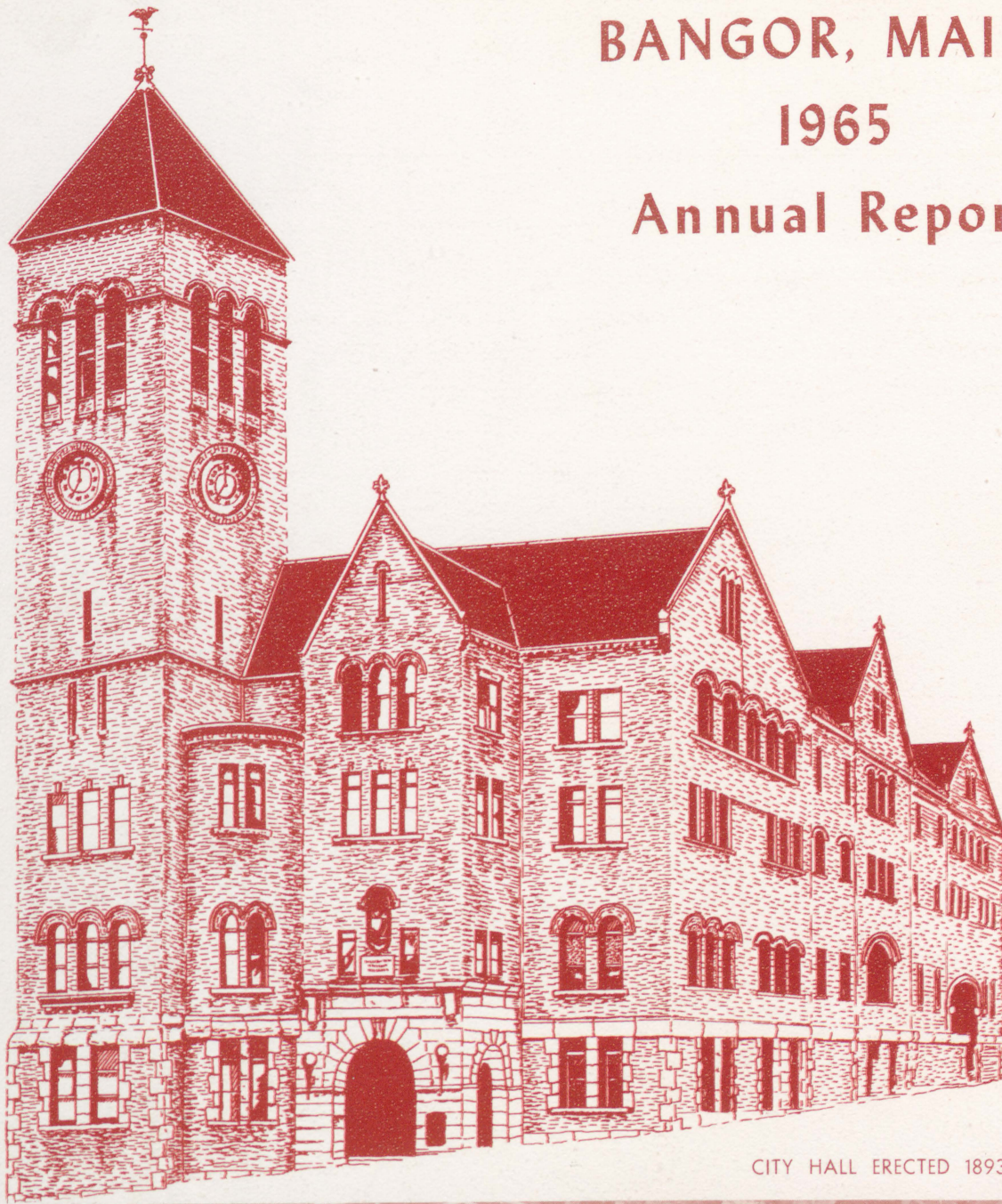


BANGOR, MAINE

1965

Annual Report



CITY HALL ERECTED 1893





BANGOR AT THE TURN OF THE CENTURY



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Bangor, the center of Maine---the Gateway to Maine's North Woods and Seashore Resorts



City of Bangor, Maine
CITY COUNCIL

January 10, 1966

To the Citizens of the City of Bangor:

Progress is a continuing thing and brings with it problems of ever increasing size and complexity. 1965 was a year of problems and a year of progress. Your City Council, acting as the board of directors of the municipal corporation, established the policy guidelines necessary to meet the problems and continue the progress.

Receiving a substantial amount of the Council's attention, the reuse of Dow Air Force Base was approached on a systematic, realistic step-by-step basis. By the end of the year the major alternatives for utilization had been fairly well defined and actions had been taken to begin the implementation of all of these plans.

Policy decisions were also made in the areas of water pollution abatement, new municipal office facilities, municipal assistance to higher education facilities, and long-range comprehensive planning. Continuing policy guidance was given to the City's administration on all major matters of municipal operation.

Bangor is on the threshold of major new economic, residential and cultural development. Our municipal potential is limited only by our own ingenuity and imagination. We are fortunate to have a capable and competent professional administrative staff well equipped to carry out the policy programs outlined by the City Council.

We look forward to working cooperatively with all our citizens in building a bigger and better Bangor.

Sincerely yours,

John W. Conti
John W. Conti
Chairman

CHARLES E. HIGGINS



L. FELIX RANLETT



WILLIAM M. HOUSTON JOSEPH S. DINSMORE



JOHN T. BARRY



NICHOLAS P. BROUNTAS



JOHN W. CONTI
CHAIRMAN



ROBERT E. BALDACC



EDWARD J. HUGHES

REPORT OF THE CITY MANAGER



To the Honorable City Council and Citizens of Bangor:

It is with sincere pride and pleasure that I present to you the 1965 Annual Report for the City of Bangor. This report covers the 132nd year of city government and the 33rd year of the operation of the Council-Manager Plan.

Financial Condition

While fiscal data does not make particularly interesting reading, it seems appropriate, at the outset of this report, to cover the highlights of the financial condition of the City. For those desiring more detail, there are summaries of the Financial Statements at the end of this report, and of course complete detail is always available at the office of the City Auditor.

As of December 31, 1965, the City had an unappropriated surplus of \$549,412 and had general fund reserves established of \$268,719. The total outstanding debt at year's end amounted to \$7,219,000 of which \$3,445,401 was general debt, and \$3,773,599 was school debt (this is exclusive of \$830,000 still outstanding for Recreation District debt on the new Auditorium).

During 1965, \$498,000 in long term debt was amortized and \$315,000 in new long term indebtedness was obligated. Thus, outstanding debt was decreased during the year by \$143,000. This is the third consecutive year in which the City's debt has been reduced. The assessed valuation of the City of Bangor for 1965, at 90% of current value, was \$141,359,000. The tax rate for 1965 was \$32.00 per thousand of which \$31.51 was for Municipal Operations and \$.49 was for Recreation District debt.

1965 Programs in Review

Excellent progress was witnessed in the City's two Urban Renewal projects. In Stillwater Park,

No. of Employees:	2
1965 Expenditures:	
Operating:	\$29,671.89
Outlay:	—

property acquisition and relocation and demolition of substandard structures were all completed. In addition, the major portion of the planned Public Works improvements was concluded under contracts either to the City Public Works Department or a private contractor. Preparations were begun for property disposition and a program of voluntary and compulsory rehabilitation of existing homes was instituted. About half of those properties requiring rehabilitation were completed by the end of the year.

The Kenduskeag Stream project entered the execution phase during 1965. Preparations were made for property acquisition with all appraisals being complete and price approvals obtained on most parcels. By year's end the Authority had actually acquired four of the commercial properties required.

Negotiations were held with many potential redevelopers, and design consultants were engaged to assist the Authority on setting standards and objectives that will be utilized in requesting proposals for redevelopment. By the year's end twelve business firms had relocated into existing or new facilities.

Significant progress toward the reuse of Dow Air Force Base was also witnessed during the year. Reuse Committees were appointed and organized. Lines of communication to the Department of Defense (Office of Economic Adjustment) were established, and a Dow Reuse Coordinator was appointed to centralize all activities. Chains of communication and methods of procedure were established with the Federal Aviation Agency, the General Services Administration, the Department of Health, Education and Welfare, and the Maine Aeronautics Commission. The Maine Congressional Delegation and the Governor were kept informed of all plans and programs. A preliminary plan of the flight facility was prepared by the Federal Aviation Agency and the Coordinator prepared a cost and revenue analysis on the operation of the facility as a municipal airport. Significant and continuing assistance was rendered to the City throughout the year by the Department of Economic Development.

Final approval was received from the federal government for a grant of \$135,000 constituting two-thirds of the cost of the City's \$200,000 comprehensive planning program. Consultants were engaged to make detailed studies of land use and zoning; traffic and transportation; the City's economic base; public utilities including the City's water and sewer systems; and community facilities including recreation areas, schools, public buildings and parks and open spaces.

In its program to abate the sewage nuisance in the Penobscot River and Kenduskeag Stream, the City engaged a firm to complete final plans and specifications for a sewage treatment plant and interceptor sewers.

Federal funds of nearly \$1,200,000 were approved and matching state funds were also authorized. This will provide for a first stage project of nearly four million dollars with \$2,400,000 coming from state and federal funds and \$1,600,000 in municipal appropriations. The Engineering Department has completed most of the preliminary survey work for this project.

Final arrangements were made for the acquisition by the City of the Post Office Building in return for Abbott Square Annex parking lot and \$30,000 in cash paid by the federal government.

The old Auditorium at Bass Park was demolished to make room for the first stage of a multi-phase improvement project to convert this area into a landscaped park and parking area.

At the City Hospital new X-ray equipment, generously donated by Dr. Forrest B. Ames, was installed in a renovated X-ray room, and major renovation of the north wing provided for new administrative, examining and clinic space.

New electronic data processing equipment was installed in City Hall, and nearly all fiscal records, and some operating records, had been put into operation on the new equipment.

Looking Ahead to 1966

The municipal organization will devote much of its time and energies during 1966 to the completion of those major programs already underway.

The Urban Renewal Authority will focus its attention on the disposition of lots for private development in the Stillwater Park Project and on the completion of the improvements consisting of street and sidewalk construction, grading and seeding and park development. With the availability of government loans and grants for home improvements, it is expected that the remaining homes will be brought up to housing code standards. The year should witness the newly created sub-division with new homes being constructed in an area provided with new street patterns interspersed with rehabilitated homes free from blighting influences.

In the Kenduskeag Stream project the Authority's objective will be to complete the major portion of property acquisitions, to be well under way in demolition and site clearance, and to continue the relocation of businesses, families and individuals. The Authority will also attempt to complete the engineering required for public improvements and to select developers on a preliminary basis. It is anticipated that a modified plan will be prepared to incorporate proposed changes in the existing plan to meet the requirements of potential redevelopers.

With reference to Dow Air Force Base, the City Council will be required to notify the Federal Aviation Agency that it will operate the flight

facility as a municipal airport and the staff will be finalizing plans for the operation of the airport. The Council also will be requested to appoint a housing study group to coordinate the reuse of the Capehart housing into the overall housing situation in the City. The University of Maine will be firming up plans for the acquisition of a part of Dow Air Force Base facilities and the City's Economic Development Department will be contacting potential users for the available million square feet of industrial and commercial space.

1966 should see the virtual completion of the Comprehensive Plan which will, in effect, become a guide for the entire community development program for the next several years.

Construction of the City's sewage treatment plant and interceptor system should get under way during the year and a new sewage department established to construct and operate the entire facility on a proprietary basis with financing coming from sewer service fees rather than from property taxes.

An architect will be selected to renovate the Post Office into new municipal office facilities and the renovation project itself should be well under way by the end of 1966.

The development of a park and parking facilities at Bass Park should be complete by the end of the year.

A substantial amount of time and effort will be expended in assisting various higher educational facilities to get under construction within the City. At the Hogan Road exit of Route 95 it is anticipated that the new state vocational school will be under construction and Husson College will also begin the development of its area on Outer Broadway. To both projects, the City of Bangor has pledged assistance in the construction of access roads and sewer facilities.

1965 was a year of substantial progress for the City and 1966 should witness equally dramatic and progressive programs. The progress already witnessed could not have been achieved without the efforts of the municipal family, including employees, staff members, City Councilors, and members of Boards and Commissions and the help of hundreds of private citizens interested in their city.

It is this spirit of community cooperation that has made Bangor a great city and will continue to make it an even better community in the future.

Respectfully submitted,
JOSEPH R. COUPAL, JR.
CITY MANAGER



CITY CLERK

JAY E. ALLEY
City Clerk

No. of Employees:	5½
1965 Expenditures:	
Operating	\$30,788.07
Outlay	554.21

At the municipal Election held October 11, an ordinance requiring meters in taxicabs was voted upon by referendum and lost by a vote of 4,279 to 1,051. 5,675 registered voters cast their ballots in this election. A special State Election was also held on November 2.

The City Council considered 222 orders, ordinances and resolves at the 24 regular meetings held during the year.

Vital statistics received, recorded and reported and recordings received for the past four years are as follows:

	1962	1963	1964	1965
Births	2,902	2,676	2,482	2,324
Deaths	883	876	863	869
Marriages	386	443	410	440
Recordings	5,454	5,625	5,403	5,216



ASSESSING

MELVIN H. MAIDLOW, Chairman
Board of Assessors

No. of Employees:	8
1965 Expenditures:	
Operating:	48,717.16
Outlay:	596.43

The departmental policy of constantly reviewing current values to assure more equitable assessment resulted in several major revaluations. These were primarily land values in the areas where indications of change were evident. A comprehensive study of urban land values resulted in an overall increase approximating one million dollars. Old buildings in the downtown area continued to lose value. The assessors reduced the assessments on these buildings in the amount of \$600,000. New construction, however, accounted for additional assessed value in the neighborhood of \$1.5 million, showing a net gain in building valuation of approximately \$900,000.

