Votes cast 4,421

October 9 Municipal Election Votes cast 3,013

October 10 State Referendum Election Votes cast 953

The department conducted another "School of Instruction" at the Bangor Daily News Auditorium on September 22, 1961, at which Joseph T. Edgar, Deputy Secretary of State, explained the Election Laws Revision.

Among other improvements, this office replaced a 1932 photo-copying machine by a more recent model.

FINANCE DEPARTMENT

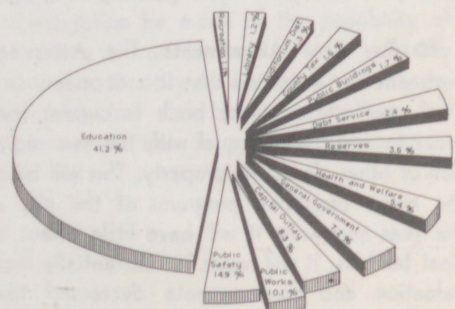
Jay E. Alley, City Auditor

No. of Employees:	5½
1961 Expenditures:	
Operating	\$52,902.58
Outlay	2,664.25

The Auditing Division of this department maintains the central accounting system for the city.

Complete financial statements are furnished to all other departments each month, showing the amount of each appropriation, the outstanding encumbrances, the unencumbered balance and the amount disbursed during the year to date.

A complete financial report for the year 1961 is available at the City Auditor's office, Room 21, City Hall; summaries are included at the end of this report.



How your 1961 Municipal Dollar was spent

ASSESSING DEPARTMENT

Alec M. Wescott, Member
 Jay E. Alley, Member
 Number of Employees 7
 1961 Expenditures
 Operating: \$36,670.38
 Outlay 2,508.66



Hazen C. Emery, Chairman

Assessing

The function of the Assessing Department is to discover, appraise, record and assess equitably all real estate and personal estates and polls. In addition, and as a part of the assessment process, the Board also determines the tax rate which, when applied to the assessable valuation, will result in raising the specific sum of money for the budget that the City Council has ordered.

Tax Rate

The 1961 assessment listed valuation of \$127,261,300 and 6,494 polls. The assessors' amount of budget responsibility was \$3,995,000. These factors were combined as follows to result in the \$31.20 tax rate.

Budget	\$3,990,000.00
Polls (6,494 at \$3)	19,482.00
Amounts to be raised on property*	\$3,970,518.00
Property valuation †	\$127,261,300.00

Tax Rate = Amount to be raised* ÷ Valuation†

Tax Rate = \$3,970,518 ÷ \$127,261,300, or \$31.199 per \$1,000

Tax Rate Applied: \$31.20 per \$1,000 of Valuation

Taxes Assessed:

Polls (6,494 at \$3)	\$19,482.00
Estates (\$127,261,300 at \$31.20)	3,970,552.56

Amount raised for 1961 \$3,990,034.56

Valuation

The valuation changes from last year (1960) reflected an increase of \$487,200, with the following breakdown comparison:

	Taxable Property	
	1961	1960
Real Estate		
Land	\$ 19,653,300	\$ 19,691,200
Buildings	82,713,300	81,917,900
Total	\$102,366,600	\$101,609,100
Personal Property		
Inventories	\$ 17,767,200	\$ 18,091,800
Machinery & Equipment	6,562,300	6,332,900
Livestock	117,700	148,700
Commercial Trailers	447,500	591,600
Total	\$ 24,894,700	\$ 25,165,000
Total Taxable Property	\$127,261,300	\$126,774,100
1961 Increase	\$ 487,200	

Appraisal Activities

New construction requiring substantial appraisal work included the following. Bangor Shopping Center, Wedgewood Arms Motel, Savings and Loan Building, WABI and WLBZ studios, Walsh and Warren office buildings, Bangor Hydro's Broadway sub-station, Quik-Time Drycleaning Mart, Rocket Car Wash, Coffin's Tire Shop and Boulter's Radiator Shop.

The appraisal activity increased from a total in 1960 of 4,371 inspections to 5,676 in 1961, at a ratio of about 2½ preliminary appraisals for every 3 final appraisals.

Assessment Adjustments (Tax) Jan. 1, 1961 to Dec. 31, 1961

Abatements	\$ 16,893.36
Supplemental Assessments	6,444.80

Personnel

The staff was increased during the year by one appraiser and one clerk. Mr. Birmingham, Appraiser, was elected to the office of Vice-President of the Maine Association of Assessing Officers at its annual meeting in November.



Board of Assessors

REGISTRATION OF VOTERS



John R. Crowley, Chairman

No. of Employees:	3
1961 Expenditures:	\$9,707.54

There were three elections held in Bangor during 1961. A new voting list was printed in the spring and one addition printed on October 9th.

Revisions in registration rules were made in accordance with Public Law 360.

153 new voters were registered. The names of 274 voters were removed from the voting lists. There were 16,280 registered voters at the end of the year. 58 voters certificates and 37 true copies of original registrations were issued.

LEGAL DEPARTMENT



Abraham J. Stern, City Solicitor

No. of Employees:	1
1961 Expenditures:	\$5,786.23

During 1961 the City Solicitor drafted and rendered legal opinions upon all ordinances, orders, and resolves requested of him by the various departments of the City for presentation to the City Council for action. The department also drafted numerous contracts, deeds, leases, easements, and other agreements for said departments.

The department recovered many sums of money for and on behalf of the City of Bangor either by suit or compromise, for delinquent taxes, welfare claims, and for damage to City property.

One of the most difficult problems confronting the department during the year was the disputed claim presented by Hughes Bros., Inc. against the City of Bangor in the amount of \$126,486.43 for work on the Industrial Park Sewer. The City Council approved a compromise offer to settle this

claim for the sum of \$65,000, thus disposing finally of the matter without actual litigation.

The City of Bangor received the sum of \$2,031.15 in full settlement of its suit against Allied Chemical Corp., et. als., in which the City of Bangor together with several other Maine communities charged various companies with price-fixing on the sale of road tar to them.

The City Solicitor also reports that another major problem with which his department was concerned during 1961 was the Kenduskeag Stream project which is now well under way toward completion.

The City Solicitor attended hearings on behalf of the City of Bangor before the Industrial Accident Commission, U. S. District Court, Board of Appeals, Planning Board, Urban Renewal Authority, and has rendered whatever legal services were required of him in all matters related thereto.

PURCHASING DEPARTMENT

No. of Employees: 2
1961 Expenditures:
Operating \$10,137.65
Outlay 200.25



V. E. Kane, Purchasing Agent

The Purchasing Department placed a total of 10,784 purchase orders, amounting to over \$2,703,974, during the year. Most of these purchases were made from dealers in the City of Bangor and the State of Maine wherever price and quality were equal. The department shopped for price, quality and service, and compared price information on all items purchased by telephone, by sealed bids and by conversations with sales representatives who make regular visits to this office throughout the year. Efforts are made to provide supply and delivery of requirements on schedule as requested. The office maintained records, open to the public, on all prices quoted, source of supply, description and prices paid for all items purchased for the city's use.

CONTRACTS FOR CONSTRUCTION, and other projects, amounting to over \$1,350,730 were awarded on the following low bids in 1961: Sprinkler system extension in wing of City Hospital to Grinnell Company at \$340. Painting exterior surfaces of Bass Park Grandstand to Kavanaugh's at \$3,440. Painting, carpenter and masonry work at City Hospital to Perry & Morrill for \$4,190. Roof repairs at Electrical Generating Plant to Finn Roofing Co. at \$1,450. Steam boiler installation at Municipal Garage to E. L. Douglass & Sons at \$9,800. Repair work at Bangor Dam to Raymond F. Sargent, Inc. for \$7,418. Davis Brook Trunk Sewer relocation to Samuel Aceto and Company for \$64,432. Kenduskeag Stream Improvements to Cianchette Bros. Inc. at \$1,257,940. Demolition of two frame structures at Hancock Street to Hollis Morse at \$600. Demolition of building at 14 Gridley Street to Allison McCutcheon for \$400.

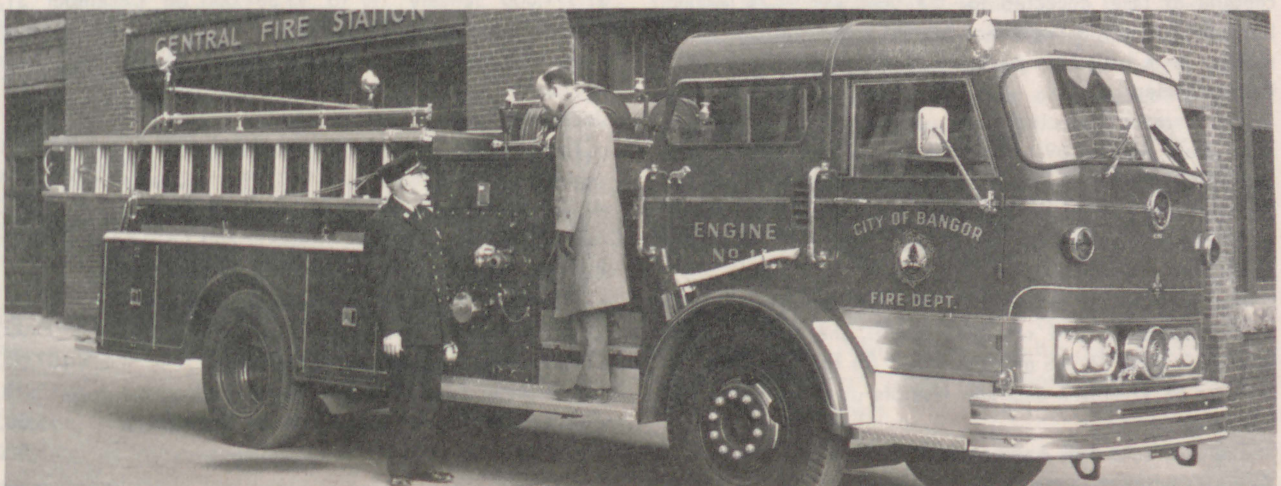
INSURANCE AWARDS, made on low bids included:

Automotive Fleet Insurance for one year to Bracy-Somers, Ins. for \$5,921. Workmen's Compensation Insurance for one year to Blake, Barrows & Brown, Inc. to assume continuation of their present contract with Claim and Engineering Service at \$2,610.07, Reinsurance Contract for Self Insurance at \$1,899.25, maximum liability \$18,992.49, minimum cost to the city, assuming no accidents are reported at \$4,509.32.

Commercial Comprehensive Bond Insurance to Bracy-Somers, Inc. on low bid of \$382.50 per year for a three-year period.

COMMODITY CONTRACTS, low bid awards, for one year for all departments, were: Gasoline from Mobil Oil Company, Motor Oils and Greases from Shell Oil Company, Range Oil, Kerosene, Fuel Oil Number Two from McKinna's, Fuel Oil Number Five from Robinson & Kenney, Fuel Oil Number Six from Bacon & Robinson and Diesel Oil from Webber Oil Company.

AUTOMOTIVE EQUIPMENT purchased in 1961 for the Public Works Department: One Wayne Sidewalk Power Sweeper for \$2,875. One John Deere Crawler Type Tractor with Plow for \$4,200. One Barber-Greene Crawler Mounted Bituminous Finisher for \$16,130. One International $\frac{1}{4}$ ton Pickup Truck at \$1,450 net. One International 4 yard Dump Truck with Gar Wood Body and Frink. Plow at \$6,894 net. One International 5 Yard Dump Truck with Gar Wood Body and Frink Plow at \$9,777 net. One Comet Two Door Compact Station Wagon at \$1,500 net. One Etyre Self-propelled Curb Paver at \$1,255 net. One Dodge Lancer 4-door Sedan at \$1,587 net.



City receives delivery of new Fire Truck

In 1961, the City Assessors were assigned their first automobile, a four-door Ford Falcon Station Wagon at \$2,107; the Health Department received a two-door Comet Compact Sedan at \$1,600 net; the Police Department one ½ ton Pickup Truck (International) for \$1,599 net, one four-door Dodge Lancer compact Sedan at \$1,900 as a new unit in the Detective Division, and three 1962 Ford Galaxie four-door Police Cruisers purchased late in the year for \$5,954 net; the Fire Department received an International Travelall Deluxe Ambulance for \$3,573 net.

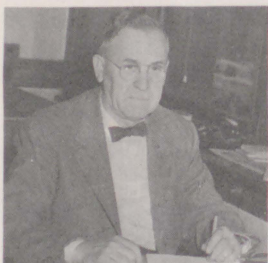
ROAD SALT bids were taken in 1961 and the bids rejected again this year. New bids were then solicited with an alternate clause for bids to be submitted for salt delivered by truck to our Municipal Garage after it was determined that the price per ton for the product delivered to us was less than our cost for the product plus our handling by pickup and delivery from the railroad siding to our garage by the city trucks. Awards were then made for the purchase of approximately 1200 tons at \$13.62 per ton delivered by truck, 1000 tons to one company and 200 tons to another company at identical bids, with a provision in the award that purchase of salt by rail be made from a third bidder, if emergency delivery by rail was required during the winter months. This company submitted a two-cent per ton lower price than the other two companies on the salt delivered to the railroad siding.

ROAD SURFACING TARS AND ASPHALTS for the year were awarded to Koppers Company, Inc. for Road Tars delivered in tank cars, to Barrett Division for Tars delivered our truck, to Shell Oil Company for Cutback Asphalt delivered tank truck, to King's Oil Company for Cutback Asphalt delivered our truck - furnished and applied, and for Asphalt Cements, delivered tank truck, all on low bids.

TIRES, TUBES AND TIRE REPAIR contracts were awarded to Joseph H. Fleming Company on low bid of 5% discount from Net State Price on passenger, truck, tractor and grader tires and tubes. This company offered a repair and service arrangement for day and night road changes and repairs similar to the one previously in operation from their company, and a 40% discount from the industry list on re-capping and vulcanizing tires.

SALES OF CITY PROPERTY, awarded on high bids, were made to a contractor who paid the city for the purchase and removal of two frame structures at Bass Park, to a salvage contractor for the Salvage Operations at Kittredge Road Dump for one year, to a dairy farmer for the Sale of Hay at the City Hospital - cut and removed, and to local scrap dealers for the automotive storage and fire alarm batteries, city hospital laundry equipment, used tires, tubes, street light wire, copper, scrap iron, and miscellaneous used items from all city departments.

TREASURY-COLLECTION DEPARTMENT



Ralph Waymouth, City Treasurer

Cash Balances

The cash balance of the city as of January 1, 1961 was \$345,421.09. Cash collections during the year totaled \$9,543,425.95 and cash disbursements totaled \$9,340,804.32 with a cash balance as of December 31, 1961 of \$548,042.72.

Taxes

On the 1961 tax commitment of \$3,970,553.00, the percentage of taxes collected for the year was 93.2% leaving \$278,354.09 unpaid December 31, 1961. A total of 16,504 receipts were issued for payment of all taxes.

Parking Meters

The amounts collected from parking meters during the year was \$61,760.69 from the on street meters and \$40,693.70 from the off street meters in Abbott Square, Abbott Annex, Atler lot, Columbia Street lot, Union Square and Pickering Square lot.

Excise Tax

Motor excise tax continues to increase each year in both money collected and receipts issued. The city received \$284,067.94 on 16,765 receipts issued for the year 1961, an increase of \$2,419.77 and 280 receipts over the year 1960.

Tax Loan

The City sold Tax Anticipation Notes in the amount of \$1,800,000 dated January 21, 1961, and due on October 6, 1961 at a discount rate of 1.56% plus \$39.00 premium.

No. of Employees: 4½
1961 Expenditures: \$22,885.43

This was 1.13% under the rate of 2.69% which was paid for the 1960 tax loan. The actual net discount in 1961 was \$20,202.00.

U. S. 90 Day Bills Bought

Temporary surplus money from the Tax Loan in the amount of \$1,000,000 was invested in U. S. Treasury 90-day Bills at a discount of \$5,721.11 making the net cost of the tax loan for the year \$14,480.89. This was \$4,205.78 less than the net cost of the 1960 tax loan.

Bonded Debt

The bonded indebtedness of the city was increased from \$2,391,000 January 1st to \$2,581,000 on December 31, 1961. The amount of \$245,000 was paid on bonds and serial notes due, and bonds in the amount of \$435,000 were issued.

Bond Issue Sold

The city sold its Sewer Bond issue dated August 1, 1961 payable 20M August 1, 1962/1982 inclusive and 15M August 1, 1983, at an interest rate of 3⅜% plus a premium of \$482.85 to Kidder, Peabody and Co. and Coffin and Burr Inc. of Boston, Massachusetts, bidding jointly.