A study of rural land is being conducted for the forthcoming assessment period.

The 1965 assessed valuation of taxable property in the City was \$141,359,000. This was an increase over the preceding year of \$1,705,900. However, notwithstanding this increase, the tax rate was established at \$32.00 per \$1,000 valuation.

The chart below shows comparative values for 1964 and 1965.

	1965	1964	Change
Real Estate			
Land	\$ 23,349,100	\$ 22,333,800	+1,015,300
Buildings	93,050,400	92,153,400	897,000
Total	\$116,399,500	\$114,487,200	+1,912,300
Personal Estate			
Inventory	\$ 17,796,500	\$ 17,813,700	— 17,200
Machinery & Equip.	6,646,500	6,892,500	— 246,000
Livestock	117,700	120,700	— 3,000
Trailers & Misc.	398,800	339,000	+ 59,800
Total	\$ 24,959,500	\$ 25,165,900	— 206,400
Grand Total	\$141,359,000	\$139,653,100	+1,705,900
Poll Tax	\$ 18,039	\$ 17,286	+ 753
Tax Rate	\$32.00	\$31.00	+ 1.00

All assessment records were programmed into the electronic data processing system, excepting Poll Tax Records which will be completed in 1966.

An appraisal assistant was added to the staff, making a total of three appraisers.

FINANCE

JAY E. ALLEY
City Auditor

No. of Employees 6½
1965 Expenditures:
Operating: \$70,112.09
Outlay: 1,953.68

The Finance Department is responsible for all fiscal operations, the administration of insurance, and centralized data processing. The Data Processing Division was established during March and, at the present time, is being used to prepare the assessment roll and the tax roll, to print the tax bills, to maintain a list of current registered voters, and to carry out all accounting procedures for General Fund revenues and expenditures. In addition to the above, several operating applications in

connection with the City's "701" Comprehensive Plan have already been programmed.

Another major change during the year was the placing of the City's insurance by sealed bid. By doing this the City now receives broader coverage at a reduced expense to the taxpayers and a substantial reduction in the number of policies written.

The City Council authorized and appointed an Insurance Advisory Committee to assist the City with problems in connection with its insurance needs.

REVENUE	
General Property Tax	62 ¢
Other Local Taxes	5 ¢
From Other Agencies	18 ¢
Transfers—Other Funds	2½ ¢
Reimbursements	6 ¢
Current Service Charges	4 ¢
Use of Money and Property	1 ¢
Licenses and Permits	1 ¢
Fines	½ ¢

YOUR 1965 TAX DOLLAR



EXPENDITURES	
Education	43½ ¢
Public Safety	12 ¢
Capital Outlay	10 ¢
General Government	8 ¢
Public Works	8 ¢
Health and Welfare	5 ¢
Debt Service	4½ ¢
Reserves	3½ ¢
Recreation	1½ ¢
Public Buildings	1 ¢
County Tax	1 ¢
Library	1 ¢
Recreation District Tax	1 ¢



TREASURY AND COLLECTION

RALPH L. WAYMOUTH
City Treasurer

No. of Employees: 5
1965 Expenditures
Operating: \$31,421.80
Outlay: 245.85

Bonded indebtedness of the city decreased from \$7,402,000 outstanding on January 1, 1965 to \$7,219,000 outstanding December 31, 1965. During the year \$315,000 in new obligations was issued and \$498,000 in long-term debt was amortized.

Public Improvement Bond issue was sold in the amount of \$315,000 dated September 1, 1965. These were 21 year bonds due 15 million 9/1/66-86 sold at an interest rate of 3.10% with a premium of \$580.55.

The City sold its 1965 Tax Anticipation Notes in the amount of \$2,500,000 at a discount rate of 2.32% or \$35,449.56. This was 17.1% higher than the 1964 tax notes.

Surplus money from the Tax Loan was invested in U. S. Treasury 90-day bills and earnings received totaling \$9,525 made the net discount on the tax notes of \$25,924.56.

The City of Bangor began the year 1965 with a cash balance of \$418,582.07. During the year the Collection Department received \$14,462,952.86 and disbursed amounts totaling \$14,217,835.96, ending the year with a cash balance of \$663,698.97.

The city collected 93.7% of its 1965 tax commitment of \$4,523,488. This left \$290,063.58 of

unpaid current year taxes on December 31. Number of tax receipts issued totaled 15,249.

Parking meter revenue for the year totaled \$60,388.37 from on-street meters and \$35,101.80 from off-street meters. (A detailed breakdown of these receipts is shown in the Police Department report.)

Money collected for the motor vehicle excise tax increased substantially over 1964 while the number of receipts issued actually decreased. The city received \$336,569.86 on 17,202 receipts issued for 1965, an increase of \$13,753.45 and a decrease of 42 receipts from the 1964 issuance.

The principle of the Hersey Fund was reconstituted by a \$100,000 bond issue and placed in trust for the Library.



HERBERT L. FOWLE, JR.
Purchasing Agent

PURCHASING

No. of Employees:	3 1/2
1965 Expenditures:	
Operating:	\$16,562.86
Outlay:	554.88

The Purchasing Department procured over \$1,400,000 worth of goods and services for the City in 1965. 13,100 purchase orders were issued and processed for payment. Of this total 1,892 were regular purchase orders and 11,208 were field purchase orders.

One hundred and two bid openings were held during the year. Sealed bids were obtained on all purchases exceeding \$500.

Annual-requirements-type contracts were issued for twenty-three commodities and services needed on a recurring basis. Among these were various types of insurance coverage, garbage collections, gasoline, fuel oils, lubricants, milk and milk products, road tars, lamp bulbs, gravel hauling service, uniforms, equipment rental, tires and tubes, automotive batteries, road salt, fire hose, propane gas, tire chains, laundry service, hospital supplies, and salvage operations.

Major pieces of equipment purchased in 1965 included four police cruisers, a station wagon for the Police Department, a sedan for the Fire Chief, a 1,000 gallon pumper for the Fire Department, an asphalt paver, a service truck, four dump trucks, a sedan, two tractors, and a low-bed trailer for the Public Works Department.

Repairs and renovations were completed during the year on the generating plant, the Bangor Dam,

the X-ray room in the City Hospital, the Paul Bunyan statue, the City Hospital north wing, and the Pierce Memorial.

Several buildings were demolished by contract during the year including the old auditorium. The battle against Dutch Elm Disease was continued through award of four contracts to various tree service firms.

A major construction contract was awarded for the Phase C portion of the Stillwater Park Urban Renewal Project. The contract was for streets, sidewalks, sewer and storm systems.



NEW FIRE ENGINE

DOW REUSE

HERBERT L. FOWLE, JR.
Dow Reuse Coordinator

No. of Employees:	1/2
1965 Expenditures:	
Operating:	\$153.00
Outlay:	—

The year 1965 was the first full year of planning for the reuse of Dow Air Force Base. The military departure, scheduled for June 1968, will bring about major changes in Bangor and vicinity. All planning being done is directed toward making those changes favorable for the community.

The flight facilities at Dow were delineated by the Federal Aviation Agency and a cost/income study of those facilities was completed during the year. Indications are that the airport could be operated by the municipality on a break-even basis provided the Air National Guard maintains the runways, certain taxiways, and the lighting system. A recommendation that the airport be operated by the City is before the City Council for action.

A certain part of Dow Air Force Base has been designated the Educational/Institutional complex. This is the newer portion of the base and has many fine buildings suitable for a campus. The University of Maine has officially indicated a strong interest in acquiring these facilities. The University has indicated that their preliminary plans call for approximately 2,000 students to be located at Dow in the fall of 1968. The economic impact of these students plus supporting staff and

faculty is expected to be substantial. It is anticipated that some of the base housing units also will be used by the University.

In the designated airport area there are many buildings that will be available for rent or lease. The present estimate is that 500,000 square feet of prime industrial/commercial space is in this category. Outside the airport there is another 500,000 square feet of similar space that can be sold directly to private interests or to a municipal corporation which in turn could sell or lease to private industry. The City's Department of Economic Development is in the process of planning a comprehensive campaign to advertise the desirability of these facilities for industrial/commercial usage.

The 1,010 family units in Capehart housing present one of the most difficult problems to solve. Although the final recommendations of a study group will be needed before a decision is made on housing reuse, it appears likely that a combination of uses will eventually result. The primary immediate consideration is to establish a group to study the complete housing situation and to make recommendations for the integration of the base housing into the community with the least disruption to local property values.



LENA G. LANTZ
Chairman

REGISTRATION OF VOTERS

No. of Employees:	3
1965 Expenditures:	
Operating:	\$11,346.94
Outlay:	61.32

During 1965 there were 353 new voters registered. 989 names were removed because of non-residence, death or marriage. There were 235 new enrollments, 17 changes of enrollment and 255 changes of address within the city. 70 voters certificates and 85 true copies of original registrations were issued. At the end of the year there were 13,964 registered voters in the City compared with 14,600 at the end of 1964.

The Board held evening sessions previous to the

Municipal Election in October and the State Referendum Election in November.

The voting lists were recorded on electronic data processing cards. New lists were printed in June and September and additions printed for the November election.

The lists are kept current by adding cards for the new registrations, changing those with new addresses, and removing cards as names are removed from the voting lists.



PERSONNEL AND RESEARCH

MARGRET N. MEDDERS
Personnel-Research Director

No. of Employees:	2
1965 Expenditures:	
Operating:	\$12,302.64
Outlay:	500.00

The Personnel Department is a core activity of a city government since the public's service cannot be expected to exceed the quality of its personnel. Recruiting competent personnel and developing their abilities to the fullest extent is one unwaivering reality of sound organization—public or private.

Keeping in mind that people are the one essential ingredient for the operation of any organization, the goal of the Personnel Department is to provide the most effective personnel administration possible for the mutual interest of the 400 permanent and 95 temporary employees and the City.

Administrative responsibilities include staffing the many departments with trained and experienced personnel, maintenance of employees' personal files, entrance and promotional testing, developing courses for in-service training and fostering career development programs, projecting future manpower requirements, and constantly reviewing the internal and external factors affecting the classification and pay plan and the City's personnel policies.

A comprehensive salary survey and report of fringe benefits including cost analysis and recommendations was issued in November.

program for all departments was inaugurated in the spring of 1965. The method of implementing this long-range plan is two-fold; to provide a broad variety of general informational courses for a cross-section of employees, and to provide each department with programs tailored to its specific needs.

One hundred administrative and clerical employees completed a three-week program on Public Relations and Information. Films were provided for safety training in various departments.

Thirty-seven Public Works employees completed a 13-week, 58-hour course in Basic Engineering developed by the City Engineer. Seven of those who finished the basic course took a 10-week, 30-hour American Public Works Association course in Construction Inspection.

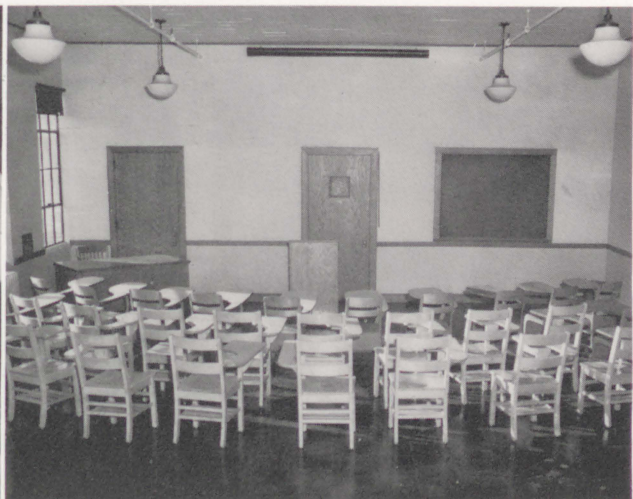
Two employees in the Public Works Department are being retrained at a federal Manpower Development and Training Act facility in Missouri, a one-year comprehensive school for water and sewer plant operators and laboratory technicians.

A professional driver-certification program for all fleet departments was begun in December. This program includes a complete physical test for



RECEIVING CERTIFICATES FOR ENGINEERING COURSE

In an effort to increase the efficiency of the tax dollar through increased performance of individual employees, the first comprehensive training pro-



NEW MUNICIPAL CLASSROOM IN POLICE BUILDING

every driver, a written test on mechanical and operational knowledge, and a one-hour road test with a professional driver trainer.

Eleven officers in the Fire Department began a 13-week course in Municipal Fire Administration in December.

The Juvenile Officer attended a 10-week Institute for Juvenile Officers at the University of Minnesota.

Other professional in-service training opportunities during the year included: IBM School in Boston; Traffic School in Augusta; Elgin Heavy Equipment School; Residential Rehabilitation School in Minnesota; Institute on Day Care Centers in New York; Institute on Care of Nursing Home Patients; FBI Conference in Boston; Civil Defense Clinic in Augusta; and School for Assessors in Brunswick. Several department and division heads completed courses at Husson College, the University of Maine and correspondence courses from various professional associations.

Staff changes among department and division heads during the year included the appointment of Thaxter R. Trafton, Recreation Director; Joseph T. Edgar, Auditorium Manager; Herbert L. Fowle, Purchasing Agent; Roger A. Spaulding, Assistant Recreation Director; Ellen L. Jewett, Recreation Supervisor; Joseph N. Lessard, Programmer-Analyst; and Margaret M. McDonnell, Member, Board of Registration.

Nine persons retired during the year with a combined total of 237 years of service with the City.

RESEARCH

The Research Department serves to coordinate research and disseminate information for and among the various departments and the City Manager and maintains the reference library in the Executive Department.

Studies completed during the year include the following:

Report on fringe benefit policy of the City and cost analysis of liabilities.

Cost comparison study of maintenance and service costs for 2-way radio equipment.

Paper on some aspects of improving property tax administration.

Survey of space requirements for the new City Hall.

Graphic index of comparative sales tax receipts among selected cities within the state and state totals, by month and year.

Public relations and information pamphlet for prospective builders.

Revision and expansion of school non-school cost survey.



ABRAHAM J. STERN
City Solicitor

LEGAL

During 1965 the Legal Department was engaged in rendering legal opinions to the City Council, City Manager and department heads, and in drafting ordinances, orders and resolves whenever requested by the various municipal officials.

The Department entered into a stipulation with the Federal Government, whereby the claim for Abbott Square Parking Lot, taken by the Federal Government for the construction of the new Post Office was settled for the amount of \$30,000 plus transference of the Federal Building to the City of Bangor. The delivery of the building to the City is to be deferred until the new Post Office is completed and the old Post Office building made available for the City's use.

The extensive claim of Eaton W. Tarbell & Associates, Inc., Architects, for a request for additional payment for the architectural firm's services furnished the City in the construction of the new

No. of Employees:	2
1965 Expenditures:	
Operating:	\$10,170.66
Outlay:	1,366.11

high school was finally resolved by a board of arbitrators in favor of the claimant in the amount of \$24,120.

The Department assisted the Purchasing Department in participating with other cities, through the National Institute of Municipal Law Officers, in an anti-trust suit involving the purchase of road salt.

During the year the Department was engaged in recovery, either by suit or otherwise, of delinquent taxes and other monies due the various departments of the City.

The Department also drafted and approved contracts, deeds, leases, easements and other agreements which required its approval.

An Assistant City Solicitor, Thomas E. Needham, Esquire, was added to the staff in September of this year and a new office is being furnished in City Hall for the use of the Legal Department.



ENGINEERING

JOHN T. FRAWLEY
City Engineer

No. of Employees	12
1965 Expenditures:	
Operating	\$68,651.33
Outlay	720.00

The activities of the Engineering Department during the past year were aimed in two specific directions: the design and inspection of the usual public improvement projects performed by the Department of Public Works and by private contractors, and preliminary survey work for a number of major projects to be undertaken in the near future.

Public Improvements

A total of 18 public improvement projects, having a total value of approximately \$320,000, were undertaken by the Department of Public Works, and 10 other projects, having a total value of approximately \$200,000, were awarded to private contractors. The major Public Works projects included:

Sewer extension on Odlin in both directions from the Industrial Park trunk sewer.

The extension of the Industrial Park trunk sewer along Hammond Street Bulge.

The installation of storm sewers on Godsoe Road and Mildred Avenue.

The completion of Perry Road.

The reconstruction of Westland Avenue.

Installation of traffic islands on Hammond Street at West Broadway and Vernon Street.

The construction of Godsoe Road and the widening of Miller Street.

The reconstruction of Mount Hope Avenue between Grove and Birch Street.

The construction of a parking lot at the site of the old Auditorium.

Several commercial sidewalk reconstruction projects.

Projects awarded to private contractors included:

Completion of the installation of a package treatment plant to serve the Hogan Road area north of Interstate I-95.

The demolition of the old Auditorium and the installation of a sign on the new Auditorium.

The painting of the Paul Bunyan statue.

The installation of new concrete sidewalks on Main Street between Buck and Emerson Street, and near Gas House Alley.

The renovation of the Peirce Memorial including the installation of new concrete decking, repointing of the granite and the installation of a new fountain.

The renovation of the north wing and the renovation of the X-Ray room at the City Hospital.

Urban Renewal

Major construction continued in the Stillwater Park area where the Public Works Department completed Phase A and is 80% complete on Phase B. The Phase C construction, which is being done by private contract, is 90% complete. Property pins and street lines were established in the completed portions of the project. The new street pattern, which includes the relocation of nine existing streets and the establishment of three new streets, has been accepted and added to the Official Map. Final completion of the entire project is expected by early summer of 1966 at a total construction cost of approximately \$655,000.

Engineering work was started on the Kenduskeag Stream Urban Renewal project and included the establishment of a project boundary, secondary traverses and the reestablishment of approximately one-third of the existing street lines. A number of existing properties have also been resurveyed. It is expected that some of the project improvements will be undertaken in 1966.

Route 1-A Relocation

The Engineering Department was indirectly involved in area projects undertaken by the State Highway Commission which included the comple-



tion of the relocation of Route 1-A, the reconstruction of Union Street from Interstate I-95 to Davis Road and the restoration of the Morse's covered bridge.

Sewer Treatment Plant

A major part of the Engineering Department's activities during the past year was directed toward preliminary planning and survey for the construction of the Penobscot River and Kenduskeag Stream interceptor sewers and primary treatment plant. A private firm was engaged to prepare final plans for a portion of this project. Federal legislation in October increased the federal government's share for pollution control projects, and an application for a federal grant was submitted and approved by the Public Health Service which would permit an initial project consisting of the sewage treatment plant and the installation of the Penobscot River interceptor from the treatment plant on lower Main Street upriver to Hancock Street. The total estimated cost of this project is approximately \$4,000,000, 60% of which will be paid by federal and state grants. The Engineering Department is conducting a field survey within the project area to obtain the necessary information for the design of the project. Final plans are expected to be completed by May of 1966 and construction should start by mid-summer.

701 Comprehensive Plan

Other long range projects include participation in a "701" Comprehensive Planning study which would include a master plan for sewage facility installations. A private company is the consultant for this study and is being assisted by the Engineering Department.

Other projects which are anticipated to commence in 1966 include:

The extension of Grandview Avenue from Essex Street to Kenduskeag Avenue, along with the sanitary sewer to serve the new Husson College site.

The installation of an access road and sewer for the State Vocational School on Hogan Road.

The possible widening of Broadway to 4 lanes between School Street and Grandview Avenue.

The further development of the old Auditorium site into a park, including the installation of a fountain and the planting of trees and shrubs.

Three new streets were established and added to the City map: Aspen Street, Juniper Street and Hemlock Street; and Lafayette Street was discontinued.

The Department issued 147 street opening permits, 24 sewer entry permits, 25 driveway permits and 47 new house numbers.

GENERAL STATISTICS

Area of Land in City, Excluding Parks	22,353 Acres
Area of Water in City	400 Acres
Area of Parks in City	309 Acres
Total Area	23,062 Acres

STREETS

Type of Surface	1964		1965	
	Sq. Yds.	Miles	Sq. Yds.	Miles
Hot Asphalt Paving	570,810	32.041	642,533	35.474
Bituminous Paving	28,067	1.384	23,511	0.990
Bituminous Retread	33,168	1.630	33,168	1.630
Gravel, Tar Treated	1,222,584	84.736	1,257,814	86.995
Gravel, Calcium Treated		0.960		0.960
Gravel		6.212		5.951
Totals	1,854,629	126.963	1,957,026	132.000
Interstate I-95-4 lane divided		8.998		8.998
Interstate I-395-4 lane divided		1.980		1.980

SIDEWALKS

Type of Surface				
Cement Concrete	32,327	8.27	32,792	8.40
Hot Asphalt on Concrete	8,421	1.84	8,421	1.84
Bituminous Concrete	64,528	29.44	68,250	30.71
Hot Asphalt	192,794	63.33	202,720	65.97
Gravel, Tar Treated	3,368	2.82	3,368	2.82
Gravel		13.00		13.00
Totals	301,438	118.70	315,551	122.74

SEWERS

Type of Sewer	Lin. Ft.	Miles	Lin. Ft.	Miles
Brick	108,387	20.528	108,387	20.528
Vitrified Clay	236,805	44.849	236,805	44.849
Reinforced Concrete	117,325	22.221	117,807	22.312
Asbestos Cement	28,531	5.404	40,639	7.697
Stone	1,989	0.377	1,989	0.377
Cast Iron	5,372	1.017	5,372	1.017
Corrugated Metal	602	0.114	6,194	1.173
Totals	499,011	94.51	517,193	97.953
Manholes	1283		1344	
Catch Basins	1922		2022	



CARL J. KOSOBUD
Planning Director

PLANNING

No. of Employees:	31½
1965 Expenditures:	
Operating:	\$68,430.35
Outlay:	667.09

The major activity of the Planning Department for 1965 was the coordination of the Comprehensive Planning Program undertaken with federal funds under Section 701 of the Housing Act. This master plan will include land use, transportation, economic base, education, water and sewage facilities, community facilities and code revision. The eighteen-month study began in September with the approval of the \$135,000 federal grant. The City's contribution will involve a sizeable amount of service and data collecting analysis and projection and production of the final report. The Planning Department is assisting the Resident Planner for the primary consulting firm in the Land Use development work as well as coordinating the work of the other five consulting firms.

The Planning Department, along with its function to advise and assist both the Administration and the Planning Board, gave advice and assistance to many citizens interested in development, or changes, in their property.

Under the chairmanship of Norman Minsky, the Planning Board held nineteen meetings during 1965 to transact its normal planning function as

well as becoming involved in the "701" Planning Program.

A Street Reconstruction Report was completed in conjunction with a staff Street Reconstruction Committee. This report now rates streets as to condition, safety, and traffic volume, with a resulting priority rating which will aid in the decision as to which streets should be reconstructed.

The staff assisted in developing the proposed new Sign Ordinance for the City which is now pending action before the City Council.

The Planning Department assisted many other departments with brochures and illustrations for the Auditorium, Economic Development, Building Inspection, Urban Renewal, Dow Reuse, as well as assisting with displays for the Decade of Development and the Annual Report.

A design plan for the Main Street area of Bass Park was developed which will include, in addition to the Tourist Information Bureau, a fountain, landscaped gardens, parking, picnic and rest areas, and provision for a portable band shell. These will complement the Paul Bunyan statue and the missile site making the entire area more attractive to Bangor residents and tourists.



HAROLD L. THURLOW
Urban Renewal Director

URBAN RENEWAL

No. of Employees:	9
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Stillwater Park Project

The Stillwater Park Project neared completion in 1965. All parcels had been acquired and title vested with the Authority, with the exception of vacated portions of streets. Option negotiations were successfully concluded with property owners. Failure to reach price agreement occurred with five parcels out of the total workload of 211. Two

eminent domain proceedings were filed on 96 parcels, primarily to remove title defects.

Relocation activities were successfully concluded with the relocation of 68 families and 4 businesses. The relocation staff assisted in the location of new facilities and processed claims for payment of moving costs. In addition, claims for Small Businesses Displacement Payments and Family Adjustment Payments were processed and paid.

Property demolition was complete with the exception of 4 buildings. Five demolition contracts were let for a total of 88 buildings at a cost of \$29,601.00.

Most of the project improvements were furnished under contracts to the City Public Works Department and private contractors. Phases A and B of the construction program were performed by the Public Works Department. Phase A was completed and Phase B was 80% complete at the end of the year. Phase C of the program is being done by private contract and is 90% complete. Water lines were installed by the Bangor Water District and 96% of the workload has been completed. The remainder of the work will be undertaken in the spring of 1966 and includes some sidewalk construction, paving, landscaping, street lighting, and park improvements.

A great deal of private rehabilitation work was carried out in the project, with 65 of the 122 remaining homes brought up to code standards. It is estimated that property owners have spent approximately \$52,000.00 for repairs and improvements.

Preparations were made for disposition of land to be undertaken in the spring of 1966; most of the lots were surveyed and staked, a subdivision plat was prepared for recording, and reuse appraisals were completed.

Kenduskeag Stream Project

The downtown renewal project entered the execution stage in 1965. Preparations were made for property acquisition with the completion of the first and second acquisition appraisals and a review of appraisals by a consultant. Offering prices were established by the Authority and recommended to the Regional Office of the federal Housing and Home Finance Agency. Late in the year maximum approved prices were received from the Housing and Home Finance Agency and offered to property owners. By year's end the

Authority had acquired four properties by voluntary negotiation, and the majority of title work on all properties was completed.

Business relocation activities commenced with the relocation of twelve firms to outlying areas. At least three of these firms moved into newly constructed facilities. Claims for moving costs were processed and paid in the amount of \$38,000.00.

Design consultants were engaged late in the year to assist the Authority in setting design objectives and criteria for the project and also to guide the Authority in the selection of redevelopers. Negotiations were held with many potential developers during the year. A survey of businesses to be displaced revealed that at least twenty-five indicated a preference to relocate in the project area.

Engineering work in the form of boundary surveys and preliminary property surveys were conducted for use in later eminent domain proceedings. The engineering work for project improvements will be undertaken during 1966.



NEW STREET PATTERN IN STILLWATER PARK



PETER R. D'ERRICO
Economic Development Director

ECONOMIC DEVELOPMENT

No. of Employees:	1½
1965 Expenditures:	
Operating:	\$18,133.68
Outlay:	1,410.00

During 1965 development continued around the interchanges of Interstate 95, zoned for industrial and commercial use, and the demand for sites continued to increase land values in this area.

There was further expansion in Bangor's Industrial Park. Eight firms began construction on newly acquired sites. This industrial park, estab-

lished nine years ago, now contains **eighteen** business firms. Four other companies have purchased sites and construction will begin in the spring. An out-of-state manufacturing firm is considering the purchase of a fifteen-acre site in this area for construction of a new plant. Perry Road was completed during the year, providing a service road

from Main Street through to Odlin Road. The Bangor Water District completed a water line serving all of the property along Perry Road.

In the Bangor Real Estate Development Corporation industrial area, two new buildings were constructed, two firms expanded their present buildings, and a four-acre site has been optioned. Fifteen business firms now occupy this development.

Both of these industrial areas offer excellent sites in modern, well-planned areas at reasonable cost, and are served by roads, sewer, water, electrical power and rail siding.

The availability of many fine buildings at Dow Air Force Base will be a major consideration in working with new industry. There are over 100 buildings, approximately one million square feet of space which will be available for industrial and commercial reuse with a choice of purchase or lease, and should prove very attractive to industry.