Proceeds from the above issue were used as follows:

Constructing Interceptor Sewer Kenduskeag Stream	\$300,000
Constructing Storm Sewer 14th Street	107,000
Install Storm Sewer Lancaster Avenue	8,000
Constructing Trunk Sewer Extension Davis Brook	15,000
Constructing Crestmont Road Drainage	5,000
	\$435,000

PERSONNEL DEPARTMENT

No. of Employees: $\frac{1}{2}$
 1961 Expenditures: \$2,497.52



Blanche Rogers, Personnel Clerk

Personnel records were maintained by this department for an average of 356 permanent and 58 temporary employees during 1961. Below is a tabulation of the personnel actions recorded as compared to 1960:

Personnel Action	1960	1961
Total Authorized Permanent Staff-		
Beginning off Period	381	386
Appointments - Permanent Employees	51	42
Appointments - Temporary Employees	247	279
Resignations - Permanent Employees	28	28
Resignations - Temporary Employees	59	73
Retirements	6	6
Dismissals - Permanent Employees	4	5
Dismissals - Temporary Employees	16	11
Deaths - Permanent Employees	3	4
Lay Offs - Permanent Employees	16	17
Lay Offs - Temporary Employees	156	166
Change Temporary to Permanent	19	20
Change Permanent to Temporary	1	0
Total Authorized Permanent Staff		
End of Period	386	404
Annual Leave Days	3937	4538 $\frac{1}{4}$
Sick Leave Days	2168	2407
Workmen's Compensation Leave Days-		
Permanent Employees	273 $\frac{1}{4}$	238 $\frac{1}{2}$
Workmen's Compensation Leave Days-		
Temporary Employees	12	183
Leaves Without Pay	53	47
Special Leaves	25	22
Suspensions	3	3
Military Leaves	0	7
Transfers	3	2
Promotions	39	23
Demotions	0	0
Pay Changes	433	218
Title Changes	15	6
Name and/or Address Changes	16	21

The first annual employees' recognition banquet was held in January with over two hundred guests and employees representing all departments present. Service awards were presented to thirty-six employees with over twenty-five years of service, three of whom had forty years of service. Also,

the first award for the Most Valuable Municipal Employee selected by three service clubs in the city was presented to Roland E. French, Building Maintenance Foreman in the Public Works Department.



Awards presented at First Annual Banquet

For the second successive year a course in Supervisory Training for department and division heads was conducted by the head of the Department of History and Government at the University of Maine. Twenty-five employees completed this course and were guests at a graduation banquet.

Other training programs during the year included: Training Session on Inspection Codes and Procedures - City Hall; Maine Municipal Training School for Police Officers - City Hall; Training School for Building Custodians - University of Maine; Maine Assessing School - Bowdoin College; F.B.I. School on Police Administration - Boston; F. B. I. Retraining Course - Poland Spring; Traffic Law Enforcement School - Northeastern University, Boston; Advanced Fingerprinting School - Brewer.

The Classification and Compensation Plan of the City of Bangor was amended by increasing the pay range of City Electrician.

Key personnel replacements during the year included Harry E. Percival, Jr., City Electrician, filling the vacancy caused by the death of Leon J. Cole and Maurice Small, Chief of Police, filling the vacancy caused by the retirement of John B. Toole.

Many honors were accorded to members of the administrative staff during the year. The City Manager was elected President of the Maine Municipal Association and served the second year of a two-year term as Vice-President of the International City Managers' Association. He was also appointed to the Committee on Professional Ethics of the International City Managers' Association and to a special advisory committee to work with the National Municipal League in the revision of their Model City Charter.

Francis Birmingham was elected Vice-President of the Maine Assessing Association. Carl McLaughlin was reappointed to the State of Maine Electrical Examining Board.

Walter Snook was appointed Editor of the Planning Page of the Maine Townsman. Peter D'Errico was appointed Secretary of the Industrial Development Council of Maine. Harry Percival, Jr. was appointed to the Maine Section of the American Institute of Electrical Engineers, Albert Noyes was appointed to the Board of New England District of National Recreation Association. James MacLeod was appointed Secretary-Treasurer of the Maine Chapter of American Public Works Association. Guy Lewis was appointed President of the Eastern Section of Professional Engineers. William Carney was appointed Chairman of the Maine Committee on Children and Youth and Chairman of the 27th Annual New England Health Institute at Colby College. John Toole served as 5th Vice-President of the New England Association of Chiefs of Police.

INDUSTRIAL DEVELOPMENT DEPARTMENT



Peter D'Errico, Industrial Development Director

The Commercial construction record of \$5,000,000 set in Bangor during 1961, together with reports of a good year by businessmen in this area all indicate that the city's economic growth and progress is steadily advancing. This progress will undoubtedly continue into 1962 as plans for new construction and expansion are unfolded.

The highlight of the year was the completion of the shopping center on Broadway. This project is still showing its effects on the economic potential of the city by the numbers of inquiries for sites for additional developments in this area. The Interstate Highway through the city was the key factor in the selection of Bangor for this center and will lead many more business developments to this city.

This department during the year received a noticeable increase of inquiries from out-of-state firms who sought information and statistics about the city for their planning and development of new market areas.

During the year, the department continued to concentrate on relocations and expansions within the city. Figures on economic development efforts around the country show that 80% of all economic growth and expansion comes from existing business and industry within one's own area and outside developments represent the other 20%.

No. of Employees:	1½
1961 Expenditures:	
Operating	\$13,064.17
Outlay	495.00

Some of the major pieces of new construction in the city started in 1961 included the Bangor Savings and Loan Association's modern offices on Main Street and the 33-unit Wedgewood Arms Motel also on Main Street. Both of these buildings are paving the way for the revitalization of Main Street, as these buildings have stimulated a renewed interest for new business locations in this area.



Selling Bangor



Bangor's New Shopping Center Completed

Another example of the old making way for the new was in the construction of two new office buildings on Broadway where two old buildings of little value stood empty for many years. One of these buildings will be the new quarters of the Massachusetts Mutual Life Insurance Company and the Dead River Corporation of Bangor. The other will house the offices of the Social Security Administration.

WABI Radio and TV selected a sight on North Hildreth Street for the construction of "Studio City", an ultra-modern building, for their offices and studios. This building was built in the Bangor Real Estate Development Corporation's industrial area which has added a building to their park each year.

There were also many expansions of existing industries:

WLBZ TV began a major expansion of their building. The Bangor Shoe Manufacturing Company added 6,000 square feet to their plant on Farm Road in the Industrial Park. (This was their second expansion since the plant was opened in 1958. One year ago the firm added 12,000 square feet to this building.)

Other expansions included: The Canteen Service Company which relocated on School Street in 1960 and made an addition to their building in 1961; the M. L. Coffin Company on Broadway added 10,000 square feet in their modernization program; J. J. Boulter Company have expanded their facilities as well as the Sunset Hardware Company; and Fred's Express Company.

Progress was made on the construction of Perry Road giving access to lots in the Industrial Park. Improvement of this road will continue in 1962. This land adjacent to the

Interstate Highway is competitively priced at \$2,500 per acre. There are several prospects considering purchase of this acreage for construction this spring.

In 1961, a plan to establish an adult vocational training center was formulated. Representatives of the building trades unions called on the Industrial Development Department to help locate space in which to install equipment and machines to provide training for apprentices and journeymen. The Bangor Area Manpower Resources Committee has worked with several trades in setting up classes as part of the trade and industrial adult evening school. The Bangor School Committee reviewed the plans for the proposed center and endorsed the plan. They suggested the use of the space in the basement of the Mary Snow School as a possible location for the center. The program will be under the supervision of the Bangor School Board with supervision over the use of facilities and of equipment and instruction. Training activities would be guided by an advisory group composed of management, labor and education representatives. This project is a fine example of cooperation between city, school department, management and labor. The participating groups are presently studying their needs and requirements and are working with school advisors in setting up courses of training which will begin as soon as alterations of the space provided is made ready.

A fair start in a vocational training program in the city has been made but lack of floor space for tools and machinery has been a problem. This vocational training program will be an extra tool to work with in our program to attract new industry to this area.

PLANNING DEPARTMENT



Walter Snook, Planning Director

No. of Employees:	3½
1961 Expenditures:	
Operating	\$22,592.26
Outlay	149.48

The year 1961 marks the 13th year of operation of the City Planning Department -- a council appointed five-member citizen group and two associate members. The Board functioned under the chairmanship of Danforth E. West and the members are: James E. Halkett, J. Arthur Stone, G. Clifton Eames, Edwin P. Webster, Norman Minsky, Associate Member; and Walter H. Hersey, Associate Member.

Sixteen regular meetings were held, and, together with other routine work, the members gave considerable time and study to the following matters:

1. Seven requests for change of zoning were considered--two were recommended to City Council for approval, and five were recommended for refusal and City Council so concurred. A full study was made and a public hearing was held on each request.

2. The Board approved a 100 lot mobile home park. The park will comply with all of the provisions of the Mobile Home Park Ordinance, and should prove to be a much needed asset to the city.

3. The Board prepared a report on a new airport terminal building for the city - to be located either at the present site with some additional land or at the northern end of the base.

4. A development study of the Broadway, Essex Street, Kenduskeag Avenue, Strickland Road and Burleigh Road area was made. This area can be serviced by gravity sewer and could provide some 4,300 new building lots. It would seem that the future major residential growth will occur in this area. The Board has developed a Master Layout that will tie all the various parcels of land in different individual ownerships into one large area for subdivision purposes.

5. A Future Land Use Map was prepared showing the estimated future use of now undeveloped land.

6. A report was prepared on the Central Business District outlining a program of inexpensive property and street renovation that would enhance the appearance of our downtown.

7. Approved two preliminary plats of subdivisions -- each plat was fully discussed with the applicant and fitted into the overall street pattern for the entire area.

8. The Board worked closely with the Urban Renewal Authority in the development of plans for the Stillwater Park Urban Renewal Project, and gave final approval of the program and design of the street pattern.

Urban Renewal

The Urban Renewal program is operated by a five-member Board, appointed by City Council and consisting of: Robert N. Haskell, Chairman; Mrs. Richard C. Wadsworth, John E. Coney, Max S. Kominsky and Joseph R. Coupal, Jr.

The Survey and Planning Association has received preliminary approval by the Housing and Home Finance Agency, and is now before City Council for their approval. Upon recommendation of the Urban Renewal Authority, the City Council will hold a referendum for this project so that the citizens will have full opportunity to express their opinion on the Stillwater Park Urban Renewal Project.

An Application for Survey and Planning Funds to study and prepare an urban renewal project for the Kenduskeag Stream area that would be centered about the new parking facility has been approved. Because of a change in Federal legislation, it is now possible to have an Urban Renewal project without any residential connotation. Therefore, it will be possible to carry out a project in the downtown area.

An Amendatory Application was filed with the Housing and Home Finance Agency to take advantage of a change in Federal legislation which reduced the city's share of the Urban Renewal program from 1/3 to 1/4 of the cost. The application was approved by the Housing and Home Finance Agency and applies to both the Stillwater Park Urban Renewal project and to the Kenduskeag Stream Urban Renewal project.

It is estimated that the city's share of the Stillwater Park project will be \$335,095 and that the Federal share will be \$1,005,285.

ENGINEERING DEPARTMENT

No. of Employees: 6

1961 Expenditures:

Operating \$37,978.02

Outlay 62.42

The annual report of the Engineering Department is prepared with the objective of highlighting the more important activities which were undertaken during the year. The routine work, while interesting, is usually highly technical in procedures, and, therefore, not normally spectacular from a citizen's viewpoint.

During the period prior to World War II and for several years following the end of the war, practically all new construction of a public works nature except new school construction was undertaken by city forces. Under this program, the Engineering Department prescribed the standards to follow, made the required field surveys and provided the engineering layout and advisory services.

With the expansion that has taken place within the city during the last decade, the demand for new facilities has greatly increased and the demand for improved and expanded services has multiplied to the extent that most of the available city forces, both men and equipment, are required to provide this additional service. Consequently, the city has turned to private contractors for the bulk of the new construction. Before a contract can be awarded for new work, a complete survey must be made, detail plans developed, specifications and contract documents prepared. Sufficient copies of these plans and specifications must be available for all interested contractors as well as for suppliers of materials. In addition to this preliminary work, full time inspection must be provided and maintained on these projects until completion of the work to insure compliance with the plans and specifications.

Occasionally, a project is authorized of such magnitude that a firm of consulting engineers appears to be desirable. Such was the case with the Kenduskeag Stream Improvement program. This project was conceived by the Engineering Department and preliminary plans and cost estimates developed to show that the project was feasible. After the voters approved the bond issue to finance this program, it was felt that consultants should be engaged to expedite the preparation of final plans and contract documents and the City Council authorized the employment of the firm of



James L. MacLeod, City Engineer,

Metcalf & Eddy, Engineers, of Boston, Mass., for this work and the plans and specifications were completed on September 1, 1961. Bids on the project were opened on October 3rd and the contract was awarded October 23rd to Cianchette Bros., Inc. of Pittsfield, Maine, the lowest of three bidders and work was started on October 25, 1961. The westerly or Broad Street side of the project is scheduled for completion by November 1, 1962, and the whole job scheduled to be finished by July 17, 1963. The Engineering Department is justly proud of its part in the successful start of this project.



Kenduskeag Parking Project takes shape

Projects Awarded to Private Contractors:

1. Kenduskeag Stream Improvements and Parking Areas
Cianchette Bros., Inc., Pittsfield, Maine \$ 1,257,940
2. Davis Brook Trunk Sewer
Samuel Aceto Co., Portland, Maine 64,432
3. New Boiler at Municipal Garage
E. L. Douglass & Sons, Bangor, Maine 9,800
4. Repairs to Bangor Dam
Raymond F. Sargent, Inc., Ellsworth, Maine 7,418
5. Remodel and Repair Work City Hospital
Perry & Morrill, Bangor, Maine 5,900
6. Paint Exterior Grandstand Bass Park
Kavanaugh Paint Co., Bangor, Maine 3,440
7. Demolish and Remove Frame Structures on Hancock Street
Hollis Morse, Ellsworth, Maine 600
8. Extend Sprinkler System City Hospital
Grinnell Co., Portland, Maine 340
9. Demolish and Remove Frame Exposition Building and Frame Dwelling Bass Park
Herbert Young, Ellsworth, Maine Credit 500

Projects Undertaken by Public Works Department

1. Fourteenth Street Storm Sewer.
2. Lancaster Avenue Storm Sewer.
3. Crestmont Road Storm Sewer.
4. Miller Street Extend Storm Sewer.
5. Essex Street, northerly from Dewitt Avenue Sanitary Sewer.
6. Off Drummond Street Sanitary Sewer.
7. Mountainview Avenue & West Broadway Corrective Sewer Work.
8. Seventh and Savage Streets Corrective Sewer Work.
9. Build Perry Road, Gravel.
10. Farm Road, Improve Intersection at Main Street.
11. Sanford Street, Regrade and Rebuild.
12. Washington & Hancock Streets Reconstruction.
13. Spring Street Retaining Wall.
14. Fourteenth and Union Streets, New Curbs.
15. High Street Parking Lot, Rough Graded.

The following is a list of projects for which plans and/or cost estimates or reports have been prepared but which have not as yet been approved:

Fourteenth Street Extension Right-of-Way

This project provides for the extension of Fourteenth Street from Ohio Street to Valley Avenue on a location such that an average grade of about 6% can be maintained. This new location will provide an easy access for traffic from the downtown area to the west side of the city and thus relieve traffic congestion, particularly at rush hours.

Traffic Control at Main and Railroad Streets

This plan provides for the construction of channelizing traffic islands and the improvement of alignment between Main Street and Summer Street, together with the installation of traffic lights to expedite traffic in this area.



Davis Brook Trunk Sewer

Improved Traffic Flow Broadway and Somerset Street

This plan provides for improving the intersection at Broadway and Somerset Street such that traffic can move through this intersection without making two right angle turns. This will decrease the accident potential at this intersection.

Traffic Channelizing at Broadway and Center Street

This plan provides for two one-way ramps between Center Street and Broadway. These ramps to be lined up with the entrance and exit ramps at the Interstate Highway at this location.

Lancaster Avenue Extension

This plan provided for the extension of Lancaster Avenue from East Broadway to Broadway for the purpose of providing better access between these two major thoroughfares and was intended to relieve some of the traffic congestion on Broadway. This plan has been rejected by the Council.

Warren Street Extension

Plans have been completed for the extension of Warren Street from Second Street to Main Street. This will provide an additional outlet for traffic from Main Street to Third Street.

Storm Drain off Thornton Road

Plans have been prepared for the construction of a new storm drain to carry the surface drainage originating at the rear of properties on Thornton Road. This installation will be paid for by the Federal Government.

Driveways for Busses at Various Schools

Plans have been prepared for possible new bus driveways at the various elementary and junior high schools. These drives are to provide loading and unloading areas off the public streets.

Street Lines

Street lines were established on Cedar Street, Drummond Street, Fourteenth Street, Grant Street, Norfolk Street, Pine Street, Sidney Street, Valey Avenue and Water Street.

Reports

A detailed report with minutes of several meetings held for the taking of land required for the Kenduskeag Stream Improvement and Parking Project was submitted to the Council for appropriate action.

A report was prepared and submitted for the taking of land required for the sewer right-of-ways, on a portion of the Kenduskeag Stream interceptor.

A brief was prepared for the Council on the claim of Hughes Bros., Inc. which had been filed by their attorneys and a final report was prepared in conjunction with the City Solicitor, containing recommendations for final settlement of the claims on the Industrial Park trunk sewer.

Reports were submitted to Council showing construction costs and lists of possible assessments for the new sewer construction on Essex Street, on the Industrial Park trunk sewer and on the Hildreth Street trunk sewer extension.