The Economic Base Study of the Bangor area, which is a major portion of the "701" Comprehensive Plan, is being done by the University of Maine. This study will help plan the efforts and guide the approach to Bangor's economic development program. Economic base information is essential to both the economic planning and the physical planning of the city, since jobs and income greatly influence population, traffic, and space needs. In order to plan the future development of Bangor, these are some of the many ques-

tions that the study will attempt to answer: How much growth can be expected from the Bangor economy? How much growth is needed to maintain full employment? What will the closing of Dow Air Force Base mean in terms of jobs and income? What specific kinds of industry can be attracted to Bangor with a good chance of success? How can the city evaluate, or compare, the benefits from the growth of different kinds of industry? What can Bangor do to attract new industry to the area?

A major airport in Bangor can be one significant asset to new industry. It will help eliminate the major problem of geographic location that has been a great handicap in industrial diversification.

Interest in the possibility of a Foreign Trade Zone at Dow, oriented toward air transportation, was expressed during the year. A proposal to conduct a Foreign Trade Zone Feasibility Study has been prepared by the staff of the Business and Economics Department of the University of Maine. This study will attempt to determine whether or not a Foreign Trade Zone is a useful and appropriate adjunct to the plans and action of the City of Bangor for the reuse of Dow Air Force Base.

The Economic Development Department in its 1966 work program will continue to prepare for the successful reuse of the facilities at Dow suited for industrial and commercial use as part of the overall development program for Bangor.



JAMES F. O'CONNOR
Director

CIVIL DEFENSE

Additional shelter spaces were marked and stocked during the year which increased the shelter capacity to 18,000 persons.

Each shelter is stocked with food, medical, and sanitation supplies sufficient for a two week period for the full capacity of the shelter, and each has a radiological monitoring kit for detecting and measuring fallout.

Fallout background readings were taken weekly at five locations and forwarded by radio to County Control. This enables the department to have on hand a history of normal conditions over a period of time that can be used as a basis for determining if a change has taken place due to an accident or suspected fallout.

In addition to weekly drills, the communications group assisted in all parades and the Labor Day Road Race as well as patrolling with the reserve police on Halloween and the Mothers'

March. They also furnished communications for Dow Air Force Base during "Operation Great Effort", and during the ten day search for the youngsters lost in Baxter State Park.

The reserve police met semimonthly and assisted the Police Department when requested.

Approximately 2,000 persons, including all pool and playground personnel, were taught mouth-to-mouth resuscitation with the aid of "Resusci-Anne" the life-sized mannequin.

The emergency power unit was used to furnish power to the swimming pool for a week while equipment repairs were being made.

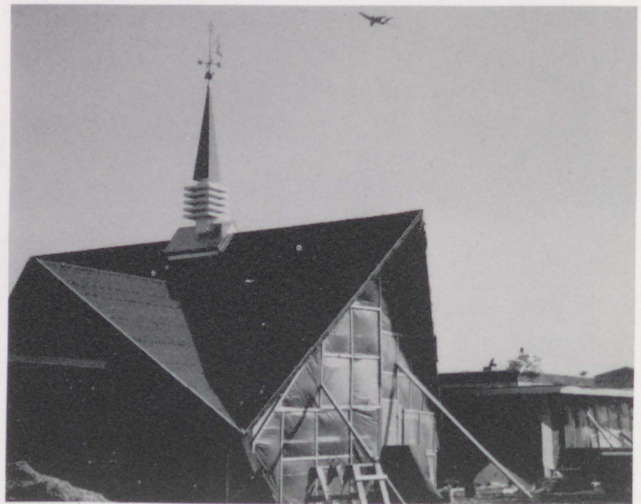
ECONOMIC DEVELOPMENT 1965



NATIONAL BISCUIT COMPANY



THE 95er RESTAURANT



HOWARD JOHNSONS



SNOW & NEALLEY CO.



BANGOR DRUG



SANBORNS EXPRESS



HINCKS OIL CO.



METROPOLITAN LIFE INSURANCE COMPANY



INTOWN PLAZA



POLICE

MAURICE W. SMALL
Police Chief

No. of Employees:	76
1965 Expenditures:	
Operating:	\$358,687.96
Outlay:	22,339.12

During 1965 Bangor experienced an 8% rise of major crimes against property while crimes against persons reduced substantially. The increase in crimes against property is specifically noted in the areas of burglary, larceny and auto theft.

Value of property stolen decreased from \$92,917 in 1964 to \$22,565 in 1965. 63% of the stolen property was recovered.

Bangor witnessed three murders during the year. Two have been solved and the parties responsible are now serving sentences. The third is still under investigation.

There was a total of 235 juvenile offenses reported to the Police Department compared to 239 for the prior year. This figure does not include 26 juveniles involved in traffic cases.

For the third consecutive year there was a decrease in the number of motor vehicle accidents reported. This is attributed to the maintaining of an enforcement index and the policy of selective enforcement.

The index is based on the number of traffic law violation convictions compared to the number of fatal and non-fatal injury accidents in the city. A sound program of enforcement based on traffic accident frequency, location, and cause is carried out.

822 accidents were reported in 1965 compared with 867 in 1964. The National Safety Council estimates that traffic accidents involving Bangor residents in and out of the City cost this community about \$700,000 annually. This total includes damage to property, loss of earning power, medical and hospital expenses, and automobile insurance.

3,387 moving violations were recorded in 1965. Of these 2,693 were hazardous and 694 were non-hazardous. This is a decrease of 311 moving violations from the 1964 record. The three leading violations during 1965 were speeding, 1,001; stop signs, 665; and stop and go signals, 496. There was one fatal pedestrian accident in 1965.

Police training during the year amounted to 5,540 hours, and included the daily roll call training, 25 hours per man; annual in-service training school, 20 hours per man; firearms training, 16 hours per man; riot control training, 8 hours per man; recruit training school, 80 hours per man; and annual physical fitness training and examinations, 48 hours per man. Five officers attended a seminar on Maine criminal court procedures which ran for 8 hours. Two other officers attended a traffic law enforcement seminar in Augusta for 24 hours, and the Juvenile Officer attended an Institute for Juvenile Officers at the University of Minnesota for 10 weeks.

Police cruisers traveled over one-third of a million miles within the confines of the jurisdiction during 1965, providing safety and service to the citizens of the community.

Patrol activity included the following services: 457 sick persons aided; 1,110 business places found open; 375 funeral escorts; 154 calls for emergency hospital service; 1,205 money escorts; 300 requests for assistance to the military; 718 fire alarm responses; provided 3,927 nights of lodging to the homeless; and checked 364 private homes three times a day.



FIREARMS EXHIBITION

During December the old and outdated telephone system was replaced by a new and expanded service with additional trunk lines and other features providing better and more convenient service for the Department and public.

The Bangor Police were host to participants at the International Police Academy on their tour through Bangor and its police facilities. These 27 law enforcement officers represented 10 different South American, African and Middle-Eastern countries.

Parking Meter revenues were as follows:

	1965 to Date	1964 to Date
On Street	\$60,388.37	\$61,641.51
Abbott Square	8,051.96	8,307.80
Abbott Square Annex	—	5,126.30
Atler	2,322.54	1,259.40
Pickering Square	8,959.50	9,198.80
Columbia	545.80	812.70
Union	2,653.40	2,540.70
Kenduskeag Plaza	11,916.40	12,123.30
High Street	652.20	581.80
	\$95,490.17	\$101,592.31



PAUL R. CLARK
Fire Chief

FIRE

No. of Employees:	81
1965 Expenditures:	
Operating:	\$493,728.14
Outlay:	30,848.36

During 1965 the department answered 718 alarms, compared to 732 alarms answered during the previous year. Fire losses rose significantly during the year to a total of \$135,174 in 258 building fires as compared to \$97,633 in 287 fires in 1964. The fire loss per capita rose to \$3.28 compared to \$2.44 in 1964.

There were fewer building fires and minor fires within buildings in 1965, but brush fires, woods fires and other miscellaneous fires increased. There were no two-alarm fires during the year, and no deaths resulting from fires.

Training programs, both formal and informal, for all department personnel were augmented during the year with the addition of several new training activities in the classroom and field.



FIRE PREVENTION CAMPAIGN

The most common causes of fires remain:

1. Oil burners
2. Careless smoking
3. Electrical appliances and motors
4. Grease on stoves, grills and ovens
5. Defective heaters

Apartment houses and homes continued to head the list in numbers of fires.

Greater emphasis was placed on fire prevention programs, fire drills and inspections during the year. Thorough inspection and public education are the most important factors in the prevention of future fires. There were 1,506 inspections and reinspections made of property during the year with special emphasis given to hotels, apartments, rooming houses, lodging houses, schools, hospitals, nursing homes and other institutions.

A significant change in personnel at the Central Station resulted in the employment of three civilian dispatchers replacing three of the regular firemen in operating the telephone switchboard.



DOW AFB—POSSIBILITIES



FIRE STATION AND TOWER



DORMITORY



MAINTENANCE BUILDING



FOOD SERVICE



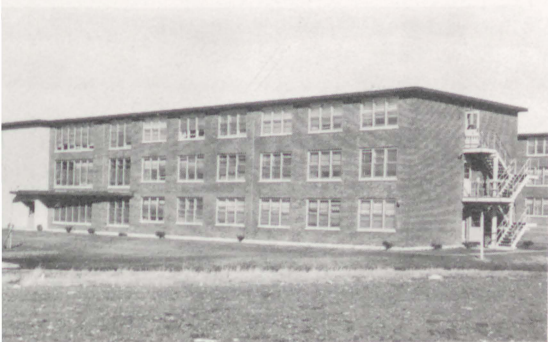
BASE OPERATIONS



HOSPITAL

UNLIMITED

INDUSTRIAL
MUNICIPAL AIRPORT
COMMERCIAL
EDUCATIONAL
HOSPITAL
HOUSING



FACILITIES



MAINTENANCE BUILDING



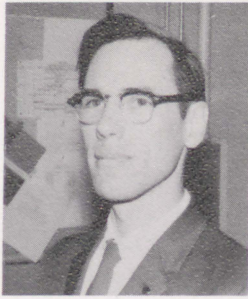
CHAPEL



HOUSING



MAINTENANCE HANGER



HARRY E. PERCIVAL, JR.
City Electrician

ELECTRICAL

The Electrical Department distributed 4,462,700 kwh of electricity over the primary system during 1965, a decrease of $1\frac{1}{2}\%$ from 1964, caused by the loss of load at the old high school and the old auditorium more than offsetting the load growth over the rest of the system. Total generation was 4,360,000 kwh, up 6.7% from 1964, with surplus generation 946,900 kwh, up 17.2% from 1964. An additional 89,504 kwh were bought at the point of use by the Electrical Department.

\$13,016 was spent in repair work on the dam, with double deck thickness used in one area that is subject to extra wear. The switchgear installed in 1964 for unattended operation of the generators has worked very well, having handled several shut-downs as a consequence of outside trouble. The old boiler room was converted to a three vehicle garage, and the use of the wheelhouse as a garage was discontinued.

125 new mercury street lights were installed during the year: 93 on Union Street between Interstate 95 and the Davis Road in connection with the reconstruction of this section of highway by the State; 7 on Falvey Street thus starting the conversion of Bangor Gardens to code level lighting; and 25 were installed as part of the Stillwater Park Urban Renewal work.

Upon its completion by the State, Morse's covered bridge was lighted and a light added in Coe Park at the top of the path from the bridge. The steel poles in the downtown area were painted

No. of Employees:	9
1965 Expenditures:	
Operating	\$46,220.64
Outlay:	81,318.20

during the summer. The group replacement program for street lights was completely established in February. Group replacement of bulbs provides better street lighting at no increase in cost by replacing bulbs shortly before they will burn out in stead of after. Complaints about burned out bulbs were reduced from 1680 in 1964 to 1056 in 1965.

Permanent traffic lights were installed at Railroad and Main Streets to replace the temporary lights installed there in 1962.

The installation of fire alarm cable, which is also used for the police radio system, on Court Street was completed and 24,100 feet of open wire removed. 15,100 feet of wire was installed on Union Street to serve the fire alarm boxes at the new Capehart schools. One new private box was connected on the fire alarm system, and one private box and the old auditorium box were disconnected.



REPAIRING THE DAM



GUY E. MacCRAE
Building Inspector

INSPECTION

No. of Employees:	4
1965 Expenditures:	
Operating:	\$25,153.75
Outlay:	

During 1965 362 permits were issued for construction projects with an estimated value of \$2,674,900.

1,230 inspections were made during the year: 1,003 were for new construction; 102 were com-

plaints; and 125 were requests for aid and information.

Of the 62 buildings demolished during the year, two were ordered removed by the City Council. The Zoning Board of Appeals heard 27 applications in 1965, approving 25 and disapproving 2.

Electrical Division

During the year 346 permits were issued for various types of electrical work. Of these, 189 were for new service installations, 75 were for

change overs in service loads and 82 were for repairs and additions. 713 inspections were made regarding these permits. Other inspections resulting from complaints and follow-up inspections made a total of 828 inspections for the year.

Plumbing Division

The plumbing division issued 160 plumbing permits during the year for 144 new services and 16 change overs in existing services. This division made 448 inspections during the year.



HELEN L. SWETT
Public Welfare Director

WELFARE

In the last decade the number of persons in the United States on relief has risen twice as fast as the population, and the costs of these services have about doubled. This includes all people on Public Assistance (administered here by the State of Maine) and General Assistance (administered by the City of Bangor).

Locally, costs have gained 26% from \$22,572 in 1964 to \$28,485 in 1965. Total costs in the Welfare Department increased 170% in the last decade, mostly in payments to City Hospital, payments to other cities and towns and costs of administration.

Because of the substantial increase in the cost of assistance over 1964, the Department made a thorough study of each case excluding those of the City Hospital. Yearly comparisons are as follows:

	Year 1964	Year 1965	% of Increase or Decrease
Number of cases	137	188	37% increase
Number of People	414	607	47% increase
Number single people	56	63	12% increase
Number of families	81	126	56% increase
Cost	\$22,634	\$28,485	26% increase
Average cost per person	\$55	\$47	14% increase
Average time on assistance	2.4 mos.	2.4 mos.	Same
Average size of family	3.9	3.8	.25% decrease
Ages: Under 25	15.5%	16.0%	.32% increase
25 to 40	33.0%	38.0%	15.0 % increase
40 to 50	11.0%	12.0%	9.0 % increase
50 to 65	25.0%	16.5%	34.0 % decrease
65 plus	15.5%	17.5%	1.3 % increase

No. of Employees:	9
1965 Expenditures:	
Operating:	\$153,871.34
Outlay:	1,073.50

Reasons for Assistance:

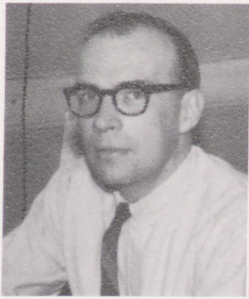
	1964	1965	
Illness	46%	45.5%	.1% decrease
Unemployment	29%	24.5%	15.5% decrease
Loss of Assistance from relatives	18%	23 %	27 % increase
Supplementation of Income	7%	7%	Same

Almost half of the assistance in 1965, exclusive of City Hospital, was because of illness or disability. Of the 86 cases because of illness, 40 were for medicine and doctors' care. Twelve of these were in nursing homes and eleven were in boarding homes. Nine families received assistance because the breadwinner was in an accident. The average time on assistance increased when illness was involved. Sixty-one percent of these were in the age category from 50 years up.

Public Welfare paid part or all of the cost of 88 patients at the City Hospital during 1965. This was 33% of the operating cost of the hospital as compared to 27% for 1964 when welfare paid for 66 patients.

Cost to the City of Bangor for its responsibility for families living in other cities and towns decreased from \$12,157 in 1964 to \$7,184 in 1965. There were 32 families helped (140 individuals) compared to 36 families (131 individuals) in 1964.

Forty-seven tons of Federal Donated Commodities were distributed to 261 different families or 1,354 individuals. This represents 3.5% of the population of the city compared to 4% in 1964.



HEALTH

WILLIAM M. SHOOK, JR.
Director of Public Health

No. of Employees:	9
1965 Expenditures:	
Operating:	\$60,969.89
Outlay:	246.33

In 1965, a significant change was made in the Nursing Section's record-keeping system by the adoption of the National League for Nursing's Daily Report Sheet, Family Data Record and Narrative Form. The advantages of this system are (a) More specific identification of types of visits and their purpose. (b) Identification of visits to a single place where more than one patient or health problem is attended to. (c) Exact record of when a patient was "picked up", how long carried and when discharged. The narrative form shows the progress the nurse is making or not making with the patient and the history gives the patient's medical background as well as medical information on family and relatives at a glance.

The Nursing Section embarked on a program of teaching family planning to postpartum clinic patients who wish this at Eastern Maine General Hospital. A total of 61 patients attended Family Planning Clinics in 1965. This clinic was a first in northern New England.

The Sanitation Section, in cooperation with the State Diagnostic Laboratories, conducted a study to determine the occurrence of the human disease organism, Salmonella, in pet turtles. The results of the study showed that the majority of local retail outlets carried turtles which were infected. The department received national recognition from the U. S. Public Health Service for this study.

The eating utensils from all of Bangor's restaurants using multi-use utensils were subjected to a Utensil Swab Test to determine the effectiveness of these establishments' washing, sanitizing and storage techniques. The results were used to concentrate the Sanitarians' efforts to explain proper utensil washing and handling, where most needed. This was followed in March by a course in commercial dishwashing. Forty-one persons from 32 restaurants attended.

The Housing Division embarked upon a city-wide house-by-house survey of Bangor's dwelling units and by September about 50% of the City's structures had been surveyed. Considerable difficulty was experienced in completing the original six inspection districts because of homeowners away for the summer and structures where both husband and wife worked. The survey is not complete and will continue through the summer of 1966. Information will be used to set priorities for the Housing Division for conducting full housing inspections and code compliance follow-up.

The Sanitation Section and Public Works Department began a systematic baiting of the City sewers in April. By the end of the year, 60 man-holes had been baited and an estimated 500 rats killed.

In July, the Dental Clinic provided complete dental services for 123 children in the Headstart Program of the Bangor School Department.

Communicable Disease Control

Bangor experienced the effects of the increased incidence of influenza in Maine in 1965. A total of 188 cases were reported this year compared to one in 1964 and 472 in 1963.

Streptococcal nasopharyngitis (strep throat) reached a record high in 1965, with 944 cases reported.

Infectious hepatitis, a disease of major concern in Maine, dropped again this year, with only 17 cases reported (23 in 1964, 58 in 1963).

Most remarkable is the drop in reported cases in gonorrhea in 1965, to 15 cases (47 in 1964). The drop is not statistically significant, and probably reflects not a reduction in actual infections in Bangor, but rather a drop in the number of cases treated by those sources who regularly report the disease.

Environmental Sanitation

The municipal pigeon control program begun in 1964, was temporarily suspended in May of 1965 after nearly a year of operation and the humane elimination of over 350 pigeons and successful re-



BAITING SEWERS FOR RODENT CONTROL

duction of 2 major roosting and nesting areas with cooperation of local merchants and the State Highway Department.

In-service training for the Sanitation Section staff continued in 1965 with the three Sanitarians attending food and drug conferences and courses.

Public Health Nursing

This year, 18 student nurses from Eastern Maine General Hospital were assigned to the Department for public health experiences. The period was increased from one to two weeks to allow more time for working with, and observing in other health and welfare agencies with which the Department works. Two Sociology students from the University of Maine also worked in the Department in 1965.

Project Diatape, a diabetes detection program sponsored by the Penobscot County Medical Society, was completed early in 1965 with the Nursing Section developing the tests. 4,100 kits were mailed out in Bangor, Hampden and Old Town and 784 were returned (average for mailing survey). Forty-five positive tests were found. Only a relatively small number were known diabetics.

The first Six-County Conference in Child Neglect and Abuse was held in April at the Down-

east School. Speakers and panelists from welfare, police, health agencies, the courts and medical practice participated along with others. The purpose of the conference was to present the current status of laws and theories pertaining to mistreatment of children.

More than ever, the Nursing Section assumed a health teaching role in 1965. Included among such events were indoctrination courses for Visiting Homemakers, representation on the Maternal and Child Health Council of Bangor, Nursing Education Seminars at the University of Maine and others. The Providence, Rhode Island District Nurses Association and the Connecticut State Department of Health were visited during the year to learn of the application of the new data processing system to health records.

Nursing Statistics 1965

Total nursing visits, 2,652; school health visits, 566 pupils; and total clinic visits, 2,237.

The Department taught classes to 277 prenatal patients and screened 324 for financial eligibility. Under the new Adult Medical Referral System, 24 patients were referred from June 1, 1965 to December 31, 1965. Forty-one Bangor patients attended Tuberculosis Clinic at the Bangor-Brewer Tuberculosis and Health Association.



FLORENCE G. KNAPP
Hospital Administrator

CITY HOSPITAL

No. of Employees:	44
1965 Expenditures:	
Operating:	\$185,444.81
Outlay:	11,810.86

The Bangor City Hospital provided a total of 24,964 days of patient care for an average daily census of 71 patients, an increase of 801 days and 4 patients over 1964. This is an average of 91% occupancy for the year. There were 71 admissions, 21 discharges and 41 deaths. Twenty-seven percent of the total patient load was direct local welfare.

During the year there were 1,001 laboratory procedures; 775 of these were performed at the City Hospital Laboratory, 207 at the laboratory at the Eastern Maine General Hospital, 36 at the State Laboratory in Augusta and 3 at a Boston laboratory. There were 1,620 physiotherapy treatments, 169 diagnostic X-rays, and 80 electrocardiograms performed at the City Hospital during the year. Immunization programs for influenza and infectious hepatitis were furnished to the Hospital by the Bangor Health Department.

October 27th Forrest B. Ames, M. D., presented to the City a complete Picker X-ray installation to replace the limited X-ray equipment which had been in use for several years at the Hospital. This

equipment was installed in the remodeled X-ray room, and the Hospital can now provide patients with complete X-ray diagnostic services.



CITY HOSPITAL'S NEW X-RAY EQUIPMENT

The conversion of the north wing into lobby, office area, laboratory and physiotherapy facilities will be completed early in 1966. The utility room for the third floor was completed and equipped. A diet kitchen for the third floor will be installed when the medical laboratory is moved to the north wing.

Volunteer services included 300 hours by Hospital Auxiliary, 285 hours by Gray Ladies, and 295 hours by Junior Volunteers. The Bangor City Li-

brary supplied books and magazines for patients and Hospital staff. The Bangor High School arranged for telephone participation in classes for a 17 year old patient. The students and teachers visited the patient weekly and discussed the class work with her. Other groups who contributed to volunteer services included various schools, church groups, Dow Air Force Base Wives, Girl and Boy Scouts, University of Maine and Husson College students, civic clubs and the Junior League.



THAXTER R. TRAFTON
Recreation Director

RECREATION

No. of Employees: Permanent: 8
Temporary: 50

1965 Expenditures:
Operating: \$116,161.35
Outlay: 6,775.20

The playground season opened with a three-day training session at the University of Maine for the staff. The ten playgrounds opened officially on June 28 for the nine weeks of supervised activities. 1,705 children were registered for the program. Special events throughout the season included such activities as a Pet Fair, Bicycle Safety Week, Frontier Day, Hobby Show and a Treasure Island Day.

During 1965, 30,671 youngsters attended the afternoon and evening general swim sessions at the two municipal pools and 8,785 received free swimming lessons. Although weather conditions were rather cool, overall attendance continued to increase.

The annual Halloween Festival was celebrated with a window painting contest, parade, teenage dance and a costume skating party. 150 youngsters participated in window painting. Prizes were given to the first five places in each of the three divisions. A local band provided the music for the 400 teens attending the dance. 28 units participated in the parade.



PLAYGROUND PUPPET SHOW



NEW HARLOW ST. COMMUNITY CENTER

During January and February on-street sliding areas were maintained on Norfolk, Hayward, Parkview Avenue, Walter, Milford and Spruce Streets. These areas were in use for a total of 19 days. In November the Department adopted a policy of no on-street sliding because of the hazards involved and wherever possible substituted suitable off-street areas in these vicinities.

1965 was the first year that the Municipal Golf Course had a complete season with 18 holes. Between April 25 and November 15, 27,036 people used this facility. Tournaments hosted during the season included: Bangor Golf Association, Ladies' Golf Association, National Guard, Bangor Teachers, Paul Bunyan Amateur Tournament, Maine State Ladies' Day, Old Town Championship, Bangor Police Department, Maine Central Railroad, Maine Professional Golf Organization and Dow Air Force Base. There were 263 memberships.

The Elm Street Center was opened for the first four months of the year but moved to the Harlow Street School in May. The Senior Citizens Club which meets every Wednesday afternoon held an open house on May 26. Some of the club's many events during the year included birthday parties, holiday celebrations, guest speakers, card playing and other games. The 50 Plus Club also meets at the Center. This is a group of former athletes who meet Tuesday afternoons.

In December the auditorium at Harlow Street was added to the Recreation Center and the teenage drop-in center was expanded. Several machines were installed so that snacks are available for the young people. There is a juke box and ample room for dancing. Ping pong tables, game tables, many board games and table games are available for the teens to use.

The Chess Club which meets on Thursday evening has held several successful tournaments during the year. The Annual Labor Day Road Race was held with 18 entrants. The Women's Volleyball League consisting of 4 teams began their

season on October 7 and ended on December 2.

The 1964-65 Men's Basketball League had 8 teams playing at Bangor High School, and the 1965-66 Men's League increased to 10 teams. The Women's League had 4 teams playing at Fifth Street Junior High School. The Bangor-Brewer Church Dartball League ended its 1964-65 season with a banquet and play-off on April 15. The 1965-66 season began in October with 16 teams participating.

During 1965, the Department sponsored two Men's Softball Leagues, one slow-pitch league with 10 teams and one fast-pitch league with 4 teams. The Women's Softball League was made up of 6 teams. Games were held on Wednesday evenings for seven weeks at Mary Snow School and Chapin Park.

Plans are underway at the close of 1965 for a Bangor Children's Theater, a comprehensive program for the Bangor Teachers' Association and development of a Hunter Safety Program in cooperation with the National Rifle Association.



WINTER RECREATION

FINE ARTS

This was the first full year of operation for the Department of Fine Arts, which was created by the City Council in November of 1964. The Department consists of the Fine Arts Advisory Committee, composed of citizen volunteers. In 1965, Gordon W. Clapp served as Chairman; Robert Woodward as Vice Chairman and John W. Ballou as Secretary.

As a result of Committee efforts, the Chamber of Commerce in 1965 established and is operating a Register of Events. Organizations in the city are encouraged to use this register which serves as an automatic clearing house of cultural events, minimizing conflicts in the scheduling of presentations.

The Committee also offered direct service to the City by providing its advice on the development of

the site of the old auditorium and on the clearing and redevelopment of the Pierce Memorial; and assisting in the program for the Decade of Development exposition at the Bangor Auditorium.

The Committee was helpful in the development of the Music in Maine program. One part of this federally-sponsored program is a resident orchestra of professional musicians for the State of Maine. The headquarters for the orchestra will be in Bangor, a most important addition to the cultural life of this city.

The Committee meets monthly throughout the year and will continue during 1966 to do all it can to review, encourage and stimulate the preservation and development of the cultural life in the community.



JOSEPH T. EDGAR
Auditorium Manager

AUDITORIUM

Attendance at the Bangor Municipal Auditorium reached a total of 220,000 persons, a substantial increase over the previous year. There was also a significant increase in the total number of use-days.