Reports were filed for Council action on new street layouts for Perry Road, Hildreth Street North, and Farm Road and for the discontinuance of a portion of Broadway.

A report was prepared and submitted to Council on the taking of land and buildings for the Washington and Hancock Streets reconstruction.

New numbering plans were prepared for Stillwater Avenue and Valley Avenue and new house numbers were issued in accordance with these new plans.

GENERAL STATISTICS

Area of Land in City	22,662 Acres
Area of Water in City	400 Acres
	23,062 Acres
Total Area in all Parks	83.78 Acres

STREETS

Type of Surface	1960		1961	
	Sq. Yards	Miles	Sq. Yards	Miles
Hot Asphalt Paving	424,721	22.238	467,979	25,266
Bituminous Paving	28,067	1.384	28,067	1.384
Bituminous Retread	33,168	1.630	33,168	1.630
Gravel, Tar Treated	1,363,717	94.362	1,320,459	91.257
Gravel, Calcium Treated		0.960		0.960
Gravel		5.530		6.194
Totals		126.104		126.691
Interstate No. 95—				
4 lane divided		5.170		7.437
Industrial Spur —				
4 lane divided		1.980		1.980

SIDEWALKS

Type of Surface	1960		1961	
	Sq. Yards	Miles	Sq. Yards	Miles
Cement Concrete	32,713	8.40	32,717	8.36
Hot Asphalt on Concrete	7,802	1.68	8,031	1.75
Bituminous Concrete	75,347	34.70	75,347	34.70
Hot Asphalt	165,998	50.64	166,808	50.86
Brick	548	0.10		
Gravel, Tar Treated	4,476	3.50	4,476	3.50
Gravel		13.00		13.00
Totals		112.02		112.70

SEWERS

Type of Sewer	1960		1961	
	Lin. Ft.	Miles	Lin. Ft.	Miles
Brick	109,517	22.552	108,517	20.552
Vitrified Clay	236,182	44.731	238,669	45.202
Reinforced Concrete	105,636	20.006	111,549	21.126
Stone	1,989	0.378	1,989	0.378
Cast Iron	4,614	0.874	4,614	0.874
ACCMP	262	0.050	602	0.114
Totals	457,200	86.591	465,940	88.246
Manholes			1142	1175
Catch Basins			1826	1843

PERMITS ISSUED

	1960	1961
Street Opening Permits	247	261
Sewer Entry Permits	55	57
New House Numbers	235	169
New Driveway Permits	9	9

BUILDING INSPECTION DEPARTMENT



Guy MacCrae, Building Inspector

No. of Employees: 4
1961 Expenditures: \$21,098.57

The estimated cost of construction taken from 353 applicants received in 1961 amounted to \$7,842,675. Two of these applications were not processed and permits were not issued in 1961; namely the St. Joseph's Hospital for \$2,000,000 and a small animal hospital estimated at \$25,000. This made a total for permits issued in 1961 of \$5,817,675 as compared to 410 applications received and processed in 1960 with an estimated cost of \$2,191,875.

After making a survey of cost of construction submitted by the applicants, and after computing the actual cost of construction, this office gives a total estimated cost for all types of construction for 1961 of \$6,515,796. This figure is approximately 12% higher than the cost of construction taken from the applications.

Summarized Cost of Construction for 1961

Description	Permits Issued	Esti. Cost of	
		Const. on Applications	Computed Est. Cost of Const.
Dwellings	48	\$ 678,000	\$ 813,600
Private Garages	46	47,500	57,000
Commercial Garages	2	50,000	60,000
Stores and Merch.	3	2,028,000	2,230,800
Filling Stations	2	48,000	57,000
Office Buildings	6	517,000	568,7000
Public Utilities	1	55,000	55,000
Churches	1	30,000	36,000
Barns & Sheds	3	6,300	7,560
Poster Panels	3	7,800	9,360
Gas & Oil Tanks	6	6,000	6,600
Fences and Retaining Walls	47	1,306,725	1,354,791
Add & Alter res.	114	161,650	210,145
Add & Alter non-res.	66	637,700	765,240
Motel	1	200,000	240,000
Roof Structure	1	8,000	80,000
Car Wash	1	30,000	36,000
Total	351	\$ 5,817,675	\$ 6,515,796

Of the 351 permits, 916 inspections were made on new construction. In addition, 119 complaints were received and 84 violations were found and 53 have been corrected to date. One-hundred fifty-seven requests for information were received and each request was taken care of by a personal visit; thus making a grand total of 1,192 inspections for 1961.

Fifty buildings were demolished, three of which were ordered removed by the City Council as the owners had refused to have these structures secured or repaired.

Forty-eight applications were heard by the Board of Appeals in 1961, 6 applications were denied and 42 applications were granted.

Electrical Division

A total of 633 permits were issued from this division in 1961 for various types of electrical work. Three-hundred seven new services were installed and 136 change-overs in service loads were made. One-hundred eighty-nine permits were issued for repairs and additions: 806 inspections were made regarding these permits. One-hundred fifty-four complaints were received, 101 of which were in violation; 271 other violations were found and 312 corrections were made on the violations and complaints, of which 123 follow-up calls were made.

Plumbing Division

In this division, 296 plumbing permits were issued in 1961 for various types of plumbing work. There were 274 new services installed and 22 change overs in existing services. Four-hundred forth-eight inspections were made on these permits.

There were 13 violations found and corrected and 2 complaints received and corrected this year. Also 31 visits for information were made.

Sealer of Weights and Measures

The Sealer of Weights and Measures made the following inspections during 1961:

Oil Dealers checked	39
Meters tested	63
Meters adjusted	34
Meters sealed	57
Meters non-sealed	6
Tests run	211
Service Stations checked	72
Pumps tested	247
Pumps sealed	247
Pumps adjusted	23
Pumps non-sealed	1
Tests run	559
Stores checked	87
Scales tested	226
Scales adjusted	71
Scales sealed	216
Scales non-sealed	20
Transport gas & oil trucks	6
Compartments calibrated	18
Pre-pack checks made	8
3 Serviceman's test cans checked and sealed	
3 storage pumps tested and sealed.	

POLICE DEPARTMENT



John B. Toole, Police Chief

No. of Employees:	79
1961 Expenditures:	
Operating	\$317,188.15
Outlay	24,564.80

Detective Division

Contrary to national trends, it is pleasant to report that the City of Bangor witnessed a decrease in criminal activities in 1961 from the prior year. During 1960 the police department recorded 573 major crimes but during 1961, this figure dropped to 479. One of the major crimes of the year was the larceny of \$4,000 worth of goods from a local warehouse. The 2 men responsible were apprehended and are now in State's Prison.

There were no criminal homicides in the city during 1961 but there were 351 larcenies, 40 auto thefts, 82 burglaries, 2 aggravated assaults, 3 robberies, and one rape.

Total value of property stolen in the city also decreased in 1961 to \$25,166 from the 1960 figure of \$33,183. Percentage of stolen property recovered increased from 34% in 1960 to 40% in 1961.

The Policewomen investigated 95 complaints and made 45 home visits during the year, took part in the commitment of 3 children to State Child Welfare, 3 commitments to Stevens Training and 16 insane commitments.

In the Juvenile Office, there was a decrease from 457 cases in 1960 to 374 cases in 1961.

Continuing this favorable trend, auto thefts dropped from 77 in 1960 to 40 in 1961 and 90% of autos stolen were recovered.

Administration

Several important changes in command personnel came about during 1961 with the retirement of Chief John B. Toole and Captain Francis R. Duddy. Both were in police service for over thirty years and were highly regarded by their fellow officers and the community at large.

Captain Maurice Small, a twenty-year veteran, was appointed to the Chief's post and Sergeant Edward Short was promoted to assume the duties of Patrol Captain. Officer James McCarthy was promoted to the rank of Sergeant.

A new fingerprint comparison viewer for Records and Identification Office has provided valuable service in both latent fingerprinting and handwriting comparison. Three cruisers were traded during the year and one compact police vehicle was added to the fleet and assigned to the Detective Division.

Four new recruit officers were appointed to the department during the year and all personnel underwent in-service training.

Patrol Division

Since the Police Department conducts an around the clock operation, the man-power must be efficiently distributed by hour of day in accordance with crime, delinquency, vice and traffic accident experience. Records in the Bangor Police Department indicate a distribution known as the three platoon shift, in which the line power of the department is divided into three shifts of 8 hours each.

The Patrol Division activities include patrol and observation, control of public gatherings, miscellaneous field services, answering calls, disposing of complaints, investigation while on patrol, preservation of evidence, arrests of offenders, preparation of reports and testifying in court. These objectives cover a wide range of activities as do the operating methods and procedures used by the patrol division. The most time consuming activity is the enforcement of miscellaneous minor regulations which are multiplying constantly. Emphasis is placed in the patrol division on the need for constant revision and adjustment of assignments.



Small-arms Training

Once a year assignments are re-examined in the light of records and statistics to determine that both the time and the area of greatest crime are properly reflected in the distribution of the patrol force.

Traffic Division

Accident Summary

The traffic division investigated 735 accidents in 1961, fifty-two less than in 1960.

213 persons were arrested in connection with accidents and 160 were convicted.

In 1961 there were three fatal accidents, two of which involved small children playing in the roadway and one of which was a train-automobile collision.

Non-fatal injury accidents in 1961 totaled 196, an increase of 3 over 1960.

Property damage accidents totaled 536, a decrease of 57 from 1960. There were 33 hit and run accidents reported to the police, a decrease of 2 over the prior year. Of these 33, the traffic division cleared 29, including 24 cleared by arrest. There were only 29 pedestrian accidents in 1961, seven less than in 1960.

A total of 1,536 cases of moving violations of all kinds was taken before the Bangor Municipal Court in 1961 compared to 2,087 in 1960.

In 1961, there were 89 arrests of persons for operating a motor vehicle under the influence of intoxicating liquor. 80 of these were adjudged guilty by the court, four were found non-guilty upon trial and five cases were nolle prossed by the County attorney for lack of sufficient evidence.

The parking bureau issued 46,006 fifty cent tickets and 3,660 two dollar tickets during the year. This is 417 more fifty cent tickets and 1,132 fewer two dollar tickets that were issued in 1960.

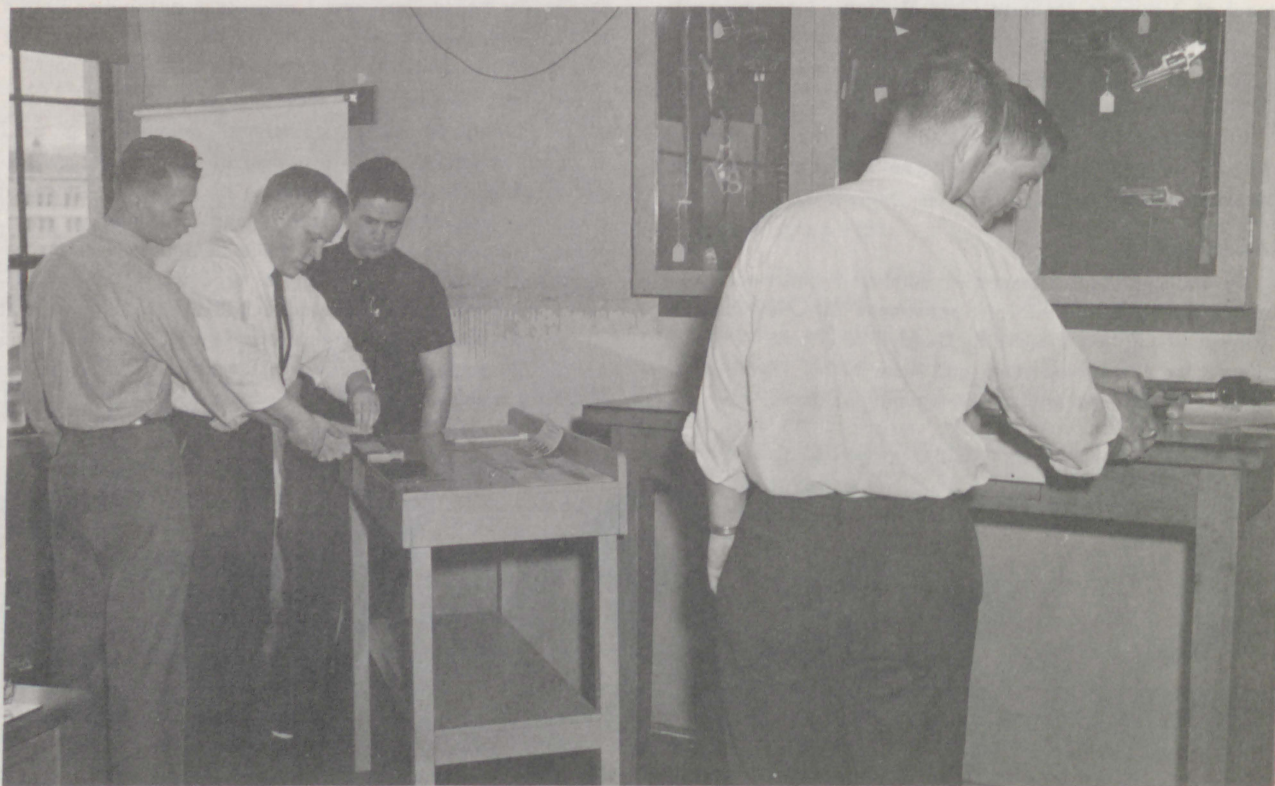
Meter feeding continues to be a major problem in the parking division. A survey was made of the 50 persons receiving the greatest number of parking tickets over a six-month period during 1961 and it was determined that these fifty individuals received a total of 3,427 tickets. This is approximately 15% of the total tickets issued for that period.

Eighty-five percent of all tickets issued go to persons that average less than one ticket a week and fifty-percent of the tickets are issued to people who receive less than three tickets per year.

A new machine for cleaning meters was purchased by the department during 1961 which will enable our force to do about 90% of the work which in the past was done at the factory.

Parking meter revenues for the year were as follows:

On-Street Meters	\$61,760.69
Off-Street Meters	
Union Park Lot	3,545.30
Columbia Street Lot	927.90
Atler Hotel Lot	1,702.40
Abbott Square	13,901.40
Abbott Square Annex	8,868.00
Haymarket Square	11,748.70



Fingerprinting is an important part of policework

FIRE DEPARTMENT

No. of Employees:	80
1961 Expenditures:	
Operating	\$433,874.07
Outlay	5,572.69



Paul Clark, Fire Chief

The Bangor Fire Department answered a total of 648 alarms during 1961 compared to 715 alarms during 1960.

Of this total, 474 were for fires and 174 were for calls other than fires.

There were 35 actual building fires, 246 minor fires within buildings, 52 brush and grass fires, 10 rubbish, 10 dump, 4 woods fires, 81 vehicles in the street and 36 miscellaneous fires during the year.

The 174 other calls included 69 automatic sprinkler alarms with no fires involved, 52 false alarms, 32 false telephone alarms, twenty smoke and fire scares and one accidental alarm.

Fire losses for the year totaled \$279,159 on property endangered with a total value of \$3,719,153. This compares to total losses in 1960 of \$80,600 in property endangered, valued at \$3,032,441.

There were three deaths from fire during 1961 as compared with one death in each of the prior four years.

The department ambulance answered 656 calls, as compared to 597 during the previous year.

The most common causes of fires during the year were oil burners, (76 fires) electrical appliances and motors (37 fires), careless smoking in bed (36 fires) and defective heaters (24 heaters).

Fire prevention continues to be one of the more important functions of the department and during the year

inspectors from central stations carried out a daily property inspection program throughout the downtown business area.

On February 21st, the department started the residential areas property inspection and completed 5,347 such inspections and re-inspections during the year.

October 8th to the 14th was observed as "Fire Prevention Week" and inspections were made in all public and parochial schools, fire drills were held at the schools and home inspection forms were passed out to all students in the lower grades.

The New Central Sign Shop in the basement of Central Station was completed in March and started in operation to make all signs for the city departments. This has substantially reduced the cost of city signs and resulted in better looking signs in many areas of the city.

In November, members of the Central Station started working on the annual Christmas toy project. This was completed on December 23rd when members of the department with help from the National Guard distributed toys to 128 families including 450 children within the city.

There were several important personnel changes in the department during the year. Retired during the year were Assistant Chief Cassidy, Captain Maurice Freeman, and Firefighter H. R. Donovan. The department also lost Firefighter Walter J. Morrill who died on April 20th.

Entering the department during the year were firefighters Walter J. Norris, George E. Burr, John F. Gallant and Leroy E. Bartlett.

Lt. Jellison was promoted to the rank of Captain on March 6th and Firefighter Irvin Estey was promoted to the rank of Lt. on the same day. On August 28th, Captain W. G. Craven was promoted to the rank of Assistant Chief and on September 10th Lt. G. H. Craig was promoted to the rank of Captain and on the same date Firefighter John Constantine was promoted to the rank of Lieutenant.

Apparatus in service at the end of the year included two aerial ladder trucks and one service ladder truck, six pumpers or combination pumper and tank trucks, including one old McCann in reserve, one ambulance, one sedan, one pickup truck, one emergency rescue truck and one jeep fire truck with trailer water tank.