There were 56 basketball games including 23 state tournaments, 33 junior varsity games and 30 days of public ice skating (23 paid sessions and 15 free), and a variety of other events.

Special entertainment events included the Korean Orphans' Choir, Harlem Globetrotters, the Beach Boys, a Country and Western music



ANNUAL BOAT SHOW

show, a Children's Show, amateur boxing, the Annual Maypole Festival, and a closed TV showing of the Clay-Liston heavyweight championship.

Other outstanding events during the year included the Maine Products Show, Sportsman's Show, Marine Show, Commencement exercises of the University of Maine, Bangor High School, and Husson College, the Bangor Decade of Development exhibit, plus such gatherings as that of the Anah Shrine Temple, the Convention of the

No. of Employees:	6
1965 Expenditures:	
Operating:	\$63,368.06
Outlay:	3,847.18

Northeastern Region of the Junior Chamber of Commerce, and the annual Policemen's Ball.

Illustrated brochures and seating plans depicting and describing the physical facilities of the Auditorium and Bass Park were developed and distributed to more than five hundred promoters and booking agents and all organizations in the State of Maine which conduct conventions or trade shows.

Major physical improvements included the installation of a large identifying sign on the Main Street side of the building; the solution of a long-

standing heating problem by hanging relatively inexpensive metal storm doors on the truck entrance; and the demolition of the old auditorium, and development of plans for an attractively landscaped park on that site.

Operators of the Bangor State Fair enjoyed a highly successful season, especially in relation to the programs of horse racing, and have renewed their contract with the Bass Park Trustees for the next five years.



EDWARD F. ROSE
Harbor Master

HARBORS AND WHARVES

No. of Employees:	1
1965 Expenditures:	
Operating:	\$698.38

There were 10 to 15 boats of various sizes moored at the Bangor Harbor during the summer of 1965. All of these were locally-owned boats, and were used for trips down the river.

Several investigations were made by federal and state representatives into the causes of certain

pollution nuisances appearing in the river.

Unfortunate accidents in the river claimed the lives of two persons which serves as another harsh reminder of the ever-increasing need for public education in boating safety.

PUBLIC BUILDINGS

RALPH L. WAYMOUTH

No. of Employees:	6
1965 Expenditures:	\$33,095.19
Operating:	155.24

This department operated the City Hall Building, including all maintenance and repairs during the year. Two rooms were remodeled into offices for the "701" Resident Planner and the Assistant City Solicitor.

Negotiations were completed between the City and the Federal Government for the acquisition

by the City of the Post Office in return for transfer of title of Abbott Square Annex parking lot. In addition the Federal Government paid the City \$30,000 in cash.

During 1966 architectural services will be contracted for renovation of the Post Office into the new City Hall.



ROGER W. MERRILL
Public Works Director

PUBLIC WORKS

No. of Employees:	
Permanent:	107
Temporary:	68
1965 Expenditures:	
Operating:	\$610,231.60
Outlay:	619,155.07

In 1965 public works operations including completion of all major work on Stillwater Park Urban Renewal Project; completion of Perry Road through the Industrial Park to Odlin Road; the building of Godsoe Road with storm drains and catch basins; improvement of Union, Westland, Mt. Hope, State and numerous other streets; residential and commercial sidewalk and curb construction; bridge repairs and summer and winter street maintenance.

In addition, the Department carried out cleaning and repairs to sewer and storm drainage systems; operation of rubbish and garbage pick up and city dump maintenance; the care and beautification of over 29 parks and playgrounds and the City's tree programs; maintenance of the four city-operated cemeteries, Pine Grove, Maple Grove, Oak Grove and a section of Mt. Hope; and operated two gravel pits, a crushing plant, an asphalt plant and a maintenance garage.

The Stillwater Park Urban Renewal project, a new residential complex complete with streets, sanitary and storm drain sewer systems, parks, playgrounds and landscaping, was 96% complete by the end of the construction season. All streets and roads were completed and the initial surface treatment was applied. Curbing was installed on



SNOW REMOVAL

Fern and Howard Streets. The storm sewer system was in full operation for the fall rains and the sanitary sewer system was complete, including house connections to each lot on Howard Street. Sixty percent of the sidewalks were built and 40% of the clean-up and fine grading was completed.

Capital outlay projects included the extension of Perry Road through the Industrial Park to the Odlin Road. This received surface treatment and

will be paved as new industrial building requires. The Godsoe Road was built and a storm drain and three catch basins were installed. Three entrance culverts were placed for entrances to new buildings constructed in the Industrial Park.

Westland Avenue entrance to the Air Base was relocated at right angles to Union Street. This required the rebuilding and paving of 300 feet of roadway. The old location was graded and seeded to improve the appearance and safety of the area. A section of Mt. Hope Avenue between Grove and Birch Streets was excavated, given a gravel base and a temporary surface to carry it through the winter. Stone base, paving, and curbing will be done early in 1966. The two small park areas at Hammond-West Broadway and Vernon-West Broadway were improved by installing new granite curbing and asphalt sidewalks.

Miller Street was widened from thirty feet to eighty feet and finished with gravel and a surface treatment to provide for new industrial buildings. Work was begun on the beautification of the park in front of the Municipal Auditorium. A Bomarc missile was erected on the corner opposite the Paul Bunyan statue, new parking and roadway areas were excavated and graveled and a storm drain line was installed. Several large poplar trees and two medium sized maple trees were moved to better locations in the park.

A new sewer line was installed in the Odlin Road and crossed Interstate 395. Another sewer line was laid from Perry Road and continued up the Odlin Road under the Maine Central main line.



HAMMOND ST. SEWER CONSTRUCTION

State Aid project funds paved Union Street from Main Street to Interstate 95, Main Street from Thatcher to the Hampden town line, State Street from Kenduskeag Stream to Broadway, both sides of Broadway from York Street to Somerset Street, and on Broadway from French Street to Interstate 95. Other streets paved during the year were Center Street from Harlow to Park Street and Thatcher Street from the Farm Road to the end. A curb was installed on the east side of Center Street to improve the water flow to the catch basins.

18,500 feet of new residential sidewalk construction was completed and 9,600 feet was resurfaced. 1,065 feet of commercial sidewalk was built.



NEW LOW BED TRACTOR TRAILER

Street maintenance programs took 2,658 tons of cold mix and 9,505 tons of hot mix for repairs during the year. The surface treatment for street and road maintenance used 181,950 gallons of liquid asphalt to resurface 104 streets and five country roads. Metal culverts were placed for property owners on Essex Street, Burleigh Road, Stillwater Avenue and the Farm Road. A sixty-four foot asphalt coated culvert, 54 inches in diameter, was installed to carry Artic Brook across Grandview Avenue. Drop inlets and 138 feet of asphalt coated metal pipe was placed in Mildred Avenue to correct a drainage problem. Drainage ditches were cleaned on Main, Thatcher, and Essex Streets, Stillwater, Kenduskeag Avenues, and the Burleigh Road.

During the winter months plowing was necessary for 25 storms which totaled 65 inches of snow. Plowing units worked a total of 28 days and the snow removal crews worked 54 days. Several freezing rainstorms added to the amount of necessary sanding and salting. 5,490 tons of sand and 2,501 tons of rock salt were spread on streets and sidewalks throughout the city.

8,848 man-hours were used during spring clean-up together with two trucks, two rotary and two motor pickup sweepers, a flusher, and a front end loader. One pickup sweeper was used every night to clean the downtown streets. Litter baskets in the business section were emptied twice every twenty-four hours. Two men with hand carts and brooms picked up considerable amounts of debris and floor sweepings every day in the business district. Fall cleanup involved 3,170 man-hours, two vacuum leaf pickers, two rotary brooms, one load packer, and two trucks.

The Sanitation Division used two load packer trucks to collect 1,435 loads of household rubbish which totaled 28,714 cubic yards of compacted rubbish hauled to the city dump.

The eductor removed 2,470 cubic yards of debris from 2,022 catch basins on the streets.

The Sewer Division repaired existing sewers in 15 locations, rebuilt 53 manholes, 39 catch basins, cleaned sewers in 71 different streets, and made daily checks at the two sewage disposal plants. Two manholes and 6 catch basins were added, and 31 new house connections were made.

The parks and forestry division worked 1,261 man-days caring for the parks, esplanades, and recreational facilities. During the growing season the street flusher worked around the clock watering trees, flowers, and new seeded lawn areas.

Tree crews removed 86 and trimmed 63 shade trees. 101 Dutch Elm infected trees were disposed

of and 261 large elm trees were pruned or sanitized to avoid infection with the Dutch Elm disease. Prentiss Woods was cleared of unwanted brush in an effort to develop this area into a woodland park.

An extensive tree planting program added 332 trees of various species throughout the city: 123 trees in the Stillwater Park Urban Renewal project; 105 trees at the new Bangor High School; 12 trees at the various elementary schools; and 28 trees on private property throughout the city. The Rotary, Lions, Kiwanis and garden clubs furnished the trees for the High School, and the Jaycees assisted the planting on private properties.

Sixty-seven burials were made during 1965 in City cemeteries. Despite the extreme dry weather the grounds remained in excellent condition.



ROBERT C. WOODWARD
Librarian

In 1965 the Library completed a three-year program of purchasing over 18,000 books for libraries in a new junior high school, 4 elementary schools, and the new high school. The cost in 1965 was over \$35,000.00 and in three years expenditures for school library books have exceeded \$90,000.00. Purchases for school libraries are made possible by endowments administered by the Library Trustees and represent a considerable contribution to the community.

The book collection of the Library, already larger than those in 50 U. S. cities with populations over 100,000, increased to 394,382 volumes in 1965. Important for use by students and the general public are the more than 2,000 periodicals received by the Library each year.

The Library is heavily used, in direct proportion to the usefulness of its book collections. Over 16,000 inquiries came to the Reference Department in 1965. Most came from the Bangor area, though some came each day from communities all over Maine. Heaviest users are business people and students in high schools and area colleges. To meet the growing demand for service, an additional reference librarian is on duty on the busiest nights.

The Library circulated 453,210 books in 1965, a slight decrease from the record high of 458,335 in 1964. This represents over 11 circulations per capita, one of the highest per capita ratios among public libraries. The circulation of non-fiction titles increased in 1965; fiction titles account for the slight decrease from 1964.

The two City gravel pits produced 75,322 cubic yards of bank run materials and the City crushing plant processed 23,598 cubic yards of material producing 22,910 cubic yards of stone and washed sand. The City asphalt plant produced 10,106 tons of hot mix and 2,876 tons of cold mix during the year.

The Garage Division maintained all City vehicles and equipment except the Fire Department vehicles. Equipment replacements this year included a large truck and trailer to move heavy shovels and bulldozers, two small trucks, a front end loader with a four-in-one bucket on tracks, a carpenter tuck with hydraulic lift tailgate, a compressor, Bombardier sidewalk plow, and a four-door sedan.

LIBRARY

No. of Employees:	34
1965 Expenditures:	
City Appropriation:	\$89,379.00
Fees and Fines:	11,500.00
Endowment Income:	202,025.72

8,000 books were loaned by mail to individuals and libraries outside the city. Approximately 1,300 non-resident borrowers pay \$3.00 yearly to use the Library.

Thirty percent of the Library's total expenditures was provided by the City appropriation; 4% came from fines and from fees paid by non-residents and 66% of the expenditures came from endowments administered by the Library Trustees. The Trustees are a nine-man board composed of the four officers of the Bangor Mechanic Association and the five Trustees of the Hersey Fund. The first are Charles F. Bragg II, Charles V. Lord, F. Drummond Freese and George F. Peabody. The second are Donald S. Higgins, John F. Grant, William P. Newman, Martyn A. Vickers, M. D., and Ralph L. Waymouth.

Over fifty cents of every dollar spent by the Library for operating costs—salaries, supplies and utilities—came from endowment income. This is contrary to the widespread belief that the Library's endowments provide only for book purchases.

Within the community the Library serves the schools, hospitals and public service agencies, and supplies books and over 230 encyclopedias for classroom use in all the public and parochial schools of Bangor. Patients in the City Hospital, the Eastern Maine General Hospital and St. Joseph's Hospital receive books and magazines, and a medical library is furnished for doctors and nurses at the Eastern Maine General Hospital.



WENDELL G. EATON
Superintendent of Schools

EDUCATION

No. of Employees:	
Professional Staff:	352
Operational Staff:	114
1965 Expenditures:	\$3,424,589.70

Students enrolled in the various school levels in September totaled 7,701. Of these 4,823 were in the twelve elementary schools, 1,524 in the three junior high schools, and 1,354 in the new senior high school. This is an increase of 297 over enrollment on the same date in 1964.

As the number of students increases, so does the teaching and administrative staff grow in size. Of the 305 teachers in the Bangor system, 162 are elementary, 74 are junior high and 69 are in high school positions. The teacher-pupil ratio in 1965 was 1:30 in the elementary grades, 1:21 in the junior high level, and 1:20 in the high school level. In addition to the teaching staff, the professional staff includes supervisors, nurses, guidance, principal and library personnel.

Worthy of note is the sharp reduction in the rate of school dropouts at the high school level. It is hoped that the new diversified program of studies contributed to this fact by reaching more young people with a more personal education program.

The total school program expanded as dramatically as the school plant during 1965. In the spring, a vocational program for older youth and adults was begun under the federal Manpower Development and Training Act. The program is financed wholly by the federal government with the exception that some space is provided by the School Department, and is designed to give skills to the unemployed and the underemployed. Training was given to 104 persons in the areas of wheel alignment, automotive mechanics, handsewing, clerk general, auto service station mechanic, small engine repair, sales clerk, basic education,

day domestic, building maintenance and general labor.

Another expansion at year's end is also a federal program. Basic Adult Education is offered to adults who have not completed the ninth grade. This program is financed ninety percent by federal funds under the provisions of Title II B, Economic Opportunity Act, with the local community contributing ten percent. This program is in addition to the General Adult Evening School, giving Bangor a more complete program of adult education.

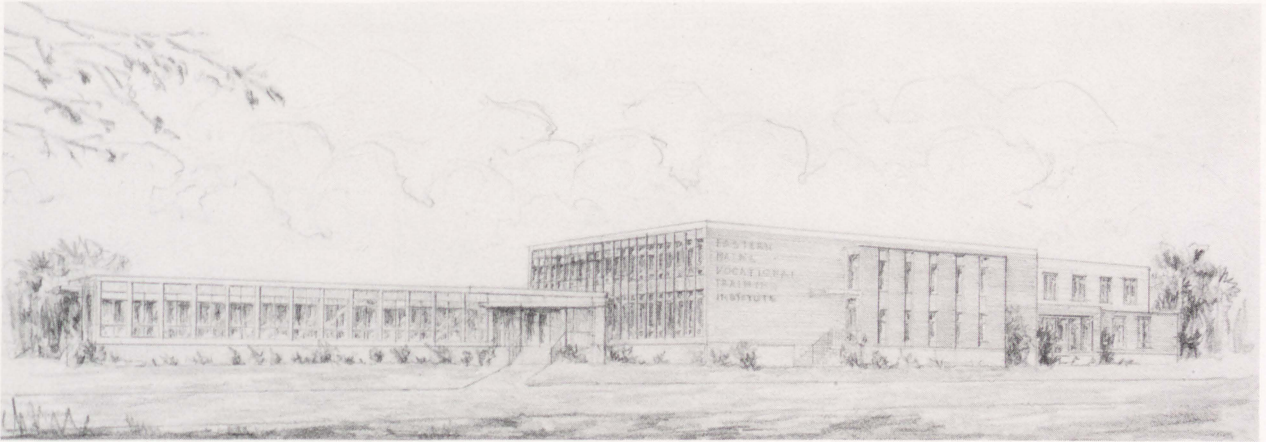
During the summer another federally-sponsored program was undertaken through the cooperation of the Community Action Program. This was Project Headstart, for which Congress provided under Title II A of the Economic Opportunity Act. One hundred seventeen youngsters of an age to enter kindergarten in the fall of 1965 but who came from low-income homes, were given the head start of eight weeks of pre-school experience. Arriving at the Abraham Lincoln School each weekday morning at 9:45, the children spent the next five hours with not less than twenty-four teachers, assistant teachers, and volunteer aides. Their activities included listening, talking, vigorous play, quiet play, art experience, field trips, medical and dental examinations, noon lunch and rest.

Other innovations include some high school students getting on-the-job training at the school as custodians and cafeteria workers; the establishment of libraries at four elementary schools with two librarians serving each part-time; and the establishment of the departments of Audio-Visual Instruction and Public Information.



CAPEHART JR. HIGH SCHOOL

HIGHER EDUCATIONAL DEVELOPMENTS



VOCATIONAL TECHNICAL SCHOOL



PROPOSED UNIVERSITY OF MAINE, BANGOR



HUSSON COLLEGE

COMPARATIVE STATEMENT OF EXPENDITURES

For the Year Ended December 31, 1965

Dept. or Appropriation Title	Appropriation	Other Credits	Total Available	Total Disbursements and Encumbrances
OPERATING				
Legislative	6,020.00		6,020.00	6,143.50
Executive	29,455.00		29,455.00	29,671.89
City Clerk	32,533.00		32,533.00	30,788.07
Finance	57,946.00	18,500.00	76,446.00	70,112.09
Registration of Voters	11,809.00		11,809.00	11,346.94
Assessment	52,480.00		52,480.00	48,717.16
Treasury	32,578.00		32,578.00	31,421.80
Purchasing	18,591.00		18,591.00	16,715.86
Planning	77,726.00		77,726.00	68,430.35
Legal	10,199.00	200.00	10,399.00	10,170.66
Engineering	93,425.00		93,425.00	68,651.33
Personnel	12,823.00		12,823.00	12,302.64
Civil Service Commission	600.00		600.00	615.50
Economic Development	18,064.00		18,064.00	18,133.68
Police	382,434.00	1,350.00	383,784.00	358,687.96
Fire	509,026.00		509,026.00	493,728.14
Electrical	52,302.00		52,302.00	46,220.64
Sealer of Weight & Measures	25.00		25.00	19.00
Inspection	27,104.00		27,104.00	25,153.75
Civil Defense	1,050.00		1,050.00	433.91
Hospital	181,350.00		181,350.00	185,444.81
Health	72,940.00		72,940.00	60,969.89
Welfare	142,828.00		142,828.00	153,871.34
Recreation	116,988.00		116,988.00	116,161.35
Fine Arts	200.00		200.00	206.05
Public Buildings	32,208.00		32,208.00	33,095.19
Municipal Auditorium	70,594.00		70,594.00	63,368.06
Public Works	600,120.00		600,120.00	610,231.60
Harbors and Wharves	4,000.00		4,000.00	698.38
Pensions	178,000.00		178,000.00	183,942.46
Contingent	450.00		450.00	
Debt Service	353,065.00		353,065.00	356,424.81
County Tax	90,000.00		90,000.00	99,840.00
Education	3,387,014.00	53,776.07	3,440,790.07	3,424,589.70
Public Library	89,379.00		89,379.00	89,379.00
TOTAL OPERATING BUDGET	6,745,326.00	73,826.07	6,819,152.07	6,725,687.51
OUTLAY				
Executive	100.00		100.00	
City Clerk	225.00	544.00	769.00	554.21
Finance				1,953.68
Registration of Voters	135.00		135.00	61.32
Assessing	1,250.00		1,250.00	596.43
Treasury	200.00		200.00	245.85
Purchasing	555.00		555.00	554.88
Planning	15,450.00		15,450.00	667.09
Legal	300.00	1,200.00	1,500.00	1,366.11
Engineering	815.00		815.00	720.00
Personnel	500.00		500.00	500.00
Economic Development	400.00	1,300.00	1,700.00	1,410.00
Police	25,350.00		25,350.00	22,339.12
Fire	31,578.00		31,578.00	30,848.36
Electrical	74,346.00	28,112.71	102,458.71	81,318.20
Sealer of Weights & Measures	25.00		25.00	
Civil Defense	2,500.00		2,500.00	2,500.00
Hospital	11,150.00	660.86	11,810.86	11,810.86
Health	250.00		250.00	246.33
Welfare	1,020.00	170.00	1,190.00	1,073.50
Recreation	9,765.00		9,765.00	6,775.20
Public Buildings	160.00		160.00	155.24
Municipal Auditorium	8,550.00		8,550.00	3,847.18
Public Works	595,543.00	124,991.41	720,534.41	619,155.07
TOTAL OUTLAY BUDGET	780,167.00	156,978.98	937,145.98	788,698.63
TOTAL OPERATING BUDGET	6,745,326.00	73,826.07	6,819,152.07	6,725,687.51
TOTAL APPROPRIATION ACCTS	7,525,493.00	230,805.05	7,756,298.05	7,514,386.14
RESERVE	250,000.00		250,000.00	250,000.00
OUTLAY	31,874.00		31,874.00	31,874.00
RECREATION DISTRICT TAX	68,322.00		68,322.00	68,322.00
TOTAL BUDGET REQUIREMENTS	7,875,689.00	230,805.05	8,106,494.05	7,864,582.14
* * * *				
CAPITAL				
Stillwater Park—Urban Renewal	120,000.00	151,472.21	271,472.21	222,325.95
Swimming Pool		80,010.00	80,010.00	80,010.00
Municipal Golf Course		249,990.00	249,990.00	249,311.19
Kenduskeag Stream Project		445,402.93	445,402.93	445,402.93
Broadway Widening		112,525.76	112,525.76	112,525.76
Kenduskeag Stream Interceptor		296,641.51	296,641.51	29,913.07
High School Construction		3,536,436.66	3,536,436.66	3,546,444.06
Mt. Hope Ave. Construction	40,000.00		40,000.00	24,191.38
Park Construction—Bass Park	20,000.00		20,000.00	7,626.95
Hospital Construction	35,000.00		35,000.00	31,934.00
	215,000.00	4,872,479.07	5,087,479.07	4,749,685.29

COMPARATIVE STATEMENT OF REVENUE

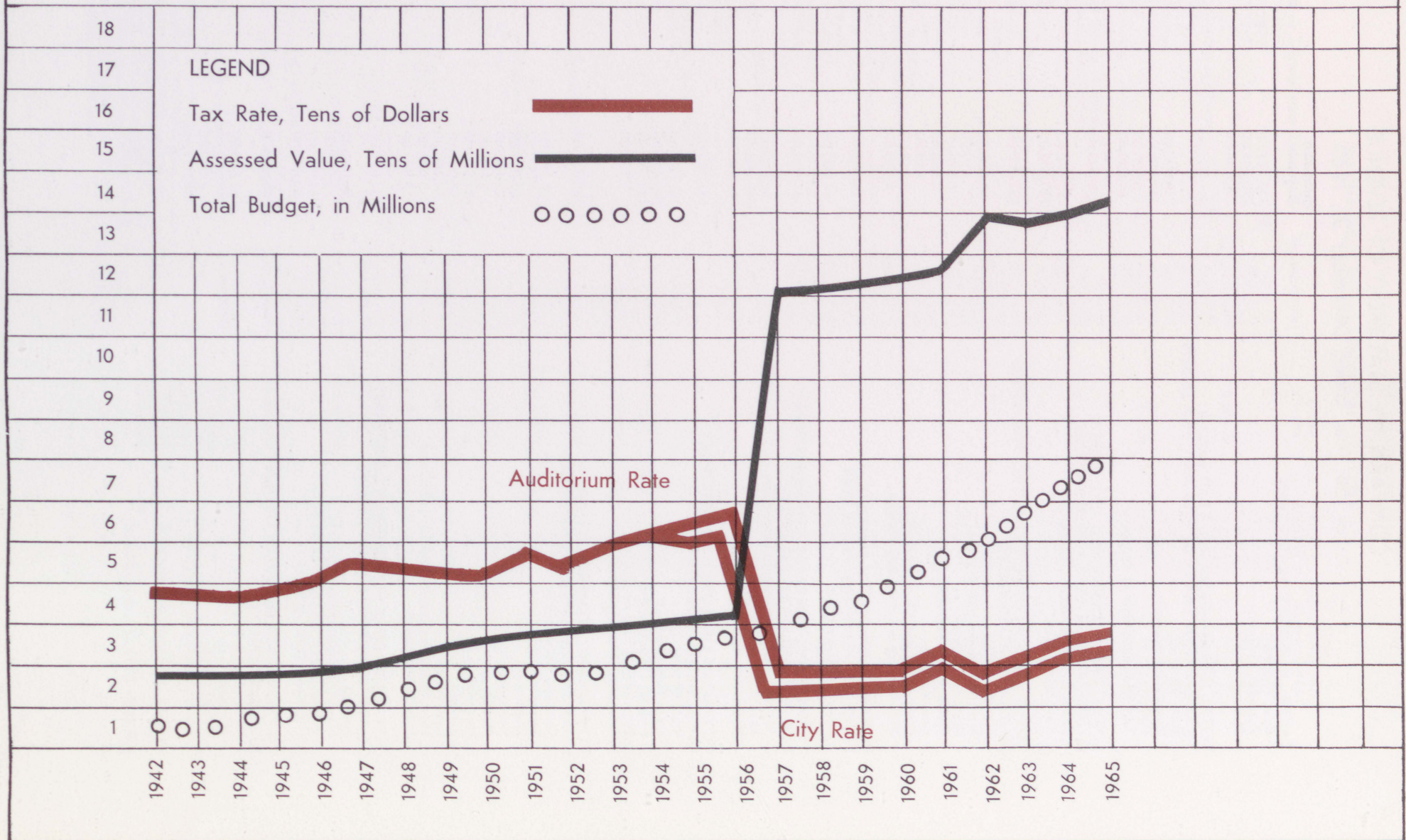
For the Year Ended December 31, 1965

	Estimated Revenue	Total Revenue
TAXES—CURRENT YEAR'S LEVY		
Real Property	\$3,724,784.00	\$3,708,484.55
Personal Property	798,704.00	790,042.18
Polls	18,039.00	18,219.00
TOTAL TAXES—CURRENT YEAR'S LEVY	4,541,527.00	4,516,745.73
TAXES—PRIOR YEARS LEVIES AND TAX DEEDS		
Real Property	183,000.00	132,404.11
Personal Property	61,000.00	52,024.85
Polls	6,000.00	5,103.00
Tax Deeds and Sale of Property	75,000.00	76,558.62
TOTAL PRIOR TAXES AND TAX DEEDS	325,000.00	266,090.58
OTHER LOCAL TAXES AND PENALTIES		
Penalties and Interest—Taxes	17,000.00	16,478.16
Auto Excise Tax	320,000.00	336,569.86
TOTAL OTHER LOCAL TAXES AND PENALTIES	337,000.00	353,048.02
LICENSES AND PERMITS		
For Street Use	60,000.00	60,479.87
Street Privileges and Permits	110.00	205.00
Business Licenses	1,810.00	1,075.00
Police and Protective	3,050.00	3,525.50
Amusements	610.00	806.00
Professional and Occupational	2,179.00	2,089.00
Non-Business Licenses and Permits	4,750.00	4,761.70
TOTAL LICENSES AND PERMITS	72,509.00	72,942.07
FINES, FORFEITS AND PENALTIES		
Fines and Court Fees	44,900.00	42,966.34
TOTAL FINES, FORFEITS AND PENALTIES	44,900.00	42,966.34
USE OF MONEY AND PROPERTY		
Miscellaneous Rents and Concessions	39,700.00	30,075.44
Municipal Golf Course	48,000.00	42,346.22
Municipal Auditorium	44,000.00	33,499.42
TOTAL USE OF MONEY AND PROPERTY	131,700.00	105,921.08
FROM OTHER AGENCIES		
State Shared Taxes	91,000.00	51,302.17
State Grants in Aid	748,480.00	771,758.48
Federal Grants in Aid	533,750.00	555,327.06
Payments in Lieu of Taxes	1,774.00	1,773.60
Advance Planning Grants		524.00
TOTAL FROM OTHER AGENCIES	1,375,004.00	1,380,685.31
CHARGES FOR CURRENT SERVICES		
General Government	12,505.00	16,938.66
Safety	7,200.00	5,215.64
Highway	10,075.00	11,147.38
Sanitation	28,175.00	20,530.20
Health	3,000.00	3,674.00
Hospital	182,500.00	173,989.94
Schools	33,000.00	43,396.95
Cemeteries	10,400.00	15,890.57
Dow Field Playground and Miscellaneous	7,000.00	6,206.21
Public Buildings	13,800.00	12,988.76
TOTAL CHARGES FOR CURRENT SERVICES	307,655.00	309,978.31
TRANSFERS FROM OTHER FUNDS		
Surplus	70,000.00	70,000.00
Electrical—Equipment Reserve	3,540.00	3,540.00
Public Works—Equipment Reserve	64,000.00	67,753.79
Off-Street Parking Fund	50,000.00	51,889.40
TOTAL TRANSFERS FROM OTHER FUNDS	187,540.00	193,183.19
REIMBURSEMENTS		
General Government	121,615.00	98,440.71
Welfare	19,300.00	22,483.91
Public Safety	1,000.00	2,825.27
Public Works and Electrical	410,939.00	314,644.34
TOTAL REIMBURSEMENTS	552,854.00	438,394.23
GRAND TOTAL—REVENUE	\$7,875,689.00	\$7,679,954.86