First year's operation of Central Sign Shop

ELECTRICAL DEPARTMENT



Harry E. Percival, Jr.,
City Electrician

No. of Employees:	11
1961 Expenditures:	
Operating	\$55,582.25
Outlay	54,587.43

The Electrical Department distributed 4,205,720 kwh of electricity during 1961. Of this amount 1,034,720 kwh were purchased from the Bangor Hydro-Electric Company and 3,171,000 kwh or 75% were generated at 635 State Street. An additional 534,400 kwh of surplus were generated. Major uses of the electricity were 2,953,780 kwh for street lights and 1,151,939 kwh for municipal buildings. The distribution system was improved during the year by placing in service a 1/0, 3 phase line on Main Street between Union and Railroad Streets, and removing the #6 line formerly used. At the generating plant 71 feet of the dam was replanked, with timbers and stone being replaced as necessary inside the dam. Other work at the generating plant included repairing the roofing on all the buildings, removing unwanted partitions and installing a new partition to protect the General Electric generator.

In connection with street lighting 4 new automatic transformers were installed, which relieved the overloaded transformers at the York Street substation so that street lights could operate more efficiently. 12,900 feet of wire was taken down and 1,950 feet put up to connect the new transformers. 88 new street lights were put up during the year to replace worn out street lights, to complete the Valley Avenue and Interstate Highway projects, and to light Kenduskeag Gardens. 1,870 street light bulbs and 20 mercury tubes were replaced.

The traffic lights in the city received considerable attention during the year. Six controllers were replaced with new units, and changes made in all units so that on December 10th all traffic light sequences in Bangor were made uniform with a clearance amber following every go indication. 313 traffic lamps were used to replace burnt out lamps and to make one group replacement.

The fire alarm system work has been set up to provide complete testing of all municipal fire alarm equipment in

accordance with the standards of the National Board of Fire Underwriters. This includes a test of every box six times per year, twice daily tests of current and voltage on each circuit, and weekly tests of battery condition. One fire alarm box was replaced and two new boxes connected during the year.

City wires and equipment were transferred on 103 poles replaced by others during the year. Four city poles were replaced in the built up area.



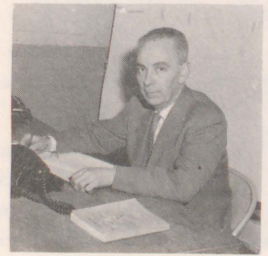
Good street lighting promotes safety

CIVIL DEFENSE

No. of Employees:	1
1961 Expenditures:	
Operating	\$1,064.05
Outlay	3,564.06

The Civil Defense Department continued to maintain itself in readiness for emergencies and were fortunate in that only one call was received during the year. The communications section was asked to assist Dow Field in hunting for a lost airman in the Deblois area and furnished radio communications for the two day search. They also held weekly drills and assisted the police Halloween evening. The reserve police unit worked Halloween with the communication group as has been done each year.

The control center is manned weekly for two hours to check the radio nets to county control and to check conelrad in accordance with FCC regulations.



James F. O'Connor, Director

The department in co-operation with a local TV station was able to participate in a sixteen week series of programs covering various aspects of Civil Defense as well as provide speakers for twenty-two various organizations.

The fallout shelter survey in conjunction with the Federal government was started and the first phase was completed. Eight radiological monitoring stations were selected and sent to State headquarters for approval. These stations, when approved, will each be furnished with a complete set of instruments to monitor radiation if necessary and will report background count weekly to the control center for forwarding to county control.

AUDITORIUM DEPARTMENT

No. of Employees:	5
1961 Expenditures:	
Operating	\$63,142.57
Outlay	19,905.86



John Quigley, Auditorium Manager

Attendance during the year 1961 at the Bangor Auditorium was 173,716 persons for the various events held here. Broken down, the figures were as follows: 21,161 for local high school basketball games; 10,748 for skating attendance and 141,807 for all other events such as Ice Capades, Tourneys, Globe Trotters and the like.

A more detailed account of the indoor skating program and skating club may be found in the Recreation Department report.

January was, as usual, an entire month of local basketball, all in preparation and in anticipation of the Tourneys which followed in February. Basketball attendance has dropped off steadily for the past three seasons, but this seems to be prevalent in nearly all communities which have previously been very basketball conscious.



Winding the Maypole

February brought the Rice & Miller Trade Show for two days. This was an outstanding event and was televised for three half hour shows, one of which was the regular "This is Your City" program with City Manager Joseph R. Coupal, Jr. as Moderator. February also brought the Tourneys, this year with a new class "LL".

The adding of this new division made more games for playoff, a total of 28 games in one week. This was followed by the State "S" and "LL" finals the first week in March.

In March the Ice Capades presented their spectacular show in seven sessions which was an outstanding event. On March 24 Anah Temple entertained Master Masons and their ladies at the Auditorium. This was well attended and plans were made to repeat in 1962.

April was a busy month with the Marine Show for four days, Sportsman's Show for four days and the Boy Scouts and Cub Scouts with one day each. These were all well accepted and all have made reservations for next year.

May and June, which are usually quiet months in the entertainment world brought the following events: May Pole Festival; All City Music Festival, sponsored by Bangor High School; Shrine Ceremonial (a first for the Auditorium); Annual Policeman's Ball, featuring the band of Duke Ellington (another first); Bangor High School and University of Maine Graduations and the Liberace Show.

This year for the first time the Auditorium was used during Bangor Fair for exhibition purposes. This included over 30 Granges, Future Farmers, and 4H Club exhibits plus a ceramic display, needlecraft, art goods, garden club displays and the largest Art exhibition ever shown in the State of Maine. An estimated 21,600 persons viewed these displays over a one-week period.

In September, the United Nations Forum, sponsored by the Bangor Daily News was held here and two public dances sponsored by Jack Dalton.

October saw the start of the skating program which is well attended by both children and adults throughout the season. Also in October were the Cossack Chorus, Teachers Convention, Fred Waring Show, a dance and a free Halloween skating party.

November was a full month of public skating and in December was the high school basketball schedule along with public skating whenever possible. The Harlem Globe Trotters presented their usual entertaining show here on December 5th.

The year ended with the Down East Classic, which although not as well attended as in the previous year is a well organized tourney and is a pleasing, wholesome and a very welcome type of entertainment to be presented at the Bangor Auditorium. This will be repeated in 1962.

Maintenance

During the fall of the year trouble in the freezing unit was corrected by adding an anti-rust solution and increasing the calcium content of the brine. The basketball court was refinished and new lines added to bring it up to standard.

A new scoreboard was purchased and installed. This is a great improvement over the old scoreboard and there are three factory-trained operators available to run it.

In 1961, the Minneapolis-Honeywell Company started work on the entire heating system in the building. This work is not yet completed.

Old Auditorium

Expenses at this building have been kept at a minimum as it is being used only for Recreational Basketball and high school basketball practice.

Bass Park

In the early spring of this year the old Exhibition Hall and the one-family house were demolished and the space made into additional parking area. The entire parking lot was paved, new horse stalls and cattle sheds, and additional stalls for the paddock were built as well as a ring for horse-pulling exhibitions.

The track was widened and resurfaced from the $\frac{3}{4}$ post to the Grandstand.

The Bangor Fair this year was under the new management of Mr. Allan Mollison of Belfast, Maine. The old 4H building in Bass Park has been made into offices for the Fair officials.

The many improvements and new ideas which were presented at the Bangor Fair this year would indicate that the Fair will be well run and highly successful under the new management.

In November, the pari-mutuel building was destroyed by fire and will be replaced in the spring of 1962.

In 1961 the grandstand was painted. This included the steelwork and painting and renumbering the seats.

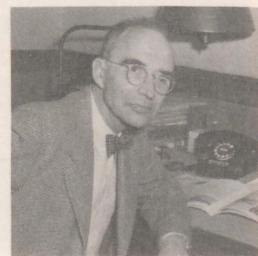
During November and December there were approximately 25 stalls rented in the winterized stables.



Prize winning Grange booth at Bangor Fair

BANGOR PUBLIC LIBRARY

No. of Employees:	34
1961 Expenditures:	
City Appropriation	\$ 67,910.00
Fees and Fines	10,400.00
Endowment Income	139,861.25
	\$218,171.25



L. Felix Ranlett, Librarian



Busy lobby of library

Citizens registered for free, home-use borrowing from the Bangor Public Library total 17,353, which is 45% of the total population of the city. Non-residents, who pay a fee for the same privilege, total 1,716. The grand total of registered borrowers is 19,069.

Books lent during 1961 totaled 426,160, which is again a record figure. It exceeds by 2% the 1960 figure and by 51% the figure for 1954 when reading was at an ebb. Per capita home use of books was 10.45; per registered borrower, 22.9.

Because of the unusual ability to buy books that the library enjoys through the possession of a large endowment, the collection grew rapidly in 1961. Books acquired totalled 12,650; withdrawals 5,518; making a net increase of 7,132. The total collection is 350,336, which amounts to nine books per capita. Excluding duplicates, the library receives 1,213 periodicals by subscription. There are 1,269 music discs and 20,039 pieces of music at the music branch.

The library operated in a total of 218 locations; the central library at 145 Harlow Street; the Music Branch at 166 Union Street; the libraries of the two junior high schools and the senior high school; the library of John Bapst Regional High School; and 212 in classrooms, hospitals, institutional libraries, and city departments. Among new locations for groups of library books were St. Joseph's Hospital School of Practical Nursing, the Speech and Hearing Center and the Cerebral Palsy School. One hundred and seventy-five sets of encyclopedias are lent by the library to public and parochial schools.

A total of 15,228 reference questions and 6,659 radio quiz questions were answered by the library. Reference questions from outside of Bangor came from 61 communities in the state and from 36 cities in 16 states and one province.

As the budget was adequate and no considerable unforeseen expenses were incurred during the year, all budgeted plans for equipment and repairs were carried through. These included the completion of a four-year program of installing new overhead lighting fixtures, the rewiring of the Bangor Room, the repainting of the Bangor Room, the main reading room, the reference room and the side porch, and the reconditioning of ten typewriters. The stone porch and steps on the west front of the main building were pointed and partly reset. The fifteen tables in the public reading room and reference room were modernized and made more comfortable for writing by the installation of tops of colored linoleum. Eight work tables and the main circulation desk were similarly treated. Many new lightweight boxes were bought for the schoolroom collections.

The endowment administered by the trustees of the library totals \$3,220,526.42 and is comprised of eleven funds or bequests: Charles C. Adams bequest, Thomas Upham Coe bequest, Frederick W. Hill and Marianne Hill Fund, John F. Patten Fund, Luther H. Peirce Fund, Frances A. Stetson Fund, Clarence C. Stetson Fund, Stodder Fund, Ernestine Thompson Fund, Louise Baldwin Thompson Fund, and Trustees Fund. The endowment earned 4.98%. The Trustees of the Hersey Fund administer a principal of \$100,000 for the benefit of the library. The City of Bangor administers the Bangor Mechanic Association Fund of \$12,000 for the benefit of the library. The Bangor Mechanic Association administers the Edward Ellison Fund of \$10,000 for the benefit of the library.

Thirty-one percent of the cost of the library was met by the city appropriation, 5% by fees and fines, and 64%, including the cost of all books, periodicals, and binding, from the income of trust funds.

The Board of Managers of the Bangor Public Library, which is also incorporated as the Trustees, consists of the Trustees of the Hersey Fund and the officers of the Bangor Mechanic Association. The first group consists of Donald S. Higgins, William P. Newman, Boutelle Savage, Martyn A. Vickers, M. D., and Ralph L. Waymouth. The second group consists of Erwin S. Anderson, Charles F. Bragg, 2nd, F. Drummond Freese and George F. Peabody.

PUBLIC BUILDINGS DEPARTMENT



Ralph Waymouth

The only two buildings operated by this department during 1961 were the City Hall and the Pine Street building. The latter was used only during the month of January by the U. S. Army Reserve, their lease being cancelled as of February 1st.

General repairs were made on City Hall, as well as two major repair jobs, the boiler being retubed and new gutters installed on the rear wall of the building.

No. of Employees:	6
1961 Expenditures:	
Operating	\$28,100.32
Outlay	2,394.81

BANGOR SCHOOL DEPARTMENT



Lawrence A. Peakes, (Deceased)
Superintendent

The major efforts of the Bangor School Department during 1961 have been along three general lines: improving our school programs, building a new high school, and maintaining and operating the school plant.

Teachers have worked many extra hours to study and improve the school program. Their efforts have resulted in definite improvement of our social studies program and the selection of books to implement this new program. Currently under study are the spelling, handwriting and general mathematics programs. Kindergarten teachers have produced a Curriculum Guide for Kindergarten which has proven to be a particularly valuable aid to new teachers in this field. Also valuable is the Guide to Art in the Elementary School by Mrs. Erma Rodick, Art Consultant.

Study and exchange of ideas characterizes improvement of teaching. On November 6 and 7, a workshop in study skills brought nationally known leaders to lead the teaching staff in considering how best to develop independent study skills in our students. This endeavor appears to have been highly successful.

The list of maintenance projects completed in 1961 is most impressive, but it is too long to allow inclusion. This

No. of Employees:	
Teaching Staff:	300
Maintenance and Operation:	64
1961 Expenditures	\$2,301,141.70

matter has demanded only \$81,506 in money, but countless hours of planning by the administration staff. The necessity for the addition of a director of buildings and grounds to our staff has been placed before the city council.

The Bangor High School Building Committee has held nineteen regular meetings during the year. The people of Bangor, in referendum on March 20, voted for the issuance of \$3,200,000 in bonds to build a new high school. Since that time the school staff and the architectural staff have met frequently, working with numerous educational and building consultants, striving diligently to accomplish this. It has been a major effort in terms of both time and energy of department members. It is hoped that actual construction can be started within a few months.

The continuing support which the people of Bangor give to their school is appreciated. A growing school population and the necessity for the best possible education demands increasingly larger money expenditures each year. The Bangor School Department is pledged to the most prudent use of this money toward the best possible education for the children and youth of Bangor.

RECREATION DEPARTMENT

No. of Employees:

Permanent	5
Temporary	32

1961 Expenditures:

Operating	\$62,881.20
Outlay	3,200.27



Albert E. Noyes, Recreation Director

Playgrounds and Summer Program

The Bangor Summer Playground program enjoyed a very successful season with the total attendance reaching 166,578 for the nine full weeks season. This is an increase of 58,123 over the 108,455 total of 1960. The increased attendance is due to a distribution of flyers through the Bangor schools prior to the playground season, increased programs available, favorable weather and an adjustment in attendance recording procedure. A varied program of crafts, athletics, games, tournaments, bowling, special events, and supervised play under two adult directors was available at each of the eleven city playgrounds. The series of outdoor movies were attended by 1,182 which was 1,000 less than 1960. Lack of attendance was attributed to poor weather conditions and lack of interest in the program. The bowling program at Bowl-Mor lanes was popular again this year. The Annual Picnic and field day attracted about 550 youngsters for each event.

The summer art program had a total participation of 2,144 for the eight weeks. Our Art Supervisor visited each playground once each week to teach the basic fundamentals of art. An Art Show was held at the end of the season.

The City Softball League ran from May to September with games played four nights each week. Seventeen teams were entered in the three leagues compared to eighteen teams in 1960. Over 250 men took part in this activity. Citizens Utilities won the City Championship, and along with Fairmount Hardware and Doyle & Carter, represented Bangor in the State Playoffs held at Biddeford. The Citizens Utilities team was runners-up in the State play.

The boys baseball program consisted of the Recreation Department sponsored Ted Williams League for boys 16 to 18, and along with the Babe Ruth League and Little League in the city provided an opportunity for all boys between 8 to 18 years of age to play baseball in a supervised league.

Teen age record hops were held each Saturday evening throughout the summer at the City Hall. These dances replaced the outdoor dances of the previous year which were held at the First National parking lot. Average attendance at these dances were 150 teenagers. Music was through the courtesy of radio station W. G. U. Y.

During the summer playground season, members of the Recreation Department administrative staff appeared each Monday morning on W.A.B.I.-TV. Program plans and results were discussed with some of the young participants appearing on some Mondays. This program and the excellent cooperation of the Bangor Daily News composed the department public relations and publicity.

Eight band concerts were held during the summer. The first of these series was held in the City Hall. Highlight of this concert was the Girls Choir from the Oak Grove School in North Vassalboro, Maine. The remaining seven concerts were held at the Old Auditorium. These concerts were well received by the public with an average attendance of 250 persons at each concert.

Swimming Pool

The eleven week swimming season at the city's only outdoor swimming pool ended with a total of 13,783 attending the general swim sessions afternoons and evenings as



A busy day at the outdoor swimming pool

compared to 15,231 in 1960. The difference in attendance is due to a thirteen week season in 1960, two more than this year. Over 5,000 children participated in the daily weekday swim instruction classes. The Annual Water Carnival was attended by 500 Bangor youngsters. The first outdoor Maine A. A. U. swim meet was co-sponsored with the YMCA at Dakin Pool on August 12. Nearly 400 spectators attended and 190 participated in this very successful meet. Because of lack of adequate swimming facilities 350 children were refused admission to the pool after the capacity limit was reached. There is no doubt that many persons do not attend the pool due to crowded conditions and the distance that persons living on the west side of the city must travel.

Winter Activities

The city basketball league again enjoyed wide-spread popularity in the greater Bangor area. Twenty-four teams participated in the adult Senior League and six teams were active in the Junior City League. About 360 men and boys participated in this activity. The games were played at the old Auditorium Mondays through Thursdays. The facilities at Garland and Fifth Street Junior High Schools were also utilized three nights each week. The league season lasted fifteen weeks. League titles were won by the Pubs in the American League; Robinson Kenney in the National League; the Elks in the Junior City League and Shop 'N Save won the National League second division playoff. The Pubs defeated Robinson Kenney for the City Championship. The Annual Double Elimination Tournament was won by Reynolds Grocery.

The Church Dart Baseball league, which is always popular, climaxed one of its most successful seasons with the Annual Banquet and playoff. The banquet was held at St. Johns Episcopal Church. 100 men attended the affair and watched as St. Johns won the Grand Championship, defeating Brewer Congregational two games out of three. Dartball remains as one of our most popular winter activities, and incurs practically no expense. There were twelve teams entered in the league this season.



Everybody enjoys skating

The indoor ice skating program, sponsored by this department once again proved very popular. There were a total of 62 sessions of skating, 27 of which were free. Attendance at the free sessions was 4,450, while attendance at the 35 paid sessions was 6,298, giving us a total attendance of 10,748 for the year. There was no indoor skating during 1960 until the last of October.

The Figure Skating Club reorganized under the supervision of the department with a membership of 136 skaters. Activities of the club included developing their individual proficiency at the weekly club meetings and providing instruction and supervision at the free sessions for children under 12 years of age.

There was a total of 52 days of skating on the four outdoor rinks.

Fifteen sliding areas were available to the children of Bangor. Nine streets were posted as sliding areas and six off street hills were reserved.

In November, the Recreation Department in cooperation with the Long Bow Archery Club, initiated an archery program for all interested persons in Bangor. The group met each Wednesday evening in the Old Auditorium from 6 to 10 p.m. At these weekly meetings instruction was given to children eight years of age and over and adults in the proper safety and fundamentals of this sport. This activity has proved to be one of our most popular "family group" activities. Attendance at each of the weekly meetings was over 100 persons.

The department co-sponsored the Pine Tree Promenaders Square Dance Club and operated a beginners' square dance instruction clinic at Fairmount School each week during the winter months.

Sixteen teams composed the Women's Candle pin Bowling League. During the winter months the teams competed each Monday evening. The Coasters won the championship with a 105-15 record and each player was awarded a trophy. Anita Leavitt captured both the high three title with a score of 326 and the high single title with a 139. Marie Chisholm had the highest average for the season with 92.9

Recreation Center

The Elm Street Recreation Center was available to teenagers for over 200 days this year. The total attendance for this period was 18,775. This average of better than 93 each day compares to 1960 attendance of the same amount. This is just about capacity for the facility. Three boys represented Bangor at the Northern Maine Table Tennis Tournament and won one first place award. The Bangor Art Society held regular meetings and Art Classes at the Center and the Eastern Maine Friends of Retarded Children held monthly meetings besides the daily school. The center, which is available to organizations for meetings and activities, had such groups as square dance club, Alcoholics Anonymous, Pop Warner, Football organizational meeting, band rehearsals, Little League officials meetings, and couples dancing.

Special Activities

On October 31, the day long Annual Halloween Celebration was begun with the window painting contest in which some 200 senior and junior high school students participated. Also on the celebration calendar were a record hop at the City Hall which was attended by 270 teenagers, a skating party at the new auditorium at which there were over 300 persons, and the Annual Parade which had some 200 marchers, along with bands, floats and clowns. Rainy weather dampened the parade enthusiasm and kept attendance low.

The Annual Deep Sea Fishing Derby was held on Sunday, September 17th with 36 participants being transported by bus to Bar Harbor and return. The weather was good, but on the cold side, and five hours of fishing were enjoyed by all that went. This program is sponsored with the cooperation of the Penobscot County Conservation Association.

This department, with the Bangor Merchants Bureau and the Bangor Jaycees sponsored the Paul Bunyan Days contest. A successful art contest and poetry contest was held while the extreme cold weather hampered the snow sculptur-

On Sunday, June 14, the Annual Dog Show was held at the Garland Street Athletic Field. There were 35 entrants for the various classes and breeds. Judges for this event were Mrs. Peter D'Errico and Gerald Ballanger.

New Developments

In March, Mrs. Letitia Kelly was appointed to the department staff in the newly created position as Women's Supervisor, with special emphasis being placed on the Senior Citizens program.



Senior Citizen Program initiated in 1961

Late in 1961 the Elm Street Center was made available to the older residents of Bangor to participate in the Senior Citizens Program. The purpose of the program is to provide an opportunity for the older citizens to participate in conversation and various games with occasional special events planned. The Center was open from 1-3 P.M. each Wednesday for persons to drop in when they wished. There have been some twenty-five different persons attend the Center. This program should build and develop within the next year.



Archery becomes a popular sport

A new outdoor permanent asphalt wading pool was constructed to replace the old portable wading pool at Coe Park. Drinking fountains were installed at Kenduskeag Bangor Gardens playground and Fruit Street playground to give all playgrounds drinking water.

The Fifth Street tennis court was resurfaced and a new metal net erected. New basketball standards were installed at Fairmount and Coe Parks.

During 1961 the Recreation Director served as editor of the Recreation Page of the Maine Townsman published by the Maine Municipal Association.

Future

In the planning stage is a ten week Good Grooming Class for teenage girls. This program will cover foundation garments, lines of design, color, etiquette, proper eating, manicure, cosmetics, and hair styling. The class will conclude with a fashion show and a party. The purpose of such a class is to stimulate girls' interest in their appearance.

A women's craft program is planned for 1962. This program will begin early in the year and will be planned and supervised by Mrs. Kelly. The crafts class will meet weekly at the Elm Street Center.

Definite steps will be taken toward the development of a municipal golf course. The activity in golf has grown in popularity over the past few years and the lack of good facilities has restricted individual participation.

Adequate swimming facilities are still very much needed in the city. The single outdoor swimming pool on the east side of the city does not meet the needs of the west side youngsters.

A city winter sports area is planned for the Essex Street dump area in 1962. The city lacks a local ski slope for beginning skiers and this area will help provide a balanced program. Included in the plans is a ski slope, toboggan run, skating rink, and a ski tow, if needed.



William J. Carney, Director of
Public Health

In 1961, the Health Department continued many of its traditional programs, but changing emphasis could be seen as old programs were evaluated, and new techniques attempted, in the light of modern knowledge of public health.

Public health is changing because the diseases that affect man are changing. Tuberculosis no longer kills many people. Smallpox has become an exotic disease. Poliomyelitis has been dramatically diminished. Typhoid, scarlet fever, diphtheria are no longer major disease problems. Public health programs must change, as the patterns of disease affecting man, change.

Communicable Disease Control

Communicable Disease Control is the traditional concept of Public Health.

The common childhood diseases remain with us. Mumps was epidemic during March and April of 1961, when 300 cases were reported. Measles and chickenpox were prevalent but not in alarming proportions.

Poliomyelitis was absent from Bangor in 1961. Only 5 cases of poliomyelitis have been reported in the past six years. Immunizations by private physicians in their own offices, and monthly immunization clinics of pre-school children at the Eastern Maine General Hospital, resulted in the protection of 85% of the youngsters enrolling in public schools for the first time in June 1961. Poliomyelitis vaccine was offered to all school children in May and June, approximately 2000 injections were given. The patterns of this disease are changing. Tragic epidemics will occur among pre-school youngsters whose parents didn't have them protected. Other cases will occur in young adults who failed to be properly immunized. Paralytic poliomyelitis is diminishing as a public health problem. In the near future, it will be eradicated with the widespread use of oral polio vaccine.

Tuberculosis control occupies most of the time of our public health nurses. There were 1048 home nursing visits to tuberculosis cases, their families, contacts, positive reactors to skin testing programs, and individuals with suspicious chest x-rays. This effort is not warranted in terms of mortality or new cases reported. Only 9 cases were reported in 1961. This effort is warranted to make sure that tuberculosis cases, apparently cured years ago, have not reactivated to spread the disease again today. Frequent chest x-ray surveys of the Penobscot County Jail population and

No. of Employees	11
1961 Expenditures	
Operating	\$57,651.41
Outlay	1,686.63

the inhabitants of the Salvation Army Home by the State of Maine Mobile X-ray unit have been particularly successful in finding such cases.

The Mantoux Tuberculin Skin Test was offered to all grades in the parochial schools and the 1st, 8th and 12th grades in the public schools this year. More than 2500 tests to detect the presence of tuberculosis were performed by the public health nurses. Positive reactors were x-rayed by the Bangor-Brewer Tuberculosis and Health Association and read by George W. Wood, III, M.D., who also conducted the monthly tuberculosis clinic.

Traditional immunization programs for the prevention of diphtheria, whooping cough, tetanus and smallpox were offered monthly. One additional program this year, was the immunization of all Bangor Firemen against tetanus, because of the inherent dangers of this disease in their profession.

Polyvalent Influenza Vaccine was provided for several groups; the staff of the Bangor City Hospital and the Fire Department, in order that these essential services could be maintained in the event of an epidemic; all patients at the Bangor City Hospital, because of the high mortality associated with influenza in this age group of chronic disease patients; all tuberculosis patients, to minimize morbidity in a group with a serious respiratory disease problem.

One outbreak of unusual significance occurred in September, when 16 cases of epidemic diarrhea of the newborn were investigated.

Maternal and Infant Health

Maternal and Infant Health is a well-established public health function.

Every Tuesday morning, the public health nurses attend the Prenatal Clinic at the Eastern Maine General Hospital. In 1961, 280 field nursing visits were made to the homes of expectant mothers. A class in growth and development of the fetus is given each week. Approximately 450 expectant mothers attended such classes in 1961.

The first and third Wednesday of each month are Well Baby Clinic days at the Eastern Maine General Hospital. A total of 396 physical examinations were conducted in 1961 with 264 infant health home visits by public nurses.

Infant mortality has been reduced significantly over the years through the provision of good prenatal care and delivery in modern hospital facilities, followed by close supervision of the new born during infancy. Here is another example of changing trends in public health. There were 2902 live births in Bangor in 1961. Illegitimate births numbered 132, a rate of 45.5 per 1000 live births. Infant deaths numbered 65, a rate of 22.7 per 1000 live births. There were twice as many illegitimate births as there were infant deaths. The death of infants is much less of a public problem today than the birth of so many under socially unacceptable circumstances.

Individual Health Protection and Promotion

Individual health protection and promotion is less universally accepted as a proper public health function. However, as communicable diseases continue to diminish, the diseases of the individual become more important. Obesity, and the variety of physiological problems resulting therefrom, shortens the expected life span. Alcoholism is an important public health problem with a serious economic and social impact on one's family. These are good examples of individual health problems that make up the changing disease patterns of today. Some of these non-communicable disease problems may be detected easily, and controlled readily, if they are found soon enough. Diabetes is such a disease. During November in cooperation with the Penobscot County Medical Association, a Diabetes Detection Drive was conducted. Laboratory equipment and personnel were provided by the State of Maine Department of Health and Welfare. The employees of the larger industrial, commercial and business firms in the city were given the opportunity to be tested. A total of 2389 tests for the presence of sugar in the blood and 907 tests for the presence of sugar in the urine were performed. 18 people, who had diabetes without knowing it, were discovered in one week of testing. These people will have a longer, more healthy life because of this change in program emphasis.

The Dental Clinic program attempts to promote the dental health of Bangor's children. Approximately \$8500 was spent on the dental health of children who could not afford private dental care. About 200 new patients were appointed. Care was continued with 300 other youngsters. The Dental Hygienist took 400 x-rays and gave 500 prophylaxis treatments. More than 3000 youngsters were examined in the schools, with 1000 notices sent to parents of children in need of dental care. There were more than 1200 appointments with dentists for fillings and extractions.

The dental health program needs changing. Relatively few children are helped for the amount of dollars invested. Fluoridation of the water supply is the major change that is needed. Fluoridation would help all Bangor children at much less cost.

Environmental Health

Providing a healthy environment for man to live, with

good water, safe food, sanitary sewage disposal and adequate housing is a basic public health responsibility.

In 1961, there were 134 site inspections for private sewage disposal installations with 49 permits approved. There were 54 water samples analyzed with 15 reported as questionable necessitating follow up action by sanitation personnel.

The City Veterinarian conducted 281 inspections of markets and 36 inspections of slaughter houses; condemned 1000 pounds of beef and 7 beef carcasses. Investigations of 55 dog bites were made.

There were 658 inspections of food establishments in 1961. A wide range of sanitary consciousness exists among the licensed victualers of the city. One extreme of this range is the establishment where food sanitation is no problem, because food is not frequently served. These so called food establishments, landmarks of lower Exchange Street, but not exclusive to that locale, have little foodborne disease. They remain licensed because their basic problems are not controllable by the minimum requirements of the food establishment ordinance.

The emphasis on housing improvement is a good example of the changing trends in public health today. Approximately 75% of the effort in environmental health is devoted to housing. No one died from diphtheria in Bangor in 1961, but two children died in fires, others were burned, others were hurt in falls. Accidents are the highest cause of mortality in children today. Accidents cause much morbidity in our aged population. Certain aspects of the housing improvement program are aimed at accident prevention. Accidental deaths and injuries are prevented by enforcing requirements for adequate wiring, for safe means of egress, for handrails on stairs, and for the repair of floors.

In 1961, there were 136 initial inspections of new structures containing 248 dwelling units, primarily located in the Hancock, York Street area.

The Housing Code is a law based on common sense. It is common sense that electricity is safer than kerosene lamps for lighting. In June, we obtained a warrant for the arrest of a couple, both with previous arrests for intoxication, who were using kerosene lamps in a wooden, multi-family structure within 200 yards of City Hall. It is common sense that inside plumbing is better than an "out house", but we need a law to impress some people with this fact. It is common sense that 12 people cannot live in a house 18 feet wide and 24 feet long, but this is happening. It is common sense that houses shouldn't remain infested with rodents and roaches, that sewage to a depth of 12 inches shouldn't be allowed to accumulate in a cellar, that an electrical wire shouldn't run through walls and doorways, that houses should be kept clean. Some tenants and owners don't use their common sense. The enforcement of the Housing Code is needed.

In 1961, there were 913 reinspections of structures containing 2000 dwelling units to make sure that violations of common sense found during the initial inspection were corrected. The intent of our enforcement program is to be reasonable but firm in obtaining compliance with the minimum standards of healthful housing established by the City Council.

Poor housing is made up of two factors, poor structures and poor people. Both have an important bearing on the health of the community. When discussing housing as a factor in the health of the environment, the poor people must be considered when the poor structures they occupy are condemned as unfit for human habitation. Too often, condemnation of housing merely shuffles the poor people from one poor structure to another. The enforcement of a housing law based on common sense implies a moral responsibility to the poor people dislocated from their poor structures by governmental action. There is a need to offer assistance to these people in solving their economic and social problems so that their living conditions may be improved when they are forced to move.

Progressive Medical Care Program

The major trend in the changing patterns of disease is the diminishing problem of communicable diseases and the increasing problem of long-term chronic diseases. In 1961, the City of Bangor Health and Hospital Advisory Committee spent considerable time studying the chronic disease patients at the Bangor City Hospital and describing the role of this institution in a Progressive Medical Care Program for the City of Bangor.

In a report dated September 1961, the committee stated that the goal of a progressive medical care program is to return a patient to a healthful productive life as soon as feasible and as economical as possible. Bangor is well stocked with the community services necessary for a comprehensive medical care program. However, two serious gaps exist. There are no general medical out-patient clinic facilities for the medically indigent adult. There is no social service program in any Bangor Hospital. When these two gaps are filled, the future public health program in Bangor will evolve from implementing the community's Progressive medical care program.



Tuberculin Skin Testing in Schools

BANGOR CITY HOSPITAL

Edward Babcock, M.D.,
Medical Director

No. of Employees: 40

1961 Expenditures:

Operating \$178,685.00

Outlay 9,336.37



Florence G. Knapp, Administrator

Comparative census statistics for the Bangor City Hospital for the years 1959 through 1961 were as follows:

Days of Patient Care	1959	1960	1961
Home	5,998	3,686	756
Hospital	16,840	19,053	23,315
Total	22,838	22,739	24,071

Average Daily Census

Home	16	10	2
Hospital	46	52	66
Total	62	62	68

These statistics show the continuing demand for hospital status facilities where more intensive medical care is necessary.

In 1961, 16% of the hospital days of care and 30% of the home days of care were supported by the local welfare department. The balance of care rendered was supported by private resources or by the State Nursing Home Pool.



New E. K. machine in use

There were 860 laboratory procedures rendered on patients at Bangor City Hospital of which 761 were done at the Bangor City Hospital Lab, 91 at Eastern Maine General Hospital and 8 at the State of Maine Laboratory.

Seventeen Electro-Cardiograms and fourteen Diagnostic X-rays were given at the Bangor City Hospital, while 22 X-rays were taken at the Eastern Maine General Hospital. There were 30 outside consultations for patients during the year.