CITY OF BANGOR

1965 MUNICIPAL BUDGET

COMPARATIVE SCHEDULE OF TAX RATES VS. ASSESSED VALUES VS. BUDGET 1942 - 1965



CITY OF BANGOR

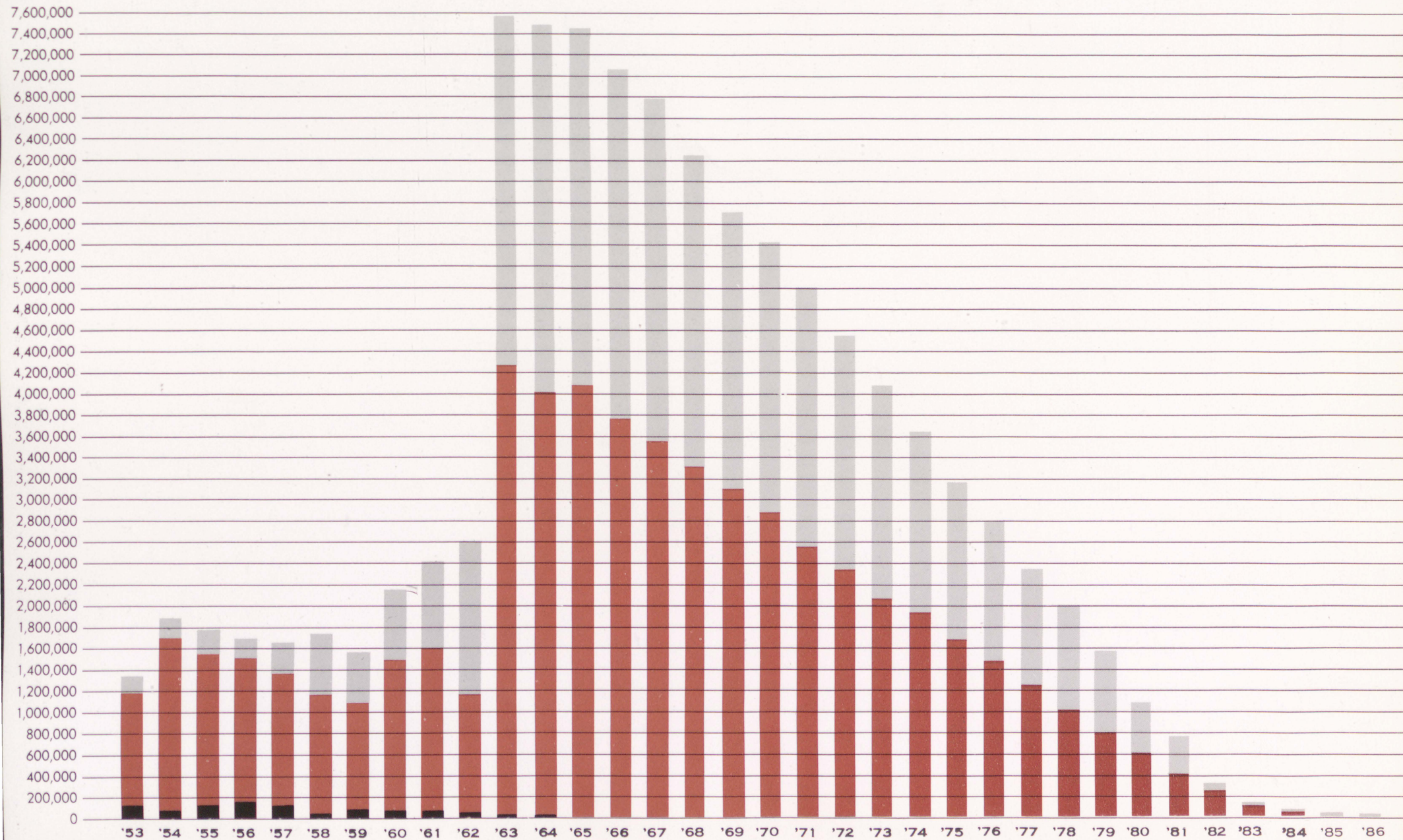
NOVEMBER 1, 1965

SCHEDULE OF OUTSTANDING DEBT

(SHOWN AS OF JAN. 1 OF EACH YEAR)

GENERAL SCHOOL WATER

DOLLARS



City of Bangor

COMBINED FUND BALANCE SHEET

As at December 31, 1965

	Total	General Fund	Capital Improvement Fund	Trust and Agency Fund	Municipal Debt Fund	Fixed Asset Fund
RESOURCES						
Cash on Hand and Deposits	663,698.97	138,005.95	388,409.60	137,283.42		
Petty Cash	910.00	910.00				
Travel Expense—Advances	258.40	258.40				
Savings Accounts	45,548.66			45,548.66		
Securities	426,920.33			426,920.33		
Custody of Kirstein Fund Trustees	21,630.06			21,630.06		
Accounts Receivable	171,237.26	170,955.38	281.88			
Town Road Improvement Fund	14,158.90	14,158.90				
Taxes Receivable	344,857.30	344,857.30				
Taxes Receivable—Tax Deeds and Liens	77,727.44	77,727.44				
Accounts Receivable—Sewer Deeds	755.69	755.69				
Sewer and Street Assessments—Deferred	226,358.39	226,358.39				
Inventories	105,337.36	105,337.36				
City Property Tax Deeds	8,295.61					8,295.61
Fixed Property	21,560,486.00					21,560,486.00
To be Provided in Future Periods	7,219,000.00				7,219,000.00	
TOTAL RESOURCES	30,887,180.37	1,079,324.81	388,691.48	631,382.47	7,219,000.00	21,568,781.61
LIABILITIES, RESERVES AND SURPLUS:						
Notes Payable	4,000.00				4,000.00	
Bonds Outstanding	7,215,000.00				7,215,000.00	
Assessments to be Levied—Future Periods	226,358.39	226,358.39				
Appropriations	337,793.78		337,793.78			
Off-Street Parking Fund	9,742.77	9,742.77				
Police and Fire Services	1,445.93*	1,445.93*				
Motor Excise Tax Prepaid	34,835.37	34,835.37				
School Nat. Def. and Train. Act.	8,593.02	8,593.02				
Accounts Receivable Reserve	1,696.42	1,696.42				
Employee Group Insurance Reserve	11,902.39	11,902.39				
Town Road Improvement Reserve	14,158.90	14,158.90				
Encumbrance Reserve	273,736.54	222,838.84	50,897.70			
Miscellaneous Reserve	631,382.47			631,382.47		
Uncollected Taxes Reserve	1,233.03	1,233.03				
Investment in Fixed Assets	21,568,781.61					21,568,781.61
Surplus Unappropriated	549,411.61	549,411.61				
TOTAL LIABILITIES, RESERVES AND SURPLUS	30,887,180.37	1,079,324.81	388,691.48	631,382.47	7,219,000.00	21,568,781.61

* Deduct

Bangor's Boards and Commissions

1966

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Robert N. Haskell
William C. Viner
Arnold H. Raphaelson
John E. Hess
John M. Brewer
James A. Willey
John J. Dunn
Chamber of Commerce Secretary, ex-officio
Junior Chamber of Commerce Immediate
Past President, ex-officio

TRUSTEES OF HERSEY FUND

Donald S. Higgins
William P. Newman
Martyn Vickers, M. D.
John F. Grant
Treasurer of the City of Bangor, ex-officio

RECREATION ADVISORY COMMITTEE

Charles Roberts
Edward Beausang
Mary McEvoy
Diane S. Cutler
Edward J. Gallagher
William E. Hunt, ex-officio

TRUSTEES OF WATER DISTRICT

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Edward H. Keith
John W. Ballou
George W. Hawkes, Jr.
Charles C. Morris
Sidney Epstein
Robinson Speirs

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John A. Roe
Thomas W. Calderwood
James W. McClure

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Harvey K. Boyd
Anita Bartlett
Carolyn Lombardi
William F. Mouradian, D. M. D.
Samuel J. Rosen, D. M. D.
Mildred W. Brewster

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Cornelius J. Russell, Jr.
Robert N. Haskell
Arthur Smith
Superintendent of Schools, ex-officio

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L. Felix Ranlett
Howard L. Cousins, Jr.
David Buchanan, Associate Member
Walter H. Hersey, Associate Member

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George F. Peabody
Charles V. Lord

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Mabel Wadsworth
Max Kominsky
Joseph R. Coupal, Jr.

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Frederic S. Newman
Paul E. Knowles
John E. Whitworth, M. D.
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James A. Hughes
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James A. Hughes
Albert J. Schiro
Benjamin J. Dorsky
John F. Grant
Curtis M. Hutchins
Cornelius J. Russell, Jr.
Edward I. Gross
Robert N. Haskell
Richard K. Warren

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Charles F. Bragg, II
Henry P. Cushman
W. Weldon Dunnett
Albert J. Schiro

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Nina S. Loder
Ballard F. Keith
Arthur Eaton, Jr., Associate Member

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Edward C. Porter, M. D.
Richard Gaillard, M. D.
Milford F. Cohen
James E. Halkett

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Lewis A. Larsen
Nate J. Rogers
James A. Goodman, Associate Member

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John W. Ballou
James A. Robinson, Jr.
Edward C. Porter, M. D.
Polly L. Thomas
John W. White
Robert C. Woodward
Marcia W. Chapman
J. Normand Martin

The City of Bangor at your Service

Emergency Calls

Fire 942-8211

Police 947-7382

Ambulance 942-8211

Service	Department	Phone
Administration (General)	City Manager	945-9436
Assessments	Assessors	942-3013
Auditorium	Auditorium Supervisor	942-9000
Bass Park	Auditorium Supervisor	942-9000
Bills and Accounts	City Auditor	945-4584
Birth Certificates	City Clerk	945-4583
Building Permits	Building Inspector	945-6809
Burial Records	City Clerk	945-4583
Cemeteries	Cemetery Superintendent	945-6424
City Hall Rental	City Treasurer	942-0546
City Property, Sale of	City Manager	945-9436
Civil Defense	City Manager	945-9437
Death Certificates	City Clerk	945-4583
Dental Hygienist	Health	942-4897
Elections	City Clerk	945-4583
Electric	Electric Department	942-0177
Electrical Permits	Building Inspection	945-6809
Engineering	Engineering Department	945-5608
Garbage Collection	Public Works	945-6424
Health	Health Department	942-4897
Hospital and Home	Hospital and Home	942-4643
Economic Development	Economic Development	942-9057
Legal	City Solicitor	942-0434
Legislative	City Council	945-9436
Library	Public Library	945-5000
Licenses (General)	City Clerk	945-4583
Lights, Street	Electric Department	942-0177
Maps	Engineering Department	945-5608
Milk Inspection	Health	942-4897
Municipal Pensions	City Auditor	945-4584
Municipal Finances	City Auditor	945-4584
Notary Public	City Clerk	945-4583
Ordinance, City	City Clerk	945-4583
Parks, Maintenance	Public Works	945-6424
Personnel	Personnel	945-9436
Petitions	City Clerk	945-4583
Planning	Planning Department	942-4078
Playgrounds	Recreation	942-8548
Plumbing Permits	Building Inspection	945-6809
Public Health Nurse	Health	942-4897
Purchasing	Purchasing Department	947-7173
Recordings	City Clerk	945-4583
Recreation	Recreation	942-8548
Restaurant Inspection	Health	942-4897
Retirement	City Auditor	945-4584
Rubbish Collection	Public Works	945-6424
Schools	Superintendent	942-5266
Sewers	Public Works	945-6424
Streets, Maintenance	Public Works	945-6424
Street Numbers	Engineering Department	945-5608
Tax Collections	Tax Collector	942-0546
Trees	Public Works	945-6424
Veterinary	Health	942-4897
Voting, Registration	Registration of Voters	945-5043
Water	Water District	945-4516
Weights and Measures	Sealer	947-7114
Welfare	Welfare Department	945-4579
Zoning Laws	Building Inspection	945-6809



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BANGOR, MAINE