An average of six patients received Physiotherapy three days weekly and two patients, four days weekly during the year and volunteer services and staff have carried out some occupational therapy programs.

Capital Outlay at the Hospital during 1961 included the extension of the sprinkler system, the reshingling of the roof on the east wing and painting of outside wood and trim. New equipment purchased for the hospital included a sixteen cubic foot electric refrigerator, one new typewriter and 12 new Hi-Lo beds and mattresses.

The Bangor Public Library supplied books and magazines for patients and distribution was under the Volunteer Services of the Bangor City Hospital Auxiliary and the Junior League.

Religious services were carried out by the clergy of the various faiths on a regular basis.

Entertainment programs were conducted by the Bangor Symphony Orchestra, the High School Band and many other church and civic groups throughout the year.

Volunteer services were carried out by several agencies during the year. The Gray Ladies contributed 500 hours of service, Auxiliary projects contributed 685 hours of in-hospital patient services and for the second year, the Bangor Garden Club won the Sears Roebuck Award for beautifying around public buildings with their project at City Hospital.

The cedar hedge along the Farm Road was extended to Main Street during the year and the lawn was regraded and resown.

DEPARTMENT OF PUBLIC WELFARE



Ruth S. Lord, Director

There were 656 applications for relief, hospital care or social services. Some obviously had to be referred elsewhere. Relief was given to 234 cases involving 641 persons,

from single persons to one family of 16.

The success or failure of a Welfare Department can really only be appraised by looking backward, as some of the families who had deep-seated, multi-problem situations a few years ago come back to visit with the social workers, perhaps for a bit of advice or perhaps for no reason at all except to say "thank you--we're doing fine now." And there are many of these.

It has been repeatedly demonstrated that intensive professional casework services by trained practical social workers can reduce relief rolls and restore families to financial independence in today's very complex society. The worker must hold to a philosophy of rehabilitation and urge informed citizens to exert their influence and their voices against the Elizabethan notion that all recipients are a shiftless lot interested only in a free ride at public expense.

One of the better definitions of casework is -- "We are concerned solely with helping the client face the realities of his social situation, helping him examine the alternatives open to him, and helping him muster the courage and the strength to make his own responsible choices and to accept the consequences of those decisions."

So, as we remind whomsoever may read our report each year to remember -- to give relief without social service is a futile and expensive procedure.

- \$ 45,371 was spent for direct relief in 1961, (\$26,338 of this was paid by Welfare to City Hospital towards care of some of Bangor's indigent patients.
- \$ 17,768 equals the city's share for Aid to Dependent Children having a legal settlement in Bangor. (Approximately \$125,000 a year is received in the city proper as A.D.C. grants to be spent on basic living expenses.)
- \$ 1,073 paid for burials. Increased Federal Old Age and Survivors Insurance has brought this expense to an all-time low.
- \$ 4,841 was paid to other cities and towns when legal residents of Bangor "fell into distress" in other parts of the state.
- \$ 22,394 was expended for General Administration. This includes the costs of handling Federal Foods.
- 74,223 Pounds of Federal Donated Foods were received at Welfare and distributed to approximately 140 families on the 4th Wednesday of each month. 1688 visits to City Hall were made. Most of these families receiving categorical assistance.

No. of Employees:	5
1961 Expenditures:	
Operating	\$91,464.14
Outlay	313.63

We are not serving as many people dependent on Social Security retirement pay as we should be.

Travelers in Distress

We have had many calls from the Travelers Aid in distant places regarding the return of people claiming Bangor as their home. Investigation proved few of them had a claim on Bangor. Several "married couples" turned out to be single or one was still married to someone else.

Dow Field Discharges Other than Honorable

Under these circumstances, the Air Force does not pay transportation home apparently. Several of the men have been immature, unstable, unwilling or unable to hold jobs. After much time, correspondence or telephoning, we have obtained permission from the home town and state to send these families back at our expense. The largest was a family of six sent to Pittsburgh, Pennsylvania.

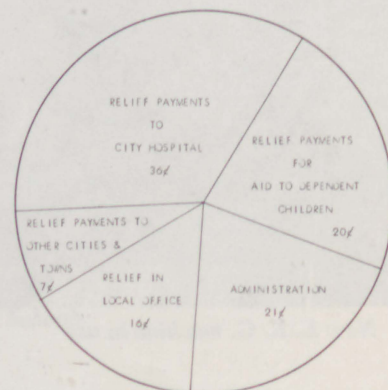
City Hospital Admissions

There were 67 of these. Eligibility was determined and if it was possible, machinery was started moving by the caseworker to obtain payment in part from the Nursing Home Pool. Legally responsible relatives were interviewed regarding their ability to help pending the Pool's decision.

Rejection of persons desperately in need of this care who are not eligible is the hardest part of this service.

State Hospital Commitments

Only \$230 was paid for medical examinations. The new laws for commitment are a distinct improvement over the old. But no provision was made in the law or was the question raised at the hearings on preliminary determination of legal residence. This leaves the city wide open for an ever increasing expense at the time of death, with no chance of reimbursement. The existing law pertaining to this was not amended or repealed.

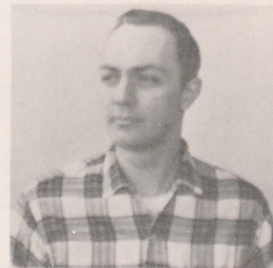


How the 1961 Bangor Welfare Dollar was spent

DEPARTMENT OF HARBORS AND WHARVES

No. of Employees:

1961 Expenditures: \$3,245.16



Theodore Ware, Harbor Master

In November, 1960 plans were started for the new floats, dredging and installation of a new light at the dock area.

In the first four and one-half months, meetings were held with other department heads and the city manager on discussion of plans and ideas. Approximately the first of April, styrofoam floatation for new floats was decided upon and bids for same were posted. At the same time, several firms were contacted for the dredging of the float area and the award made to Hughes, Bros. Inc. The Electrical Department installed an electric meter. The Public Works Department did the actual construction of the new floats and drove four pilings to anchor the new floats to and to reinforce the present bulkhead. Work was completed within ten days with the exception of a few small cleanup jobs which took a few extra days because of bad weather.

May 29, 1961, Spring flood water came down the river and four boats were pulled from mooring.

May 30, 1961, Spring flood water came down the river and one boat was pulled from mooring.

May 31, 1961, Spring floodwaters came down the river. All boats off moorings and safely tied up at Stickney and Babcock coal dock until fast waters subsided and moorings could be relocated and replaced.

June 28, 1961, Held conference with a major shipping company representative as to the availability of docking

space and amount of water in the river that a ship can depend upon to come up river.

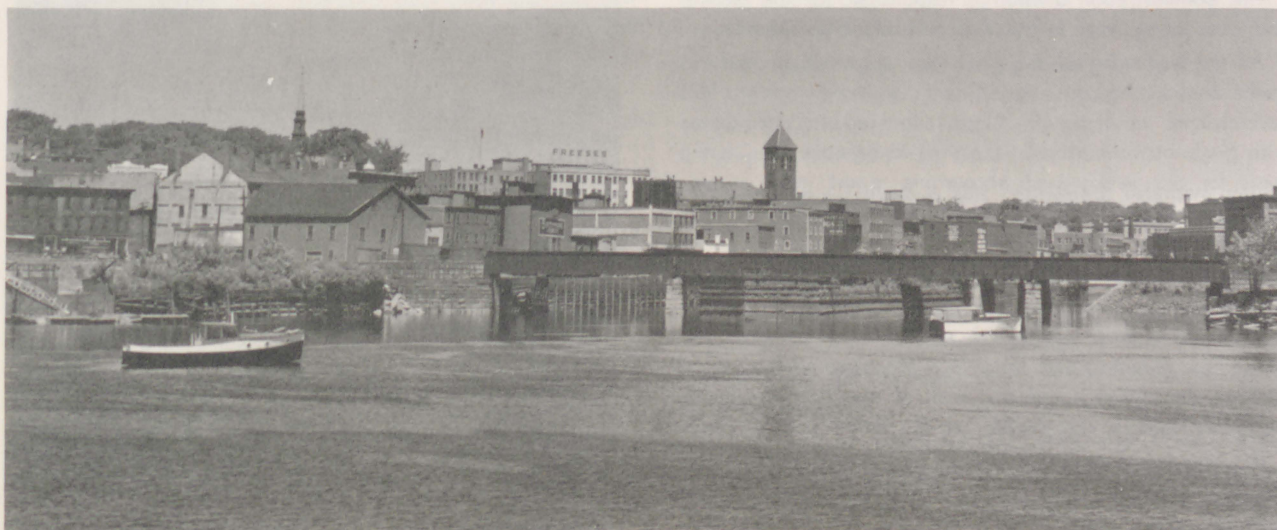
By July 20, 1961, Eighteen permanent moorings located in anchorage area. During the summer, the department with the cooperation of private owners' made twenty-seven to thirty guest moorings possible.

August 31, 1961 Tidewater tanker (Flying A) grounded just below the Eastern Corporation. Harbor Master and crew assisted in refloating tanker. During the summer months, daily inspections of float area and anchorage area was made. Also six inspection trips to boat launching ramps located at the American Oil Company on lower Main Street were made.

September 30, 1961, The department called upon to assist Penobscot and Waldo County Sheriff's Departments to locate a long overdue boat somewhere on the Penobscot River. The boat was not located until the next day at approximately 4 p.m. by a boat out of Belfast at Sandy Point. The Harbor Master's boat was fogged in at Winterport before returning to Bangor.

November 3, 1961. All Boats hauled out of river for the winter and the city floats pulled from the river and stored for the winter.

November 5, 1961. All moorings pulled from the river.



Bangor's Harbor and Skyline

PUBLIC WORKS DEPARTMENT



Roger W. Merrill, Public Works
Director

No. of Employees:

Permanent 112

Temporary 30-40

1961 Expenditures

Operating \$562,865.97

Outlay 271,414.84

The Public Works Department, second in size only to the School Department, is located in the Municipal Garage building at 25 Court Street.

The department is organized into seven divisions as follows:

1. Administration:
12 employees: Director, office personnel and division heads.
2. Garage:
13 employees: Mechanics, servicemen and custodial workers
3. Highway:
55 employees: Foremen, equipment operators and work crews, including the asphalt plant and gravel pit.
4. Sewers:
12 employees: Foreman, masons and work crews.
5. Parks & Forestry:
7 employees: Foreman, tree surgeons and work crew.
6. Sanitation:
8 employees: Foreman, truck operators, pick up crews and dump attendants.
7. Cemetery:
5 employees: Cemetery workers.

Administration

The administration division is responsible for the clerical and accounting work in the Public Works Department.

At the beginning of the year, the approved budget for each division of the department is broken down into several cost centers with funds allocated in accordance with prepared estimates for the work to be done. This is the basis for the weekly cost accounting report which is submitted to the Director of Public Works and to the City Manager.

This comprehensive report shows the total expenditures for the current week and the total accumulated expenditures, units of work completed, and unit cost to date. This gives the Director and the City Manager a very good picture, at a glance, of the cost of operating each department division, sub-division, or the entire department.

An equipment cost report is prepared and submitted to the City Manager each month. This report gives a detail cost per mile or hour for each unit, for the current month, as well as the accumulated cost to date for the life of the vehicles or machines.

In order to complete the data necessary for these reports, all payrolls are prepared weekly and submitted to the Auditing department for prompt approval.

The accumulated charges for all equipment used on any job or project are transferred each week with the garage division receiving credit for the use of the equipment.

Charges for overhead are made weekly against all jobs or projects, and the administration division receives proper credit.

Transfers and commitments for all work done for other departments are made weekly.

All requisitions and field purchase orders for materials and supplies for the department are processed through this office on a weekly basis.

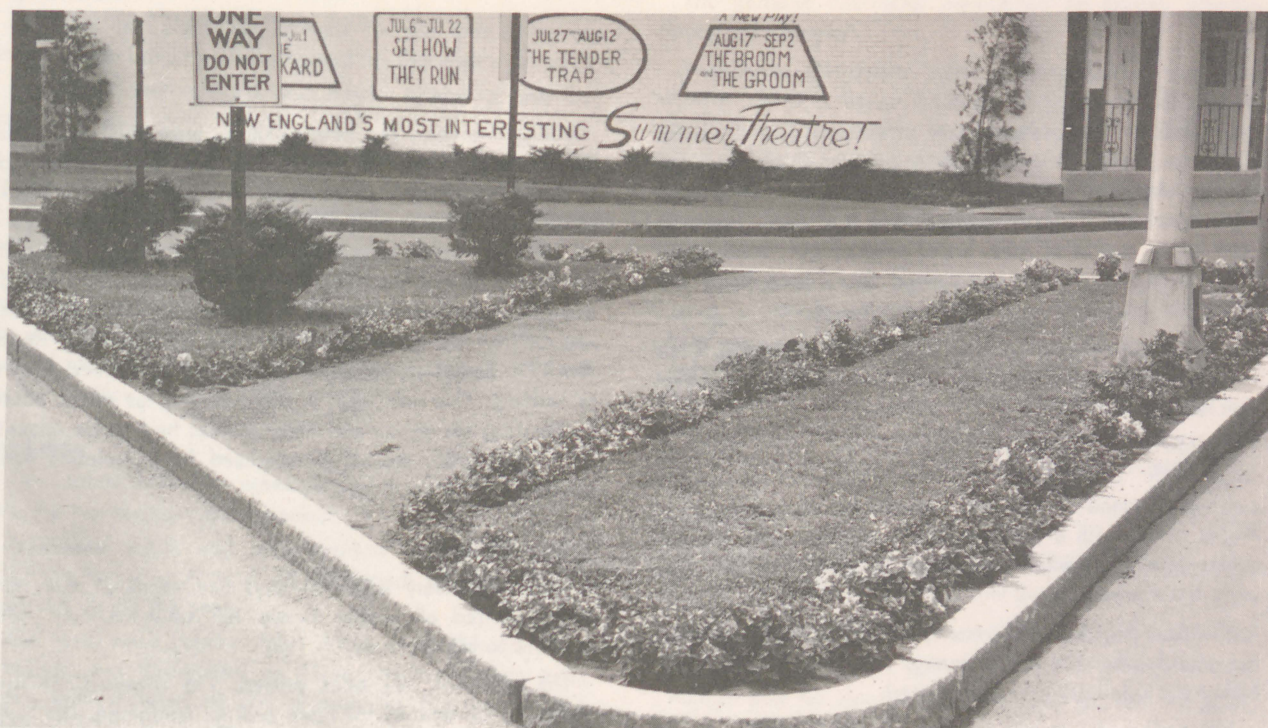
The funds allocated to all divisions in the Public Works Department for 1961 were slightly more than \$3 million.

Garage

The Garage division serviced the Public Works department's 76 pieces of motorized equipment and all city vehicles, except the fire and electrical departments. Major repairs were made to a grader, bulldozer, power sweeper, two large trucks, two crawler tractors, and four small trucks. Minor repairs and adjustments were made to all equipment.



Sidewalk sweeper helps keep city clean



One of Park Divisions many attractive flower beds

The garage replaced one six-yard dump truck with plow, one four-yard dump truck with plow, one asphalt paving machine, two passenger cars, one pick up truck and a new heating plant for the municipal garage building. New equipment added was: one power sidewalk sweeper, a mist tree sprayer and an asphalt curbing machine.

The seasonal equipment was readied as needed and replaced and stored as each phase of the year's work was completed. The new stock room completed its first year of operation with great advantages in time saved and complete inventory control. The shop area was rearranged to make five bench and work areas. Six of the large bays in the lower level of the garage were rewired and lights arranged to better advantage by the garage crew.

The last mechanically operated truck plow lift was converted to power and three plowing units were fitted with stronger push frames; and reinforcing was added to several of the older plows.

The garage force also repaired and readied the asphalt and gravel plants for operation.

Highway

During January, February and March there were 15 snow storms with an accumulation of 50 inches of snow. The highway division plowed, salted, sanded and hauled snow, working 12 days and nights plowing and 50 days snow removal. 810 tons of salt and 2832 cubic yards of sand were used in safety sanding and salting the city streets. Some road maintenance patching was done, using 199 cubic yards of asphalt premixed patching materials.

The highway trucks hauled gravel to the Odlin and Hudson Roads and Thatcher Street, between storms. The bushes were cut on the Church Road right-of-way and destroyed by putting them through our chipping machine.

April saw the start of the construction season. Extensive patching was done all over the city, using 236 man days and 481 cubic yards of patching material. Spring clean up started with two motor sweepers, two rotary brooms and three trucks. The Country roads were temporarily maintained with sand and gravel. The frost heaves and culvert settlement and heavy truck damage were filled using 377 cubic yards of light gravel. Work on step and fence damage continued and all damaged street signs and posts were straightened.

May: Spring cleanup continued with the crews logging 205 man days for this work. Patching slowed with only 273 cubic yards patching material being used. The snow fence was removed and stored at the city gravel pit. The wooden steps at the rear of the High School were replaced and the old municipal docks were removed.

All school yards and playgrounds were swept for the School Department. Capital outlay projects were started: Farm Road Widening, Perry Road extension, Sanford Street reshaping and Bass Park parking lot was enlarged.

June: Spring cleanup was completed. Extensive patching and surface treatment was started for the season. The Allen and Cumberland street projects started in 1960 were completed. One hundred new type street signs were erected, replacing missing and damaged signs. New litter baskets were set out in the business section. A float was built and set out for the municipal dock. Work was started on residential sidewalks.

July: Surface treatment continued with fifteen miles of roads and streets completed this month. Center Street was paved with two inches of hot top from Jefferson Street to Broadway. School Street was completed and work continued on Perry Road extension; sidewalk work continued.

August: Surface treatment was at its best with ten miles of Urban streets being completed. Ohio Street was resurfaced between Hammond and Hudson Streets. School yards were tarred where needed and the tennis court at Fifth Street resurfaced with a red colored top. Washington Street State Aid Project was started. The Finson Road and Odlin Road projects were completed this month.

The granite curb was relaid between Center and Essex Streets where needed and the wall on Spring Street rebuilt with cement concrete.

September: Washington Street work continued with catch basin construction and the installation of granite curbing. Garland Street was resurfaced from Center to Maple Street with a two-inch hot top surface and hot top curbs were used where necessary to keep vehicles from using the sidewalks.

The Spring Street bank was regraded and protected for the winter with a plastic covering. Nearly 4,000 linear feet of hot top sidewalks were constructed.

The surface treatment program for the year was completed this month and the tarring crew started an extensive crack sealing project.

October, November and December: The Washington Street section of the State Aid project was completed. 11,000 linear feet of sidewalks completed the year's sidewalk program with a new cement concrete walk replacing the old brick walk at the City Hall on Columbia Street.

The fall cleanup started and lasted until after the second snow storm. The Washington Street bridge area was surfaced by city forces for the state. The High Street parking lot was rough graded and graveled.

Snow fence was erected and the sand and salt storage bins were filled. Five snow storms deposited 25 inches of snow, during this period and plowing, sanding, salting and snow removal operations closed out this year for the highway division.

Sewer

The sewer division crews were busy opening catch basins and culverts during the winter months, when not working on snow removal. The construction season started in late April with repairs to catch basins and manholes. New catch basin construction and sewer extension work started in May on Seventh, Savage and Garland Streets.

Work began on a storm sewer on Lancaster Avenue and on the new 14th Street storm sewer system. The division started a crew back filling all sewer openings for new connections or repair of old ones.

This work is being done under a revised city ordinance to provide safe road conditions and proper replacements, where these openings are made. Under the old system it was impossible to control the backfilling and many of our rough streets were caused by the settlement of old trenches, some of them several years old.

During the year, ten new manholes were built and eight rebuilt, twenty new catchbasins were built and 41 repaired. Forty-five new house connections were made and 20 blocks of the sewer system cleaned. 1858 catch basins were cleaned. Sewers were extended in Essex Street, 7th Street, Drummond Street, Mountain View Avenue, and West Broadway. New storm sewers were completed on Lancaster Avenue and on city property at the rear of Crestmont Road. The 14th Street storm sewer system was over three fourths completed. This job was a difficult one as many house connections for sewers and other utilities had to be relocated. Work on this project is scheduled for completion early in 1962.

Parks and Forestry

Early in January and February, two crews of five men each, painted all visible brown tail moth cocoons with creasote to kill the lava.

The year saw 280 trees pruned, 116 removed, 55 new plantings, 12 treated for scars, and six reinforced with bolts and cables.

Three weeks were spent in spraying for Elm Leaf Beetle. During July and August two men were assigned to scout for Dutch Elm disease. Sixteen cases were found in various parts of the city. All trees with confirmed Dutch Elm disease were removed, destroyed and the control areas pruned. The park crews maintained the parks, playgrounds, malls, and municipal flower beds in excellent condition. The addition of a powered gang mower enabled the division to almost keep ahead of the growing grass and weeds. Next year the use of an additional unit will give the division the equipment it needs to do a job the citizens can be proud of. The pool and falls at Cascade Park were repaired and the leaks stopped to conserve much of the water at this location.

Signs were erected to keep automobiles off the grass and out of the parks, especially where ball games are played.

The downtown flower baskets were colorful both during the summer with the moss and flowers and winter with the evergreens and ruscus.

Gravel Pit

Work started in April with the clay and loam top soil being removed from an area of the city owned gravel pit.

A new water pump with an eight inch pipe intake was installed and a new pump house erected at the gravel plant. This larger pipe increased the volume of water for washing material to be screened.

The plant started operation late in May and produced 25,104 cubic yards of fractured stone and washed sand by the first week in November, when the plant was closed for the winter.

During the year, the city acquired a new pit in Winterport which will be put into operation in 1962.

Asphalt Plant

In April, the plant was opened for the season. A new lime storage building was attached to the asphalt plant.

The plant was serviced and began operating the first week in June.

During the year the plant produced 6,707 tons of hot mix and 3,237 tons of cold mix. The hot mix was used to pave streets and sidewalks and the cold mix was stock piled for patching streets and sidewalks.

A new heating coil was installed in one of the tanks, making it possible to store 10,000 gallons of tars or asphalts for mixing cold patch. The plant can also store 20,000 gallons of heavy A. C. asphalt. This plant is one of the most modern in New England.

Sanitation

The rubbish collection schedule was maintained bi-weekly with the two regular rubbish packers.

Additional trucks and crews worked the double pickup after the holidays. A total of 1909 loads of rubbish were collected during the year.

The two week period from May third through May twentieth was designated as Clean Up Week. Ten extra crews were assigned to the division for this period. 556 loads of all kinds of debris were picked up and hauled to the dump. This was 115 loads more than were collected in 1960.

The garbage contractor maintained his regular schedule throughout the year.

Numerous complaints were received during the cold weather because frozen garbage which could not be removed from the container was not picked up on the regular scheduled day. To some householders this was a source of annoyance, but nothing can be done by the contractor unless some effort is made to protect the garbage from freezing, previous to collections.

The dump was maintained in very good condition by hauling in fill whenever possible and building up the top of the dumping area, to enable the trucks to dump over the edge. The officials of Dow Air Base furnished a bulldozer once weekly to help maintain the dump in a satisfactory condition and this was a big help, however, the open face type of dump, at best, is a poor way to dispose of rubbish.

Cemeteries

The City Cemeteries were well maintained during the year and especially before Memorial Day.

During the year 81 burials were made. Eight family lots and 16 single grave lots were sold; 12 with perpetual care.

Annual bills for care of lots were sent out and 74 paid.

Corner markers were set out, 340 at Pine Grove and 38 at Oak Grove. The walks were edged and pea gravel added to walks where needed.



Public Works Crew and Equipment prepare for Annual Clean-up Program

CITY OF BANGOR
SCHEDULE OF OUTSTANDING MUNICIPAL DEBT

As of November 1, 1961

		General	School	Water	Total
1962	Outstanding Jan. 1	\$1,387,605	1,162,395	31,000	2,581,000
	payments	96,929	151,071	17,000	265,000
1963	Outstanding Jan. 1	1,290,676	1,011,324	14,000	2,316,000
	payments	95,262	125,738	7,000	228,000
1964	Outstanding Jan. 1	1,195,414	885,586	7,000	2,088,000
	payments	95,362	108,638	7,000	211,000
1965	Outstanding Jan. 1	1,100,052	776,948		1,877,000
	payments	85,362	102,638		188,000
1966	Outstanding Jan. 1	1,014,690	674,310		1,689,000
	payments	77,862	59,138		137,000
1967	Outstanding Jan. 1	936,828	615,172		1,552,000
	payments	73,862	59,138		133,000
1968	Outstanding Jan. 1	862,966	556,034		1,419,000
	payments	63,862	59,138		123,000
1969	Outstanding Jan. 1	799,104	496,896		1,296,000
	payments	63,862	59,138		123,000
1970	Outstanding Jan. 1	735,242	437,758		1,173,000
	payments	63,862	59,138		123,000
1971	Outstanding Jan. 1	671,380	378,620		1,050,000
	payments	63,862	59,138		123,000
1972	Outstanding Jan. 1	607,518	319,482		927,000
	payments	63,862	59,138		123,000
1973	Outstanding Jan. 1	543,656	260,344		804,000
	payments	63,862	59,138		123,000
1974	Outstanding Jan. 1	479,794	201,206		681,000
	payments	63,862	59,138		123,000
1975	Outstanding Jan. 1	415,932	142,068		558,000
	payments	63,862	26,138		90,000
1976	Outstanding Jan. 1	352,070	115,930		468,000
	payments	63,862	26,138		90,000
1977	Outstanding Jan. 1	288,208	89,792		378,000
	payments	63,862	26,138		90,000
1978	Outstanding Jan. 1	224,346	63,654		288,000
	payments	52,862	26,138		79,000
1979	Outstanding Jan. 1	171,484	37,516		209,000
	payments	52,862	26,138		79,000
1980	Outstanding Jan. 1	118,622	11,378		130,000
	payments	35,862	4,138		40,000
1981	Outstanding Jan. 1	82,760	7,240		90,000
	payments	35,862	4,138		40,000
1982	Outstanding Jan. 1	46,898	3,102		50,000
	payments	31,898	3,102		35,000
1983	Outstanding Jan. 1	15,000			15,000
	payments	15,000			15,000

CITY OF BANGOR

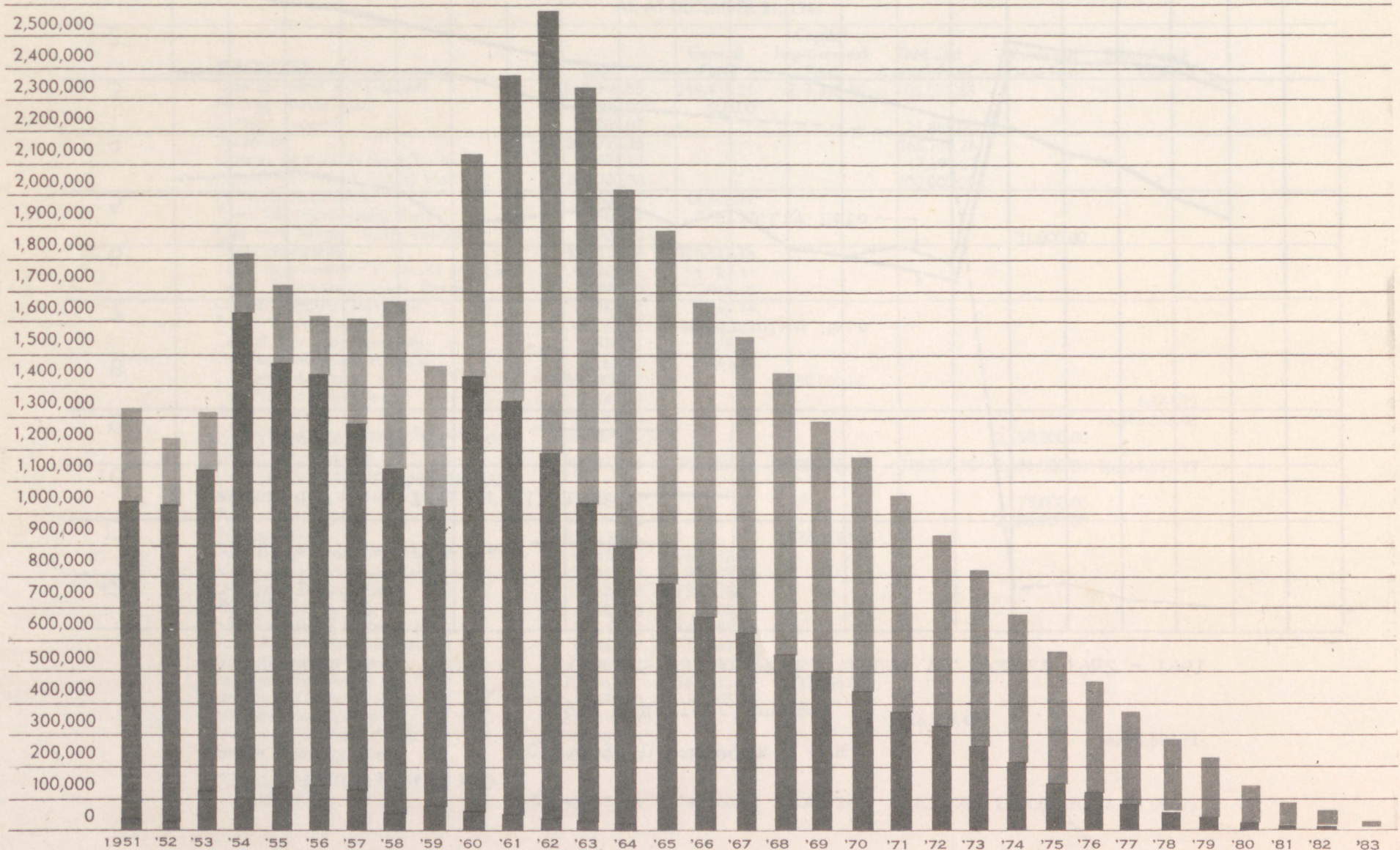
NOVEMBER 1, 1961

SCHEDULE OF OUTSTANDING DEBT

(SHOWN AS OF JAN. 1 OF EACH YEAR)

DOLLARS

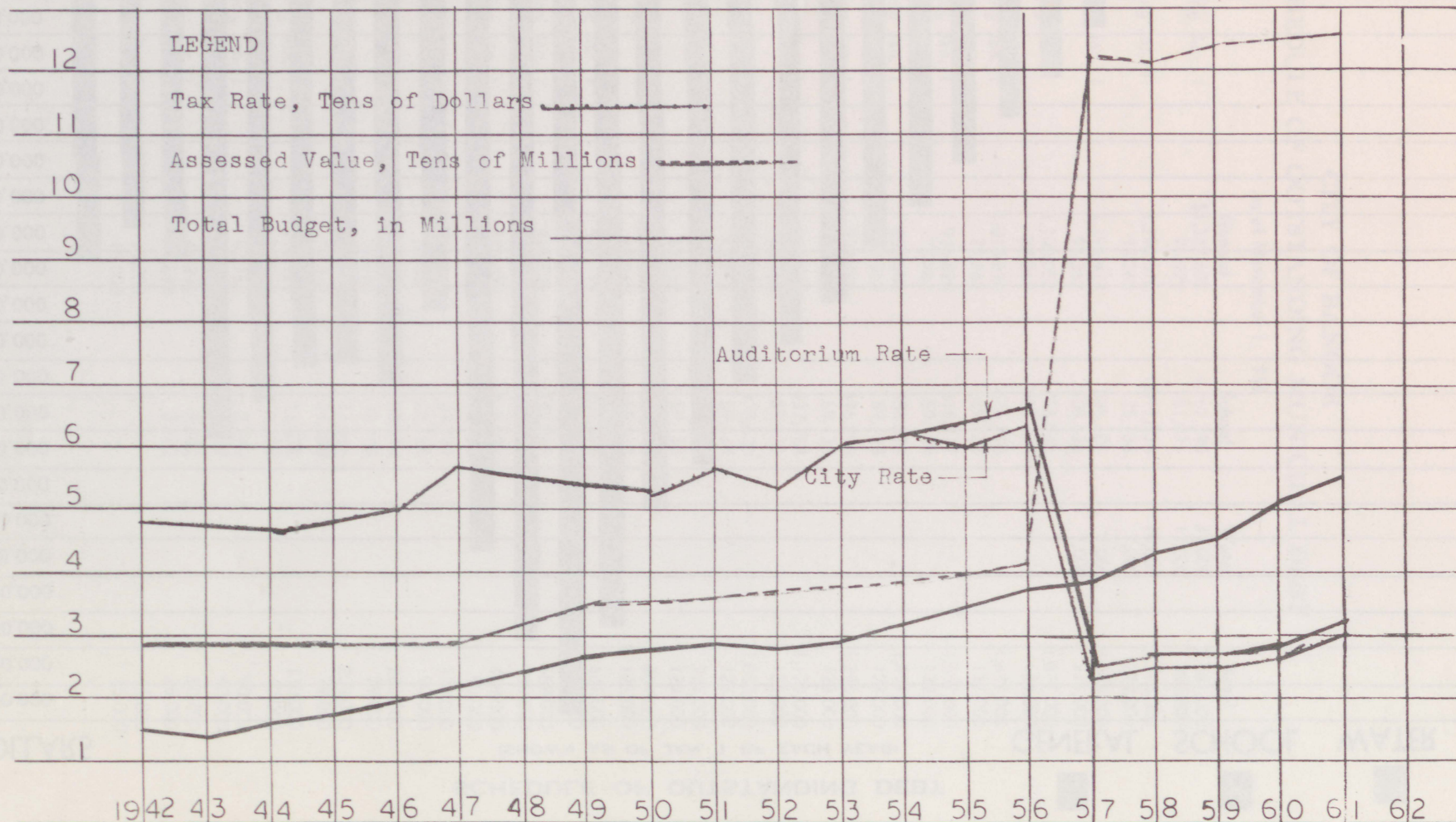
GENERAL SCHOOL WATER



CITY OF BANGOR

1962 MUNICIPAL BUDGET

COMPARATIVE SCHEDULE OF TAX RATES VS. ASSESSED VALUES VS. BUDGET 1942 - 1961



COMBINED FUND BALANCE SHEET

AS AT DECEMBER 31, 1961

RESOURCES	Total	General Fund	Capital Improvement Fund	Trust and Agency Fund	Municipal Debt Fund	Fixed Asset Fund
Cash on Hand and Deposits	\$612,349.55	248,436.21	258,893.46	105,019.88		
Postage Meter Fund	500.00	500.00				
Savings Accounts	27,889.07			27,889.07		
Securities	265,717.26			265,717.26		
Custody of Kirstein Fund Trustees	17,693.27			17,693.27		
Hersey Fund Invest. in City Hall	100,000.00			100,000.00		
Accounts Receivable	44,806.77	44,806.77				
Town Rd. Improvement Fund	17,462.27	17,462.27				
Due from Bangor Water District	31,000.00				31,000.00	
Taxes Receivable	320,312.36	320,312.36				
Taxes Receivable—Tax Deeds and Liens	54,182.81	54,182.81				
Accts. Receivable—Sewer Deeds	2,998.10	2,998.10				
Office Supplies Inventory	961.14	961.14				
Public Works Inventory	49,063.48	49,063.48				
Central Sign Shop Inventory	576.01	576.01				
Ordinance Revision Account	2,261.29	2,261.29				
Estimated Revenue	4,850,000.00		4,850,000.00			
City Property Tax Deeds	6,541.73					6,541.73
Fixed Property	16,455,056.00					16,455,056.00
To be Provided in Future Periods	2,550,000.00				2,550,000.00	
TOTAL RESOURCES	25,409,371.11	741,560.44	5,108,893.46	516,319.48	2,581,000.00	16,461,597.73
LIABILITIES, RESERVES AND SURPLUS						
Notes Payable	75,000.00				75,000.00	
Bonds Outstanding	2,506,000.00				2,506,000.00	
Appropriations	3,875,238.96		3,875,238.96			
School Dept. Revenue—Prepaid	60,352.00	60,352.00				
Motor Excise Taxes—Prepaid	37,412.77	37,412.77				
Off-street Parking Fund	32,628.18	32,628.18				
Police & Fire Services	305.05	305.05				
School National Defense Act	11,143.08	11,143.08				
Town Rd. Improvement Reserve	17,462.27	17,462.27				
Group Insurance Reserve	1,065.82	1,065.82				
Encumbrance Reserve	1,397,065.61	163,411.11	1,233,654.50			
Uncollected Taxes Reserve	11,575.90	11,575.90				
Miscellaneous Reserve	516,319.48			516,319.48		
Investment in Fixed Assets	16,461,597.73					16,461,597.73
Surplus Unappropriated	406,204.26	406,204.26				
TOTAL LIABILITIES, RESERVES AND SURPLUS	\$25,409,371.11	741,560.44	5,108,893.46	516,319.48	2,581,000.00	16,461,597.73

Statement of Revenue — Estimated and Actual

For the Year Ended December 31, 1961

	Estimate Revenue	Total Revenue
Taxes—Current Year's Levy		
Real Property	3,201,600.00	3,195,166.83
Personal Property	776,400.00	773,034.25
Polls	17,000.00	20,154.00
Total Taxes—Current Year's Levy	3,995,000.00	3,988,355.08
Taxes—Prior Years and Other Local		
Taxes—Prior Years Levies	190,000.00	234,414.47
Tax Deeds & Sale of Property	25,500.00	44,862.93
Other Local Taxes & Penalties	273,000.00	295,639.78
Total Taxes Prior Years and Other Local	488,500.00	574,917.18
Licenses and Permits		
For Street Use	63,000.00	61,760.69
Street Privileges and Permits	615.00	274.15
Business Licenses	1,340.00	1,365.00
Police and Protective	2,985.00	3,020.50
Amusements	465.00	1,009.00
Professional and Occupational	647.00	645.00
Non-business Licenses and Permits	5,650.00	4,971.29
Total Licenses and Permits	74,702.00	73,045.63
Fines, Forfeits and Penalties		
Fines and Court Fees	31,000.00	30,383.09
Total Fines, Forfeits and Penalties	31,000.00	30,383.09
Use of Money and Property		
Miscl. Rents and Concessions	17,650.00	11,137.76
Municipal Auditorium	44,825.00	47,745.42
Total Use of Money and Property	62,475.00	58,883.18
From Other Agencies		
State Shared Taxes	34,500.00	29,218.46
State Grants in Aid	276,523.00	246,249.07
Federal Grants in Aid	286,493.00	314,854.00
Payments in Lieu of Taxes	1,774.00	1,773.60
Total from Other Agencies	599,290.00	592,095.13
Charges for Current Services		
General Government	12,165.00	12,540.67
Safety	5,432.00	3,356.81
Highway	12,000.00	5,917.74
Sanitation	12,800.00	14,254.91
Health	2,700.00	3,043.75
Hospital	144,875.00	158,014.33
Schools	39,250.00	39,752.53
Cemeteries	7,600.00	4,864.50
Dow Field Playground	937.00	1,203.00
Public Buildings	21,100.00	18,511.51
Total Charges for Current Services	258,859.00	261,459.75
Transfers from Other Funds		
Bass Park—Trust Fund	2,000.00	2,000.00
Public Works—Equipment Reserve	50,000.00	49,372.22
Off-street Parking Fund	20,000.00	20,000.00
Total Transfers from Other Funds	72,000.00	71,372.22
Reimbursements		
General Government	11,179.00	15,053.20
Welfare	16,000.00	11,662.22
Hospitalization	3,000.00	
Electrical & Public Works	5,000.00	5,421.96
Total Reimbursements	35,179.00	32,137.38
GRAND TOTAL — REVENUE	5,617,005.00	5,682,648.64

Appropriations, Expenditures and Unexpended Balances

For the Year Ended December 31, 1961

OPERATING

Department or Appropriation Title	Appropriation	Other Credits	Total Available	Total Disbursements & Encumbrances
Legislative	5,850.00		5,850.00	6,314.60
Executive	23,440.00		23,440.00	22,561.59
City Clerk	22,973.00		22,973.00	21,941.71
Finance	54,483.00		54,483.00	52,902.58
Registration of Voters	10,181.00		10,181.00	9,707.54
Assessment	40,029.00		40,029.00	36,670.38
Treasury	24,327.00		24,327.00	22,885.43
Purchasing	11,170.00		11,170.00	10,137.65
Planning	26,211.00		26,211.00	22,592.26
Legal	6,270.00		6,270.00	5,786.23
Engineering	40,216.00		40,216.00	37,978.02
Personnel	2,628.00		2,628.00	2,497.52
Civil Service Commission	800.00		800.00	411.44
Industrial Development	13,987.00		13,987.00	13,064.17
Police	324,608.00	28.83	324,636.83	317,188.15
Fire	451,728.00		451,728.00	433,874.07
Electrical	73,697.00		73,697.00	55,582.25
Sealer of Weights and Measures	75.00		75.00	17.43
Inspection	23,863.00		23,863.00	21,098.57
Civil Defense	1,050.00		1,050.00	1,064.05
Hospital and Home	144,685.00		144,685.00	150,215.07
Health	62,308.00		62,308.00	57,651.41
Welfare	113,325.00		113,325.00	91,464.14
Recreation	62,807.00		62,807.00	62,881.20
Public Buildings	33,487.00		33,487.00	28,100.32
Municipal Auditorium	69,535.00		69,535.00	63,142.57
Public Works	550,254.00		550,254.00	562,865.97
Harbors and Wharves	4,150.00		4,150.00	3,245.16
Pensions and Group Insurance	129,872.00		129,872.00	134,261.42
Contingent	6,400.00		6,400.00	
Debt Service	132,949.00		132,949.00	133,380.20
Taxes Paid to County	89,000.00		89,000.00	88,550.00
Education	2,270,000.00	37,717.70	2,307,717.70	2,301,141.70
Public Library	67,910.00		67,910.00	67,910.00
TOTAL OPERATING BUDGET	4,894,268.00	37,746.53	4,932,014.53	4,839,084.80

OUTLAY

Legislative	600.00		600.00	591.14
City Clerk	400.00	3,725.00	4,125.00	4,124.76
Finance	2,825.00		2,825.00	2,664.25
Assessing	2,530.00		2,530.00	2,508.66
Purchasing	210.00		210.00	200.25
Planning	208.00		208.00	149.48
Engineering				62.42
Industrial Development		500.00	500.00	495.00
Police	25,659.00	1,136.00	26,795.00	24,564.80
Fire	8,880.00		8,880.00	5,572.69
Electrical	39,710.00	20,217.80	59,927.80	54,587.43
Civil Defense	5,000.00	2,342.32	7,342.32	3,564.06
Hospital and Home	7,930.00	500.00	8,430.00	9,336.37
Health	1,700.00		1,700.00	1,686.63
Welfare	450.00		450.00	313.63
Recreation	3,194.00	500.00	3,694.00	3,200.27
Public Buildings	2,500.00		2,500.00	2,394.81
Municipal Auditorium	16,432.00	3,200.00	19,632.00	19,905.86
Public Works	269,875.00	24,939.23	294,814.23	271,414.84
TOTAL OUTLAY BUDGET	388,103.00	57,060.35	445,163.35	407,337.35
TOTAL OPERATING BUDGET	4,894,268.00	37,746.53	4,932,014.53	4,839,084.80
TOTAL APPROPRIATION ACCOUNTS	5,282,371.00	94,806.88	5,377,177.88	5,246,422.15
RESERVE	190,000.00		190,000.00	190,000.00
OVERLAY	14,664.00	4,728.44*	9,935.56	9,935.56
RECREATION DISTRICT TAX	72,770.00		72,770.00	72,770.00
TRANSFERRED TO CAP. IMP. FUND	57,200.00		57,200.00	57,200.00
TOTAL BUDGET REQUIREMENTS	5,617,005.00	90,078.44	5,707,083.44	5,576,327.71

CAPITAL IMPROVEMENT FUND

Residential Sidewalks	100,000.00		100,000.00	68,770.00
Morse's Bridge	20,000.00		20,000.00	19,507.20
Abbott Square Parking Lot	25,676.25		25,676.25	25,659.70
Pickering Sq. Parking Lot	48,797.32		48,797.32	48,797.32
Kenduskeag Stream Project	1,650,000.00	8,000.00	1,658,000.00	1,353,309.18
Ind. Park Sewer Completion	42,200.00	64,852.77	107,052.77	107,026.58
Ind. Park Sewer Extension		123,168.70	123,168.70	123,168.70
Davis Trunk Sewer	30,000.00	35,000.00	65,000.00	64,730.83
Fourteenth St. Corrective Work	107,000.00		107,000.00	66,929.44
Lancaster Ave. Storm Drain	8,000.00		8,000.00	8,667.53
Crestmont Rd. Corrective Work	5,000.00		5,000.00	2,364.36
Kend. Stream Interceptor Sewer	300,000.00		300,000.00	841.02
Fourteenth Street School		342,167.17	342,167.17	302,411.09
Sprinkler Installation		31,202.78	31,202.78	35,902.78
High School Construction	3,200,000.00	55,000.00	3,255,000.00	92,740.30
TOTAL	5,342,200.00	853,864.99	6,196,064.99	2,320,826.03

Bangor's Boards and Commissions

1962

BANGOR PUBLIC LIBRARY BOARD

The Trustees of the Hersey Fund and
Charles F. Bragg, II
F. Drummond Freese
George F. Peabody
Erwin S. Anderson

SUPERINTENDING SCHOOL COMMITTEE

Richard Gaillard, M. D.
Milford Cohen
Charles F. Bragg, II
Grace A. Overlock
Edward C. Porter, M. D.

CITY PLANNING BOARD

James E. Halkett
G. Clifton Eames
Edwin P. Webster
J. Arthur Stone
Norman Minsky

BOARD OF APPEALS — ZONING ORDINANCE

James A. Mooney
Lewis A. Larsen
Thomas W. Calderwood
Associate Member, Nate J. Rogers

TRUSTEES OF SOPHIA KIRSTEIN STUDENT LOAN FUND

Cornelius J. Russell, Jr.
Abraham M. Rudman
Robert N. Haskell
Arthur Smith
Superintendent of Schools, ex-officio

HOUSING APPEALS BOARD

David Buchanan, Chairman
Ballard F. Keith
Mrs. Nina S. Loder
Walter F. Ulmer, Associate Member

DENTAL HEALTH ADVISORY COMMITTEE

Anita Bartlett
Carolyn Lombardi
Howard L. Kominsky, D. M. D.
William F. Mouradian, D. M. D.
Samuel H. Calderwood
Samuel J. Rosen, D. M. D.
Mildred W. Brewster

TRUSTEES OF THE RECREATION CENTER

Robert N. Haskell
Charles F. Bragg, II
Henry P. Cushman
W. Weldon Dunnett
Albert J. Schiro

TRUSTEES OF WATER DISTRICT

George Hawkes, Jr.
John J. Dunn
John J. Flaherty, Jr.
Charles C. Morris
John W. Ballou
Sidney Epstein
Edward H. Keith

CIVIL SERVICE COMMISSION

Edward L. Curran, M. D.
Gerald Rudman
John R. Carney

RECREATION ADVISORY COMMITTEE

Charles Roberts
James F. O'Connor
Edward Beausang
Mary McEvoy
Diane S. Cutler
Nicholas P. Brountas, ex-officio

PUBLIC HEALTH AND HOSPITAL ADVISORY COMMITTEE

James A. Elliott, D.V.M.
Paul Knowles
Roland MacLeod
John E. Whitworth, M. D.
George W. Wood, III, M. D.
James A. Hughes
Richard C. Wadsworth, M. D.

TRUSTEES OF THE HERSEY FUND

William P. Newman
Dr. Martyn Vickers
Donald S. Higgins
Boutelle Savage
Treasurer of the City of Bangor, ex-officio

URBAN RENEWAL AUTHORITY

Robert N. Haskell
John E. Coney
Mabel Wadsworth
Max Kominsky
Joseph R. Coupal, Jr.

INDUSTRIAL DEVELOPMENT ADVISORY COMMITTEE

William C. Viner
Erwin S. Anderson
Robert N. Haskell
John E. Hess
John M. Brewer
James A. Willey
John J. Dunn
Chamber of Commerce Secretary ex-officio
Junior Chamber of Commerce Immediate
Past President, ex-officio

The City of Bangor at your Service

Emergency Calls

Fire 942-8211

Police 947-7382

Ambulance 942-8211

Service	Department	Phone
Administration (General)	City Manager	945-9436
Assessments	Assessors	942-3013
Auditorium	Auditorium Supervisor	942-9000
Bass Park	Auditorium Supervisor	942-9000
Bills and Accounts	City Auditor	945-4584
Birth Certificates	City Clerk	945-4583
Building Permits	Building Inspector	945-6809
Burial Records	City Clerk	945-4583
Cemeteries	Cemetery Superintendent	945-6424
City Hall Rental	City Treasurer	942-0546
City Property, Sale of	City Manager	945-9436
Civil Defense	City Manager	945-9437
Death Certificates	City Clerk	945-4583
Dental Hygienist	Health	942-4897
Elections	City Clerk	945-4583
Electric	Electric Department	942-0177
Electrical Permits	Building Inspection	945-6809
Engineering	Engineering Department	942-4351
Garbage Collection	Public Works	945-6424
Health	Health Department	942-4897
Hospital and Home	Hospital and Home	942-4643
Industrial Development	Industrial Development	942-9057
Legal	City Solicitor	942-3132
Legislative	City Council	945-9436
Library	Public Library	945-5000
Licenses (General)	City Clerk	945-4583
Lights, Street	Electric Department	942-0177
Maps	Engineering Department	942-4351
Milk Inspection	Health	942-4897
Municipal Pensions	City Auditor	945-4584
Municipal Finances	City Auditor	945-4584
Notary Public	City Clerk	945-4583
Ordinance, City	City Clerk	945-4583
Parks, Maintenance	Public Works	945-6424
Personnel	Personnel	945-9436
Petitions	City Clerk	945-4583
Planning	Planning Department	942-4078
Playgrounds	Recreation	942-8548
Plumbing Permits	Building Inspection	945-6809
Public Health Nurse	Health	942-4897
Purchasing	Purchasing Department	947-7173
Recordings	City Clerk	945-4583
Recreation	Recreation	942-8548
Restaurant Inspection	Health	942-4897
Retirement	City Auditor	945-4584
Rubbish Collection	Public Works	945-6424
Schools	Superintendent	942-5266
Sewers	Public Works	945-6424
Streets, Maintenance	Public Works	945-6424
Street Numbers	Engineering Department	942-4351
Tax Collections	Tax Collector	942-0546
Trees	Public Works	945-6424
Veterinary	Health	942-4897
Voting, Registration	Registration of Voters	945-5043
Water	Water District	945-4516
Weights and Measures	Sealer	947-7114
Welfare	Welfare Department	945-4579
Zoning Laws	Building Inspection	945-6809

LA BREE, HORACE G. & ALICE M.
JOINT TENANTS
19 MT. HOPE AVE.
BANGOR, MAINE

47-212A

BULK RATE
U. S. POSTAGE
PAID
BANGOR, MAINE
PERMIT NO. 630